

FINANCIAL TIMES



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The EU's free trade pacts

Good business

What is a stakeholder?

Management, Page 8



FRIDAY FEBRUARY 16 1996

New rules, new rivals

Europe's stock exchanges

Survey, Separate Section



World Business Newspaper

oil production

US oil company Arco shrugged off threats by Islamist militants and signed a \$1.5bu production sharing contract to rehabilitate the Rhourde El Baguel oilfield in Algeria. The deal is the latest in a string of contracts signed between Sonatrach.
Algeria's state oil and gas company, and western oil groups. Extremists have warned oil and gas workers in Algeria to stop work or face death. The industry generates 90 per cent of the country's foreign exchange revenues. Page 12

deal with Algeria

Bundesbank warns on Maastricht: Germany must make greater efforts to cut its public sector deficit to meet the Maastricht treaty criteria by 1997, the Bundesbank warns today. Page 2; Lex.

Dasa forecasts deeper losses: Daimler-Benz Aerospace said it expected a loss for 1995 of DM4.3bn (\$2.9bn) and revealed that negotiations to merge its MTU engine-making subsidiary with the BMW/Rolls-Royce joint venture had collapsed.

PBosnia war crimes move: The US will back the prosecution for war crimes of Bosnian Moslems as well as Serbs and Croats, but does not expect Serbian president Slobodan Milosevic to be indicted, Richard Holbrooke, Washington's envoy to the Balkans, said. Page 2

Italy expects early poll date: Italian president Oscar Luigi Scalfaro is expected to announce the dissolution of the country's 11th post-war legislature and fix a date for an early general election.

Turkish coalition nearer: An end to Turkey's two-month political deadlock appeared closer after the Islamist Refah party and the conservative Motherland party announced progress in talks on forming a government. Page 2

GPA close to deal: Ireland-based aircraft leasing company GPA is close to a deal with one of its creditors which will salvage a \$2.7bn refinancing and head off a forced liquidation. Page 13

US factory orders rebound: US factory orders rebounded in December, suggesting the economy may not have been as weak as feared late last year. the Commerce Department said. Page 5

Philippines to let boat people stay: The Philippines said it would grant residence to Vietnamese refugees who refused voluntarily to return to their homeland under the United Nation's

Philips profits up 18.9%: Rising demark for semiconductors enabled Dutch electronics group Philips to produce annual net profits 18.9 per cent ahead at Fl 2.52bn (\$1.5bn). Page 13

Intensified IRA campaign feared: Fears of a full resumption of the Irish Republican Army terror campaign in the UK grew as police made safe a device in London. Page 7

India seeks to pre-empt nuclear treaty: India proposed an international convention that would bar countries from using or threatening to use nuclear weapons, in a move seen as a bid to pre-empt the signing of a comprehensive test-ban treaty. Page 4

Granada stakes claim on Yorkshire TV: Granada, the UK leisure, hotel and television group. indicated its interest in Yorkshire-Tyne Tees Television when it spent more than £50m (\$75m) to take its stake in the company to just under 25 per cent. Page 13; Lex. Page 20

GKN faces rival: GKN faces a potential challenge to its world-leading role as producer of constant velocity joints used in front-wheel-drive cars. Rival technology is being developed by a UK engineering consultancy group. Page 7

Europe's birds given safer passage: Migrating birds returning to Europe won a reprieve from being gunned down when the European Parliament fixed January 31 as the date for the closing of the shooting season. The move was fiercely opposed by southern Europeans. Page 12



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Mr Claes Dahlback, Investor's jumped to SKr34.8bn from CONTENTS Intl. Companies14-16,18 World Trade News _

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Arco signs \$1.5bn Private car dealers win cross-border sales ruling

By Emma Tucker in Brussels and John Griffiths in London

Independent car daalers yesterday fought off a legal chal-lenge to their right to huy vehicles in the cheapest Enropean Union markets for re-sale in their own countries. The European Court of Justice

ruled that non-franchised dealers, operating outside manufacturers' distribution networks, could sell new cars wherever they

The case had been brought by

dealers in France holding fran-chises for makes including Nissan, Ford, Peugeot, Citroën, Honda and Renault.

The court found that EU legislation on car distribution, which exempts some car sales from competition rules, did not extend to prohibiting independent dealers from buying cars outside the official distribution networks. There is no appeal against the

"This is a straightforward single market issue," an EU official

The Luxembourg court's deci-sion is likely to anger official dealers in countries such as France, which say their business is being undermined by independents buying cars cheaply in neighbouring countries for resale

back at home. The ruling coincided with the release of European Commission figures confirming that countries with the weakest currencies had the best bargains for cars, while those with strong currency policies had the most expensive mod-

Italy was the cheapest country, with the lowest prices for 30 out of 77 cars surveyed, followed by Portugal with 12 models and Spain and the UK with 10. Austria, Germany and France were the most expensive countries for 60 of the models in the sur-

The figures, together with the ruling, are likely to fuel pleas for compensation from car dealers in strong currency countries which say such price differentials - arising mainly out of currency fluctuations - have put them at a

competitive disadvantage. "As long as there is no monetary and tax harmonisation, cars - such as Fiat Bravos, Ford Escorts and Volkswagen Golfs these price differentials will tend to exist and people will tend to exploit them," said Mr James Rosenstein of Acea, the European

car manufacturers association. The Commission figures nevertheless showed that in spite of continued wide differences there was an overall narrowing of price differentials across the EU. reflecting a recovery in most of the weaker currencies Price differentials were nar-

where demand is particularly strong.
The existence of such price differentials has led to an increase in the number of consumers prepared to shop around across borders for cheaper cars. Although this is legal within the single market, car manufacturers some-

times erect obstacles to try to

protect their home markets.

rower for Japanese cars than for

European models. They were

slimmest among medium sized

Government 'misled' UK MPs over arms to Iraq

By Robert Peston, Political Editor, in London

A damning indictment of the British government machine and individual ministers over the policy on arms sales to Iraq in the 1980s was made by Lord Justice Scott yesterday.

The long-awaited 1,800-page report contained numerous exam-ples of government mistakes and the misleading of parliament, but it cleared ministers of "duplicitous intention" in shaping guidelines or of a conspiracy to deprive defendants in the Matrix Churchill arms to Iraq case of a machine went into overdrive in fair trial.

The report also concluded that no British arms reached Iraq or Iran during the war between the two countries in the 1980s.

After considering the report's findings over the past eight days, Mr John Major, prime minister, decided against seeking the resig-nations of the two senior ministers most criticised. Mr William Waldegrave, Treasury chief secretary and Sir Nicholas Lyell, attorney-general,

Mr Major decided to retain their services "without doubt and without hesitation", said a Downing Street official. However, the opposition Labour party and the Liberal Democrats will in the coming days mount a campaign to have them removed.

Sir Richard Scott's report says the government "designedly" misled parliament and the public that "a stricter policy towards non-lethal defence exports and

dual-use exports to Iraq was being applied than was in fact the case".

Sir Richard also mounts a sustained attack on the culture of secrecy in Whitehall and the government, saying the "government attitude to disclosure was throughout consistently grudg-

The report also says the legal

view of tha attorney-general, which persuaded him to withhold documents from the trial of Matrix Churchill executives in 1992, was "unsound". The government's publicity

an effort to prove ministers had been exonerated with a barrage of press releases and ministerial In the first round of what is likely be a lengthy battle

between the parties, Mr Ian Lang, trade and industry secretary, made a vitriolic attack on Mr Robin Cook, the shadow foreign secretary, accusing him of defaming Tory ministers. Mr Cook should "seek to make

a personal statement and apologise to the House or resign", Mr Lang said. After spending three hours studying the report in a guarded

government office, Mr Cook said the report "weighs the standard of integrity in our government

Continued on Page 12 'Concealing of policy reprehensible', Page 7 Philip Stephens, Page 10 Editorial Comment, Page 11 under the hanner of socialist



Yeltsin unveils bid to hold presidency

By Chrystia Freeland in Ekaterinburg and Matthew Kaminski in Moscow

The race for the Russian presidency began in earnest yesterday as the leading candidates, President Boris Yeltsin and Mr Gennady Zyuganov, the Communist leader, announced rival bids for the Kremlin.

Speaking in his home town of Ekaterinburg, in Russia's indus-trial heartland, Mr Yeltsin staked his claim to the middle ground, saying he was the only figure who could protect his country from radical market reformers

and Communist reactionaries. "Russia is again at a crossroads. The extreme right is for a continuation of reform no matter what the cost. The extreme left is for the destruction of everything that has been accomplished,

Leader and Communist rival start race for Kremlin

revenge," Mr Yeltsin said. But his efforts to present him-self as the only safe harbour in a sea of political extremes was marred by embarrassing diversions from his prepared text.

country on time.

The president's most expensive digression was an apparently nowbere to turn." impromptu promise to pay Russia's Rb13,000bn (\$2.8bn) mountain of wage arrears within the next month and, after that, to pay all wages throughout the

The Russian leader said be had found "money, physical money" to clear the wage debt and sought to underscore the sincerity of his pledge by telling his audience of nearly 1,500: "I have tied a noose around my own neck. I have

Other drastic announcements included a vow to end the war in Chechnya within months, and an off-the-cuff attack on Turkey. "The Turks have always threatened us, now they are helping Yeltsin tonches on surreal, Page 3

the Chechens," Mr Yeltsin said. By contrast, Mr Zyuganov delivered a bland address at the Communist conference in Moscow which confirmed him as the candidate of a united coalitioo of leftwing parties.

Mr Vitaly Mikhailov, minister for atomic energy, who accompanied Mr Yeltsin, provided his own touch of drama when he said

Continued on Page 12

Wallenberg to float half of Scania trucks for SKr30bn

By Hugh Carnegy in Stockholm

Sweden's Wallenberg industrial empire yesterday announced it would float 50 per cent of Scania, one of the world's leading truckmakers, next month in New York and Stockholm, at an expected value of about SKr30bn (\$4.31bn). The initial public offering (IPO), managed by Morgan Stanley, Enskilda and SBC Warburg,

is believed to be the higgest of its In addition to the IPO, Investor, the main Wallenberg invest-ment vehicle which wholly owns Scania, is to offer its shareholders e further 20 per cent stake in the truckmaker in the form of warrants, which give the right to purchase Scania stock at the IPO

The mova marks a further stage in efforts by the Wallen-berg sphere to maximise the value of its extensive blue-chip holdings and concentrate its resources on growth-orientated investments to balance its focus on cyclical industries.

chief executive, said an upturn in cyclical shares had convinced him the time was right to launch the Scania issue, despite a recent fall in demand in world truck markets. Investor first said it would float Scania a year ago hut spurned the chance to cash in on market boom in mid-year because the company was bring-

ing out a new range of trucks.

Mr Dahlback insisted the offering would be a success. "There is a lot of money in the institutions which are interested in this type of offering, especially in the US," he said.

Mr Dahlbäck said the proceeds would be used to reduce Investor's net borrowings, which stood at SKr5.3bn at the end of 1995, up from SKr3.6bn at the end of 1994. They would also be used to make "new, but limited, investments in growth industries".

Scania yesterday underlined its record as the world's most profitable truckmaker, reporting a 31 per cent increase in profits after financial items in 1995 to SKr4.85bn from SKr3.68bn. Sales

margin rose to 15.4 per cent.

Profits slipped slightly in the fourth quarter to SKr1.3bn from

SKr1.4bn, as demand growth lowered or flattened in Scania's main markets in Europe and Sonth America. But Scania said the profits fall was caused by increased costs linked to the new truck launch and said the operating margin in the fourth quarter

The IPO will be made to Swedish and foreign institutions and the Swedish public in March, with pricing due to be announced in the first week of April. A listing in New York and Stockholm will follow.

Investor itself announced profits in 1995 of SKr4.7bn, up from SKr3bn in 1994. Yesterday its shares fell SKr3.50 to close at SKr240.50. It proposed an ordinary dividend of SKr9.00 per share, and a special cash dividend to be issued in conjunction with the Scania warrants of SKr20.00 a share.

Keeping up momentum, Page 14

Hemingway Properties PLC

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Milosevic may be allowed to escape charges

By Bruce Clark in London

The US will back the forthcoming prosecution for war crimes of Bosnian Mos-lems as well as Serbs and Croats, but does not expect Serbian President Slobodan Milosevic to he indicted, according to Washington's envoy to the Balkans.

Mr Richard Holhrooke, the architect of the Dayton peace

agreement, yesterday threw Washington's full weight behind a pledge by Judge Rich-ard Goldstone, the United Nations war crimes prosecutor. that all parties to the Bosnian war would be held to account.

Interviewed in London, Mr Holhrooke insisted that the military part of the Dayton accord was going better than expected, despite the strains that emerged this week because of Serb charges that the UN war crimes tribunal

He acknowledged that noo-military provisions of the accord, calling for Bosnia's reconstruction, were going much too slowly - but excused Mr Carl Bildt, the international mediator, of any hlame. Mr Bildt will co-chair this week-end's Balkan summit in Rome aimed at putting the peace process back on track.

Mr Holbrooke insisted that the US administration's strong commitment to Bosnia's Mosprevent Washington from backing the prosecution of Moslems suspected of atroci-

"Judge Goldstone is a man of towering integrity," he said.
"We in the US are totally supportive of his efforts. We are certain that be is impartial and he will be indicting people...of all three ethnic groups." So far 45 Serbs and seveo Croats bave been

Asked if the prosecution of Moslems would strain US-Bosnian relations. Mr Holbrooke said: "Our support for the war crimes tribunal is non-negotlahle. Let the chips fall where they may." He made plain, bowever, that be did not expect Judge Goldstone's axe to swing as far as the presideotial palace in Belgrade,

"It is my clear understanding that Milosevic is not in the sights of the war crimes tribu-



Serbs freed yesterday by the Bosnian government pass through a checkpoint of Nato-led forces near the central town of Doboj

nal." he said.

Mr Holbrooke said the slowness of civilian reconstruction in Bosnia was oot the fault of Mr Bildt - who has been criticised stroogly by unnamed US officials - hut reflected his vague mandate and inadequate

The US envoy used his farewell trip to London to reaffirm ties hetween London and Washington after a sharp

itals over Europe's alleged ineffectiveness in Greek-Turkish

Mr Holbrooke said his talks in London had confirmed his belief in the "historic fact that when Britain and the US stand together, we move the world". ments by the State Department which appeared to back the idea of legal arbitration for Greek-Turkish disputes. Greece

our idea, we're not pushing it, we're just saying that if the parties want it, it's acceptable to us." He said a long conversation on Cyprus with Mr Mal-colm Rifkind, UK foreign secretary, had shown up some "tactical differences" but firm agreement on two points: a

eral talks.

tion while Turkey wants bilat-

Mr Holhrooke said of the

arbitration proposal: "It wasn't

year was desirable, but was not practicable as long as the Turkish government crisis con-

Mr Theodoros Pangalos, Greek foreign minister, said yesterday he hoped Mr Rifkind's support for direct Athens-Ankara talks did not imply pro-Turkish bias.
"I cannot imagine he is a

fanatical enemy of Hellenism or a fanatical supporter of Tur-

Ex-envoy for EU in Russia at centre of funds probe

By Lionel Barber in Brussels

Mr Michael Emerson, until recently the European Union's ambassador in Moscow, is under investigation for possi-ble misuse of EU financial aid to the former Soviet Union, the Commission said this week.

The accusations are linked to the Tacis programme, the EU's chief means of funnelling money and technical assis-tance to Russia, Ukraine and former Soviet republics.

However, a spokesman declined to comment on the nature of any possible charges. Mr Emerson left his post in Moscow several weeks ago he led EU efforts to help Russia in its chaotic transition to a market economy. Commission officials said yesterday that Mr Emerson's transfer to Brussels had nothing to do with the investigation.

Mr Emerson, 55, is one of the Commission's most experienced diplomata. Born in France, educated at Oxford and Harvard, he served as adviser to Mr Roy Jenkins as Commission president in 1977-78, and as a senior macro-economist in Brussels in the 1980s, hefore moving to Moscow in 1991. He has just taken up a job as chief policy planner.

expressed surprise that Mr Emerson should be the target of an inquiry by the Commission's anti-fraud taskforce. But they noted that the problems with the Tacis aid programme had long been known, particularly the difficulty in establishing whether EU aid had beeo handed out to huccaneering Russian capitalists or organised criminal gangs.

Between 1991 and 1994, the Tacis programme committed Ecul,756.84m £628m (\$967m) to the former Soviet republics. But a good deal of the money was held up because of delays in signing contracts.

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Italians headed for April 28 election

By Robert Graham in Rome

President Oscar Lnigi Scalfaro is expected to announce the dissolution of Italy's 11th postwar legislature by the weekend. He is also due to fix a date for an early general election, the most likely being April 28. This would be the third such poll in four years, underlining the inality of Italy's numerous political parties to provide a stable par-liamentary majority. The head of state has made a point of

moving cautionsly since Mr Antonlo Maccanico, premier-designate, told him oo Wednesday he was unable to form a government with broad cross-party support committed to carry out important constitutional reforms.

By yesterday, the main political parties of the 26 represented in the present parliament had all thrown their weight

behind a quick election.

Mr Silvio Berlusconi, leader of the right-wing alliance, toyed briefly on Wednesday with the idea of pressing for a constituent assembly to avoid elections. But when he saw both the opposing centre-left parties and his main ally. Mr Gianfranco Fini, leader of the rightist National Alliance (AN), fully in favour of going to the polls, he quickly changed tune.

This leaves President Scalfaro with little option but to overrule his long-standing and publicly stated reinctance to allow Italians to go to the polls so soon after the March 1994 elections. Commentators said the sole area of initiative left to the president concerned the poll date and the caretaker government's mandate.

Mr Scalfaro would like to ask Mr Lamberto Dini, the ontgoing premier, to stay in office until June. This would enable Mr Dini to supervise the remaining months of the Italian presidency of the EU and put in place at least the framework for the 1997 budget. Mr Dini resigned on January 12 but the outgoing prime minister's resignation is never formally accepted until the new premier has proved he can form a government.

Mr Scalfaro could thus announce in the next 48 hours he bas not accepted Mr Dini's resignation. This formula

would enable Mr Dini to govern with full powers - make nominations, take economic decisions - throughout the electoral period. Arguments for possessing such powers are strong: the decision-making process of government risks being paralysed not just until elections are over hut for two months

However, Mr Dlni is seen hy the right as being partisan towards the centre-left. his hackers for the past year. This hostility in the present cli-mate allows Mr Dini little room for manoeuvre, whatever his mandate. The AN may yet object to Mr Dini being retained as prime minister at all. All these difficulties suggest a poll date no

Italian state broadcaster seeks to keep audience share and enter new field

Rai to bid for pay TV football rights

By Robert Graham in Rome

The Italian state broadcasting organisation, Rai, is to try to bolster its audience share by bidding for rights to transmit football matches on pay TV, eveo though it has yet to enter this field.

Rai's decision is part of a battle both to retain its 55 per cent audience share and for control of the fast developing new area of pay TV, which has some 800,000 subscribers.

The decision is linked to bids for a total of 12 radio and television contracts covering football transmissions over the next three years and worth at least L850hn (\$540m).

In order to be able to hid for pay TV and pay-per-view

ment approval, endorsed parliament. With bids due to close at

midnight yesterday urgent moves were afoot to postpone the deadline until the end of the month, when they were originally due to be opened by representatives of the 38 clubs in the Italian football league's first and second divisions. The senate appeared to

favour the initiative; hut several deputies are concerned that Rai cannot easily enter pay TV when it is funded by licence fees and advertising. The Rai management is understood to have suggested the licence fee be cut to permit it to participate in this new secThe Rai move also comes as grammes) and Telemontecarlo sons for the League and chamthe management is in upheaval following the sacking of Mr Raffaele Minicucci, the chief executive, by Ms Letizia Moratti, the chairman. The latter's action has been challenged by the board of Iri, the state holding company and main Rai

shareholder. The outcome of the bids for the next three years' rights for some of Europe's best football concerns not only Rai. It will determine whether Mr Vittorio Cecchi Gori, the film producer and owner of Fiorentino football club, can establish himself as a third force in Italian tele-

Last year be bought two small stations. Videomusic (specialising in youth pro(a general channel). Through offering extensive

sports coverage, he hopes to raise his audience from under 5 per cent to around 15 per cent. But he also needs cash to do this, and has been looking around for a foreign backer. He has sounded ont Mr Rupert Murdoch's BSkyB and News Corporation, which have voiced an interest - though it is still not clear whether this would he independent of any Italian partner.

The original auction was due to take place last autumn but Mr Cecchi Gori managed to get it postponed hecause he claimed be bad been excluded. Then Rai was reported to have offered L471hn for three sea-

pionship transmitted via its existing terrestrial links. Telepiu, the international consortium controlled by the German Kirch and South African Rupert groups and in which Mr Silvio Berlusconi's Fininvest has 10 per cent, offered L165hn for the encrypted rights. Tele-pin also offered L210bn for pay per view.

Since then Fininvest, whose chairman, Mr Berlusconi, owns champions AC Milan, has entered the fray to compete against Rai for the traditional league and championship coverage; and press reports suggest all last antumn's offers have been raised. The division of these spoils promises to be

Furkish Islamists near to coalition

By John Barham in Ankara

An end to Turkey's two-month political deadlock appeared closer yesterday, after leaders of the Islamist Refah party and the conservative Motherland party announced progress in talks on forming a coalition government. Mr Mesut Yilmaz, Mother-

land party leader, speaking after a two-bour meeting with Refah's leader, Mr Necmettin Erhakan, said: "We have almost agreed, but we have decided to meet again." Mr Erbakan said: "An agree-

ment will be reached to form a coalition government." But he said more talks were needed to agree oo a commoo government policy. He echoed widespread exas-

peration at the slow progress in coalition talks following December's general elections, in which Refah won 158 seats, becoming the largest party in the 550-member parliament. "For months the government has not been working, the business world is becalmed," Mr Erbakan said. "A government should be formed as soon as possible." The two leaders, who have been talking alone behind closed doors, are to brief their parties today and resume talks tomorrow.

Spokesmen for both parties have given no details of the talks but there have been reports in the Turkish media that the two parties would



Power brokers: Motherland party leader Mesut Yllmaz and Refah party chief Necmettin Erbakan

Mr Yilmaz serving as prime minister first.

For both parties, there is the risk of defections if they form a coalition, with Motherland probably more vulnerable to desertions by MPs opposed to a compromise. Commentators estimate that up to 40 MPs of

rotate the premiership, with its 133 would reject an alliance with Relah, possibly denying the coalition a majority in par-

> But most Motherland MPs appear jubilant at the prospect of taking power and humiliating Mrs Tansu Çiller, leader of the centre-right True Path party and caretaker prime min-

ister. Coalition talks between Motherland and True Path broke down last week. Mr Bülent Akarcali, a

Motherland MP, said: "Mrs Ciller will be totally finished. I advise her to get the necessary residence visas for the US."

The business community vesterday appeared sanguine

Turkey has been working on a \$2m pipeline project to carry Russian gas to Israel, the Turkish state pipeline com-pany, Botas, said yesterday, Reuter reports from Ankara. Turkey wants to extend one

of the existing Russian natural gas pipelines in Georgia or in Armenia to Israel via Turkey and the international waters of the Mediterranean.

Botas said the project had already been submitted to Israel. The 1,600km pipeline. with an annual capacity of 16bn cnbic meters, will be built by a consortinm of Transcanada (Canada), Del Men (Israel), Gazprom (Russia) and Botas.

about Refah entering government, though continuing to express the bope that the Motherland and True Path leaders could hury the hitter personal rivalries on which their coalitioo talks foundered. One businesswoman said: As long as the capitalist system is not changed, nothing changes for me. I really [doubt] that Refah will affect the secular

But Ms Radhika Ajmera, director of a London-hased fund manager, Ahtrust, said: "The problem is that there is going to be another weak coalition government and the critical reforms on the hudget and inflation could be delayed even

EUROPEAN NEWS DIGEST

France to curb health spending

The French government, struggling to restrain the country's health spending and reduce the public deficit, said yesterday it would set a 2.1 per cent ceiling on this year's increase in spending and prescriptions by doctors, following the latter's failure on Wednesday to agree an alternative figure with the national health insurance office.

The prime minister, Mr Alain Juppe, had already threatened to try to keep doctors' spending to this year's estimated 2.1 per cent inflation rate when he launched his welfare reforms last year. He has promised to reinforce sanctions against doctors

who breach the ceiling, hut has not yet fixed these.
Last year, the doctors flouted a 3.3 per cent guideline to increase their spending and prescriptions by 5 per cent, and their fees, far from being frozen – as had been threatened by the government – rose by 4.4 per cent. In the negotiations that collapsed this week, the largest doctors union refused any 1996 limit lower than 3 per cent.

Normandy plant contaminated

Serious radioactive contamination has been found at a nuclear reprocessing plant in Normandy in northern France, according to an independent report published yesterday. The study, commissioned by the environmental group Greenpeace, reports in particular high levels of radioactive elements including lodine 129 in the soil, water and air at the Hague site on the northern French coast, north-west of Cherbourg. Investigations by CRII-RAD, an independent research lahoratory, "reveal serious radioactive contamination of the environment and the industrial site", it said.

There was no immediate reaction to the report from There was no immediate reaction to the report from authorities at the site, the world's biggest nuclear reprocessing plant, with a capacity to treat 1,600 tonnes of waste per year. The plant, in a peninsula on the Normandy coast, has been in operation for 25 years and receives waste from as far away as Japan for treatment. AFP, Paris

Lithuanians endorse PM

Lithuania's parliament yesterday endorsed Mr Mindaugas Stankevicius, a reformist former communist, as prime minister, following the ousting of Mr Adolfas Slezevicius last week over a banking crisis. The chamber, dominated by the ruling Lithuanian Democratic Labour party, also confirmed a new central bank chairman, Mr Reinoldijus Sarkinas,

previously the finance minister.

The two leaders, both former technocrats, must deal with the economic fallout from the closure of the two largest commercial banks in late December. "My priorities are reviving the economy, continuing reforms and addressing social questions," Mr Stankevicius said.

President Algirdas Brazauskas chose the 68-year-old politician to replace Mr Slezevicius, who withdrew the equivalent of \$30,000 from one of the banks two days hefore closing it. Mr Brazauskas, the Communist party leader who helped steer the Baltic country to independence, yesterday announced that Lithuania expected to begin talks on full membership in the European Union in 1997 or Matthew Kaminski, Moscou

MPs claim sect harassment

Turkish MPs have issued a report claiming that the minority Alevi Moslem sect is being harassed by both government security forces and separatist Kurdish guerrillas. MPs from the centre-left Democratic Left party and the People's Republican party say Alevi villagers in the remote eastern

repunican party say Alevi villagers in the remote eastern province of Sivas are being persecuted by troops from the elite Ozel Tim (special team) anti-guerrilla force. It also says that the Kurdistan Workers party (PKK), who usually operate in south-eastern Turkey, force Alevi villagers to feed guerrillas. The report estimates that 70 villages in Sivas have been evacuated. It says: "We heard that some security officials are telling citizens to leave their villages. But mostly they are leaving [out of fear of] arrest and the terrorist threat." The MPs believe that forces are tappeting Alevi villages because MPs believe that forces are targeting Alevi villages because the PKK seems to be directing its attacks against orthodox Sunni communities, in an attempt to widen the divide between

Russia cuts reserve needs

The Russian central bank said yesterday that it was preparing a new regulation to cut commercial banks' reserve requirements and to increase penalties for underpaid reserves. The central bank intends to cut the number of accounts which are covered by compulsory reserves, and to allow hanks to cut the amount of monthly reserves.

The regulation will become valid in the first half of 1996. As of May 1, the central bank will increase fines for unpaid reserves to an amount equal to twice the level of the refinancing rate - currently 120 per cent annual - on the unpaid amount. At present the maximum fine for.... non-payment of reserves is only a derisory Rhs100,000 (\$21).

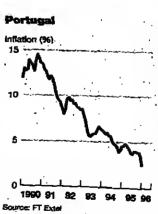
The central hank introduced compulsory reserves last year to make the banking system more stable. They are currently at 10, 15 and 20 per cent for various rouble accounts and 1.5 per cent for hard currency deposits.

Serbs take over TV station

The Serbian government took over the country's first independent television station yesterday, annulling its privatisation and further tightening control of information. Police entered Studio B to switch off its broadcast antenna, interrupting an address to viewers by Mr Milorad Roganovic. who was ousted later from his job as Studio B TV chief editor. He said: "Only stupid authorities like these can deprivatise something that existed successfully for six years as a private company." The government launched a similar takeover in 1994, when journalists from the independent daily newspaper Borba were forced out of the company. AP. Belgrade

ECONOMIC WATCH

Portugal's inflation falls to 2.5%



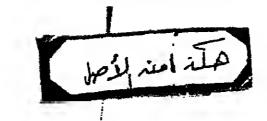
Portugal's year-on-year inflation fell to 2.5 per cent in January from 3.4 per cent in December, the National Statistics Institute said yesterday. Analysts said the reduction strengthened the prospect of average annual inflation falling within the government target of 3.0 to 3.5 per cent in 1996, from 4.1 per cent at the end of 1995. The average annual rate fell to 4.0 per cent in January. A 0.3 percentage point increase in monthly inflation in January, after a 0.2 point fall in December, was attributed the effects of flooding on some fresh food prices, and is to seasonal factors, including

unlikely to affect the underlying downward trend, analysts Reductions in value added tax included in the 1996 budget proposals, which are expected to be approved this month, will help offset the impact of increases in some administered

prices, including transport and telecommunications, and tax increases on fuel. Finland's annual inflation rate edged up to 0.5 per cent in January from 0.3 per cent in December but was down from 1.9 per cent in January 1995.

France's current account showed a seasonally adjusted surplus of FFr11.47bn (\$2.26hm) in November, up from a surplus of FFr2.34hn in October.





NEWS: EUROPE

Zyuganov fails to excite

With sparse applause and little pomp, just 208 greyIng dele-gates from the reborn Russian Communist party yesterday confirmed Mr Gennady Zyuganov as their candidate to win back power in June's presidential elections.

Outside the small, jammed hall in central Moscow, a few party faithful hawked books on Stalin and the western conspiracy to weaken Russia. Inside, the Communist mini-convention revealed a party embittered by history and unreconciled even to the political rules by which it intends to play as older delegates blended Communist economic rhetoric, messianic appeals and straight

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The mood was surprisingly subdued. "They've killed the Russian soul," said a retired army general who asked for a moment of silence to mark the seventh anniversary of the Soviet military's withdrawal from Afghanistan. "And who is to blame? All the people who sit on the benches of power." The "Great Patriotic War",

used by generations of Moscow

leaders to legitimise their hold

over an expanded Soviet Union

and central Europe after 1945, was frequently evoked New evils were warmly criticised too - corruption, Nato, the war in Chechnya, and the southern Moslem threat, Mr Yeltsin came in for the harsbest rebukes - one delegate

warned that President Boris

Yeltsin would use a \$9bn Inter-national Monetary Fund loan to buy votes.

Delegates denounced the October 1993 coup and ensuing constitution - casting doubt on the legitimacy of the office Mr Zyuganov wants to gain. A younger party leader from

Matthew Kaminski on the subdued mood of Russia's Communists

Krasnovarsk expressed the fear among many delegates that others like Mr Vladimir Zhirinovsky, the nationalist, might profit from popular discontent with the current situation and capture protest votes.

Mr Zyuganov was opaque. He played to neither the western nor the hardline Russian audience. His acceptance address, delivered in the heavy prose reminiscent of Brezhnevera party congresses, commit-ted the Communists to do little in power except support a "mixed economy", improved social security and higher investment in industry.

After the address and a pro forma vote on the nomination, applause lasted barely 10 seconds and no one stood. The delegates emphasised the fight



Gennady Zyuganov at the Communist party conference

Polish referendum likely to generate many more questions than it answers

Parties in disarray over privatisation

Warsaw and Anthony Robinson In London

Doland's privatisation programme returns to the centre of the political arena this weekend when Poles vote in a referendum on privatisation. The referendum, called by the Senate at the request of the Solidarity trade union and the rightwing opposition, follows the reconfirmation of Mr Wieslaw Kaczmarek as privatisation minister in the new government beaded by Mr Włodzimierz Cimoszewicz and the speeding up of the pace of privatisation in recent months. Solidarity openly refers to the referendum as the first step in a campaign to weaken the leftwing coalition government and force early elections, but it and other opponents of the government's privatisation

programme face an uphill The referendum is unlikely to do more than increase already widespread confusion over the merits of privatisation, and widespread incomprehension and apathy has prompted doubts about whether the referendum will achieve the 50 per cent turnout needed to make Poland's first

free national referendum egally binding. Part of the problem is the vagueness of the questions, The main one asks whether people are in favour of "uwlaszczenie", which translates as a mixture of empowerment and return of property. Those voting "yes" to this question will essentially be backing Solidarity's demand for remaining state assets to be given to in equal shares to all adult Poles,

The ruling Left Democratic Alliance (SLD) government has added other questions which would help salvage existing programmes. Solidarity argues that the

sale of shares to strategic investors, public share offers and employee buyouts is now mainly belping the former REFERENDUM QUESTIONS

1. Are you in favour of the general enfranchisement of the population?

2. Do you support the fulfilment of treasury commitments to pensioners and state employees from privatised state assets?

3. Do you support the use of privatised state assets to capitalise pension funds?

4. Do you think the value of National Investment Fund coupons should be increased by the addition of further companies to the mass privatisation programme?

5. Do you think the enfranchisement programme should include privatisation coupons?

communist nomenklatura take over the economy.

The World Bank and EBRDhacked Mass Privatisation Pro-gramme (MPP), which was originally prepared by Solidarity-backed governments in 1991, has come in for intense criticism as a vehicle for handing assets over to foreign owners.

The Catholic Church bas joined critics of the MPP, which involves the distribution of S12 state sector companies to 15 National Investment Funds (NIF) managed by local and foreign managers, including Kleinwort Benson, BZW and Creditanstalt of Austria, Shares in the NIFs are on sale to all adult Poles for a nominal 20 zlotys (\$7.85); 6m of the 28m entitled to buy have done so since November, the rest have elght months to decide whether to participate.

A big question mark hangs over the value of the assets still publicly owned. The government's main concern is that the value of assets still in state hands - hetween 75bn and 130bn zlotys - would not cover Solidarity's suggested use for them or the wider expectations generated by Solidarity's campaign. Solidarity argues that

state assets, including land and houses, are worth 10 times more than the government

The Freedom Union, the main moderate opposition group in parliament, has called on supporters to approve an extension of the MPP scheme which would add to the number of companies professionally managed by the NIFs.

Confusingly, this aligns it with the SLD on this aspect of the referendum, while the xenophobic Polish Peasant party (PSL), the SLD's junior coalition partner, opposes any extension and has in effect aligned itself with Solidarity's criticism of the MPP.

Meanwhile, the big conventional privatisations now in the pipeline, such as sale of a majority stake in the stateowned telephone company and partial disposal of profitable assets such as the Miedz copper company, are likely to go ahead without interruption, and a proportion of the proceeds are likely to end up in the hands of the new pension funds which the government intends to set up as a crucial element in its reform of the social security system.

Prague seeks to annul steel plant sale

By Vincent Boland in Prague

The Czech government will try to annul the sale of one of the country's biggest steel plants to a prominent businessman after protracted talks this week failed to secure its finan-cial viability. The National Property Fund,

the state bolding company, said yesterday it would ask the courts to declare invalid a 1993 tender under which 55 per cent of the Poldi Ocel steel plant was sold to the businessman, Mr Vladimír Stehlík.

Its decision follows Mr Stehlik's refusal to consider any rescue attempt for Poldi that would have diluted bis majority stake or threatened bis position as the plant's chief executive. The plant, which employs 6,000 in Kladno, north of Prague, has debts estimated at Kcs3.8bn (£91.6m), incurred since be bonght his stake.

Mr Steblik had earlier rebuffed a rescue attempt by the engineering group Skoda to save Poldi because it would have meant cutting his stake to 49 per cent and introdncing new managers. Skoda would have acquired another 49 per cent, while Poldi's main creditor, Komerčni Banka, would bave taken 2 per cent.

After those talks broke down, Prime Minister Václav Klans sald the government, facing a general election in just over three months, would take "uncompromising" measures to deal with the crisis.

Mr Stehlik paid Kelbn for bis stake in Poldi in 1993 through his private company, Bobemia Art, Earlier this year, be failed to meet a deadline for payment of Kcs750m for an extra 11 per cent, spark-ing a row with the National Property Fund, which owns most of the sbares in the plant not beld by Mr Stehlik's com-

If the original tender is revoked. Poldi will revert to state ownership. It is the biggest troubled Czech privatisation yet; there seems little bope it could be privatised again without restructure.

Yeltsin touches on the surreal

By Chrystia Freeland in Ekaterinburg

Snow was magically cleared from the streets, hand-picked groups of loyal supporters were carefully assembled and pretty girls offered bouquets of flowers yesterday as Russian President Boris Yeltsin made a whirlwind tour of Ekaterinburg, his home town in Russia's industrial heartland.

But if the city gave its most famous son a Tsar's welcome, Mr Yeltsin long-awaited speech announcing his re-election bid suggested that Russia's modern emperor has no clothes.

Mr Yeltsin forgot his bost's name, belittled four western heads of state, and made an off-the-cuff spending pledge that could cost \$2.8bn over the next two weeks - all before be remembered to announce his candidacy in June's presidential elections.

When he could be bothered to read it, Mr Yeltsin's official statement suggested he hopes to position himself as the only presidential candidate offering a safe, centrist balance between radical market reformers and revanchist communists.

A carefully selected audience of local notables sometimes could not contain their laughter as Mr Yeltsin told them the International Monetary Fund had begun to bave second thoughts about a \$9bn loan to Russia after he resbuffled his with Soviet-era bardliners. "It was necessary to switch

on Clinton, and Chirac and Helmut Kohl and Major," Mr Yeltsin said. "Tbey told the IMF, 'Stop playing around with Russia.' And now we have an agreement."

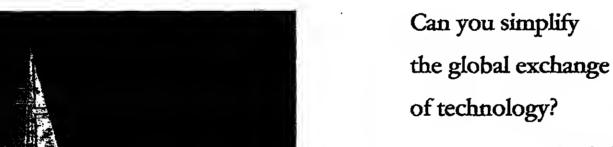
The political gaffes were compounded by digressions which were almost surreal. For example, Mr Yeltsin devoted several minutes to a detailed discussion of the plight of "young, attractive girls" working at Konfi, a confectionery factory the president visited

yesterday morning. He was distressed that many were unmarried and had few male co-workers upon whom to

cabinet replacing reformers set their sights. He had an answer: an alliance with a local military academy.

His concern for the working girls of Ekaterinburg was matched by bis off-band approach to officials in his government. On several occasions be turned to the powerful regional governor and gave him abrupt orders; sack this factory director tomorrow, resolve this local environmental problem by July.
Today, wherever be goes and

no matter what he says, Mr Yeltsin enjoys streets swept clear of snow and dutifully applauding audiences, but four months from now Mr Yeltsin must face the verdict of more than 100m Russian voters.



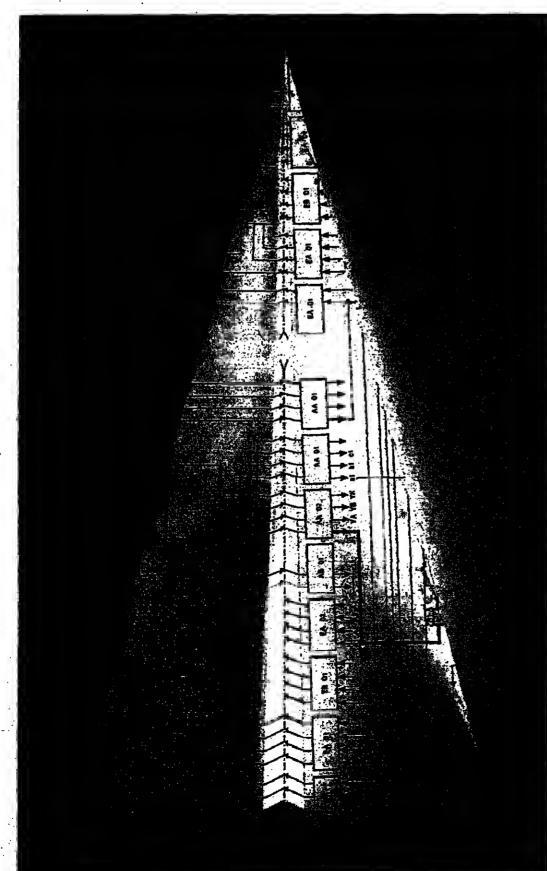
When Thailand legislated that industrial electricity users had to supply their own substations, the local economy didn't have the know-how. ABB

reacted with a swift hands-on transfer of technology. A "Tiger Team" of technicians flew in from Scandinavia and Saudi Arabia, to share skills and experience with Thai engineers, and handled the first project for the Thai Plastic Company. Next, ABB started local assembly and manufacture of switchgear, creating a whole new local industry. The "Tiger Team" remains involved in information exchange, but now the students are teachers too. As a leader in electrical engineering for the generation, transmission and distribution of power, and in industry and transportation, ABB is committed to industrial and ecological efficiency worldwide. We transfer know-how across borders with ease. But in each country, ABB operations are local and flexible. That means we are close at hand to help our customers respond swiftly and surely to technological challenges which stretch the

limits of the possible. Like promoting a local economy to the

head of world class technology.





411

Philippines to let boat people stay

In a radical break from regional practice the Philippines said yesterday that it would grant residence to those Vietnamese refugees in the Philippines who refused voluntarily to return to their homeland under the United Nation's orderly repatriation scheme.

In what would amount to a clear departure from an agreement sponsored hy the United Nations in Bangkok last month, the Philippine government would not forcibly repatriate any of the 2,700 Vietnamese "boat people" in the Philippines, although attempts would secretary for foreign affairs.

Mr Siazon said the Philippines took a more humane view on refugees than some of the country's sonth-east Asian neighbours, saying: "A buman being is a human being irrespective of his passport." The government's decision comes two days after the controversial repatriation of 84 Vietnamese refugees from the Philippines, which eyewitnesses claimed had been forcible.

Mr Siazon conceded that one of the 84 had been coerced to board the Vietnam Airlines flight by troops. This was a "mistake" and she would be returning to the Philippines shortly. Many of the remaining 2,700 boat people in the Philippines have threatened to commit suicide if forced to return. The government is expected to "regularise" their stay in the Philippines if they cannot be persuaded to return before June 30 when UN funding for the camp expires.

The decision, which has been prompted hy strong Catholic church lohhving in the Philippines, comes only weeks after the country took part in a UN meeting where regional governments agreed to repatriate forcihly the Vietnamese boat people over the next six months. About 36,000 "hoat people" remain in camps throughout the region including Hong Kong.

Participants at the Bangkok meeting which produced a comprehensive plan of action, agreed the boat people were not "refugees" in the legal sense and should therefore be repatriated as soon as possible. The Hong Kong administra-tion, which plays host to the largest number (21,000), said it would return 1,800 a month, which, according to Hanol, is Vietnam's maximum rate of

The UN High Commissioner for Refugees, which has footed the hill for Vietnamese refugees since the problem began 17 years ago, is keen to close the chapter on the problem hy mid-1996.

Australia opposition offers cut in deficit

Mr John Howard, the leader of Australia's opposition coalition group, has released fund-ing details for his election policies that propose a large reduction in the Australian hudget deficit.

Mr Hnward yesterday detailed A\$6.3m (£3.1m) cuts to government untlays, augmented by revenue increases of A\$2.5hn, with a A\$1.8hn hndget impact in the first year. But the package stopped short of any big cuts to educa-tion, health and employment

Key savings areas include almost ASIbn over three years on government information technology, and A\$432m more through a 2 per cent savings rule nn all government depart-

Other savings would include A\$616m on migrant waiting periods, A\$470m on flow-ons from the proposed partial sale of Telstra, the Australian communications group, A\$383m nn government-provided import finance, and A\$300m on better practice programmes.

To honst revenue, Howard is targeting A\$727m from tonghening research and development tax concessions, A\$1.3hn from modifications to the tariff concession system. and A\$197m more through extending the tax net.

But the package also identi-fies new spending initiatives totalling almost A\$2.8bn over three years with A\$659m coming in the first year. The largest of these is a A\$1.08hn incentive package for private health insurance. Other big items include a A\$175m package on the environment, more than A\$300m in road funding and AS100m in research and development grants.

The proposals include antitax avoidance measures for high-income earners and other measures already announced hy the government, to produce an estimated ASS.6hn cut in the hudget deficit over three vears. Mr Ralph Willis, federal treasurer, called the statement "grossly deficient".

Low turnout in

ASIA-PACIFIC NEWS DIGEST

Bangladesh vote

Bangladesh's opposition-boycotted election passed off more peacefully than feared yesterday under the eyes of 400,000 police, armed paramilitary forces and troops, some deployed in Dhaka with fixed heavy machine guns. Six people, including a policeman, were killed in sporadic nationwide clashes. Officials said voting was abandoned at 306 out of 21,000 voting

stations because of violence. A "people's curfew" called by opposition parties kept most voters at home. But government officials said they were "not unhappy" with a patchy turnout which eyewitnesses put at no unhappy" with a patchy turnout which system is more than 10 per cent of the 56m voters. Both the governing BNP and the opposition claimed victory. BNP officials termed the small turnout "satisfactory", offering the next government "legitimacy".

Mark Nicholson, Dhaka

Manila expects falling deficit The Philippine current account deficit is set to

Philippines Current account deficit As a % of GNP

central bank governor. yesterday said the country's performance was backed by strong export growth and

higher overseas worker remittances. The performance, which exceeded the International Monetary Fund agreed 3.2 per cent target, is attributed to 30 per ceot export growth last year and a 66 per cent increase in overseas remittances to \$4hn (£2.6bn). Edward Luce, Manila

plummet to about 1.3 per cent

of gross national product for

1995 in what will be a strong counter-trend to the

performance of other south-

east Asian economies. Mr

Gabriel Singson, Philippine

Pakistan bank sale in trouble...

In an attempt to salvage the sale of the state-owned United Bank (UBL), Pakistan's second largest bank, the government yesterday set up a committee to hold discussions with two : possible huyers. The bank sale ran into trouble on Wednesday when one of the two, Saudi Arabia's Basharahil group, did not make a formal offer. The government rejected the sole offer from Faysal Islamic bank of Bahrain, saying it had too many Farhan Bokhori, Islamabad

Hashimoto ex-aide 'sought fee'

A former Finance Ministry aide of Japan's prime minister. Mr Ryutaro Hashimoto, was accused of demanding payments for allegedly introducing bankers to Mr Hashimoto, during questioning in yesterday's parliamentary budget committee session over the controversial ballout for jusen (housing loan companies). Mr Yoshinosuke Sasaki, a president of Togensha, real estate developer, claimed a former secretary to Mr Hashimoto – when he was finance minister – had demanded a Y40m (£245,000) fee for introducing banking officials. Former ministry officials were questioned over the delay in addressing problems at the jusen. Mr Nohuyuki Teramura, former director of the ministry's banking hureau, denied allegations he had quashed an attempt hy commercial banks to write off Emiko Terazono, Tokyo

Elderly savers hurt by Japan's low interest rates in spite of export surge

By William Dawkins in Tokyo

Mr Wataru Kubo, Japan's 66-vear-old Socialist finance minister, yesterday caused a shudder in the Tokyo capital markets by voicing concern over the impact of low interest rates on small savers.

Mr Kubo told parliament that low rates were "no doubt having serious effects on the lives of people living on peu-sions and the elderly, and those people must he taken into account when reviewing

His remark was quickly countered by senior officials from the Bank of Japan and Finance Ministry, who stressed no change in the existing pol-icy of keeping the official dis-count rate at a record low of 0.5 per cent to support a hesitant recovery from what has been the longest economic downturn since the 1930s.

Most economists in Tokyo do not expect a change in official rates until next year, barring a stronger and earlier than expected economic upturn.

While the central hank and finance ministry's monetary policy will prevail, Mr Kubo's outburst is significant because it turns interest rates into a political issue for the first time since the present monetary easing hegan last September. His heresy caused money market and bond yields to rise and the dollar to weaken below

Y106 in late Tokyo trading. Mr Kubo's Social Democratic party, the second partner in a government coalition dominated hy the pro-husiness Liberal Democratic party, derives much support from the elderly, who make up a substantial proportion of Japan's savers. The SDP's popularity has

fallen sharply recently and LDP officials have suggested they might seek a general election in the spring. Interest income accounts for around 10 per cent of household disposable income, estimates JP Morgan, the US investment hank, and savings halances increase sharply with

age. Households aged more

than 60 have average savings of around Y19m (£116,000), ten

times the rate for those in their 20s, estimates the bank. Over-horrowed companies current low level of interest rates, as shown by a 7.5 per cent rise in corporate collapses, to 1,120 last month, announced hy Teikoku Databank, a credit research agency.

Liabilities left by bankrupt companies fell by 1.3 per cent to Y223,76hn, indicating that smaller companies are under the most strain. Bad loans and declining sales accounted for 60 per cent of collapses, said

By Laura Tyson in Taipel Sluggish consumer spending, a

ing sector and political uncertainty conspired to send Taiwan's economic growth rate lower last year in spite of strong growth in exports. The government's central statistics office said yesterday that growth in gross domestic product fell to 6.06 per cent in 1995, compared to 6,54 per cent in 1994 and well below a forecast of 6.4 per cent announced last November.

Consumer confidence has been hit hy a string of financial crises and the abysmal performance of the stock market last year. Escalating tensions with China, coupled with worries about domestic politics, have also contributed to reduced consumer spending.

The statistics office forecast the economy would grow 6.36 per cent in 1996 on the strength of a predicted recovery during the second half of the year. Tensions across the Taiwan strait are expected to ease and public sentiment to improve following the country's first direct presidential elections on March 23.

The incumbent president, Mr Lee Teng hui, of the governing National party, is widely expected to win the race. which it is hoped will provide continuity for the island's



Political uncertainty and weak consumer spending

Taiwan's growth falters

President Lee: party's majority is marginal

increasingly democratised

The gross domestic product grew 4.86 per cent in the fourth quarter of last year, down from 7.01 per cent during the same period in 1994 and 6.02 per cent in the third quarter of last year. The statistics office attributed the drop to declines in both the services and manufacturing sectors. It forecast growth of 5.82 per cent in the first three months of this year. Exports jumped 21.4 per cent

last year hut imports nearly kept pace, rising by 20.0 per

E£1bn (\$295m) in privatisation

bonds to help restructure the

next batch of companies being

prepared for sale. "The bonds

will be issued at a premium on

the capital market, the pro-

ceeds of which will be used to

settle dehts and capitalise

more companies ready for

cent. The trade surplus climbed to \$8.1bn (£5.3bn) from \$7.7bn in 1994. The electronics sector has been the star performer, partly compensating for a "hollowing out" of tradi-tional manufacturing industries forced to flee the island hy the rising costs of labour, land and materials.

A deepening slump in the property market hit the banking sector last year, resulting in higher had debt ratios and a spate of bank runs hy jittery depositors. Banks are becom-ing more conservative in lending as a consequence. The stock market, rattled by

troubles in the construction and banking industries and Chinese military exercises designed to intimidate Taiwan, dived 27 per cent in 1995. Taiwan has a high level of share ownership and more than 90 per cent of trading volume comes from retail investors, so poor performance in the stock market has a direct impact on consumer spending.

Hotly-contested parliamentary elections in December left the long-ruling Nationalist party with a marginal majority in the legislature, adding to uncertainties among investors. Opposition parties and independents now control 81 seats in the 164-seat legislature and are making it more difficult for the ruling party to carry out

NEWS: INTERNATIONAL

Egypt names 80 companies for privatisation this year ment would soon issueup to growth necessary to raise liv-

By James Whittington in Cairo

Egypt yesierday took decisive step towards privatising its state-dominated industry hy releasing a list of more than 80 companies it hopes to sell this year.

The list includes many hotels. Nile cruisers and some of the state's most profitable industrial concerns in cement. metallurgy textiles and food. Mr Atef Obeid, minister of

public enterprises, who has been overseeing Egypt's hitberto sluggish privatisation procramme, said the list of companies represented about 45 per cent of the public sector's port-

He estimated that their sale would raise about E£14bn (\$4.13hii) which, after paying off had dehts to public sector banks, would be available to the budget.

"Our main purpose (In releasing the list) is to send a strong signal that the government is committed to pulling out of these state enterprises and we will from now on treat all players, whether public or private, as equals," he said. Privatisation is the linchpin of the second phase of Egypt's economic reform programme agreed with the International Monetary Fund (IMF), World Bank and international aid donors led by the US in 1991. But until now the government of President Hosni Muharak has dragged its feet over the sales, fearing that accelerated

lng standards unless it embarks on a large-scale privatisation programme along with other structural reforms. The list includes profitable

companies across all husi-nesses sectors. Included are: Sixty-one companies either already partially privatised on. or soon to join, the Cairo Stock Exchange which will now

and local private investors

through the bourse. Of these 37

food, engineering and indus-

offered for direct sale to for-

out Egypt, nine Nile cruisers

Mr Obeid said the govern-

Thirty-six hotels through-

will sell a majority stake.

eign or local investors.

signal that the government is committed to pulling out of these state enterprises' Atef Obeid, minister of public enterprises

sell-offs risk worsening unem- divest more shares to foreign

Out of 314 unidentified state entities initially slated for sale, only three have so far heen sold outright, 10 have been liquidated, and 16 have heen partly divested through the issue of 10 per cent blocks of shares to the nublic.

Donors have warned the government that it cannot hope to achieve the rates of economic

Our main purpose is to send a strong

sale," he said. He admitted that redundancles would be unavoidable but they would not be on the large scale feared by the anti-reformists in the government "What is dead wood has to be hurned hut we'll take care of all laidoff workers either in the form of a lump sum payment or a

pension." he said Since the appointment of Mr Kamal el-Ganzouri as prime minister in January Egypt's donor community says it has · Fourteen companies in the noticed a change of style and attitude in the government in favour of faster economic trial sectors which will he

Later this month talks are set to resume between the IMF and Egypt, after 18 months of sour relations caused hy the

Emerging markets lift New Delhi global securities trade tries to tie N-test ban

Market skare

Clearing and settlements

By George Graham, Banking Correspondent

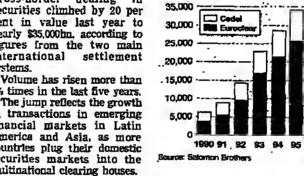
Cross-horder dealing in securities climbed by 20 per cent in value last year to nearly \$35,000hn, according to figures from the two main international settlement systems.

51/4 times in the last five years. The jump reflects the growth in transactions in emerging financial markets in Latin America and Asia, as more countries plug their domestic securities markets into the multinational clearing houses. Euroclear, the Brusaelsbased system operated hy Morgan Guaranty of New York, said the value of transactions

cent to \$25,000bn. Turnover at Cedel Bank, a consortium owned by 98 financial institutions and with headquarters in Luxemhourg, climbed by 34 per cent to

settled through it rose 14 per

\$9,440hn. Cedel and Euroclear were originally established as settle-



Eurohond market, but in recent years their growth has been fuelled by their links to national securities settlement systems. "The Eurobond market has grown, hnt the rate of growth in domestic markets has outpaced it significantly," said Mr Ray Soudah, chief financial officer of Cedel.

"Capital market linkages and the ease with which you can have cross border investment is permitting more aggressive ment mechanisms for the fund management," he added.

Both Cedel and Euroclear added links to Latin American markets such as Argentina and Mexico last year, while the South African, Indonesian and Thai markets are also heing linked up to the international settlement system. Next month the UK gilts

market will enter Cedel and Euroclear. Although both systems predominantly handle the settlement of transactions in bond.

note and money market instruments, they have also established links to domestic equity markets. The range of currencies used in settlement is also expanding, although the D-Mark

remains hy far the most important currency, followed distantly by the US dollar. Cedel's share of international settlements has declined markedly since the 1980s, but last year it recovered to nearly 27

per cent of the market. Efforts are now under way to adapt the systems to real time settlement, which many domestic securities markets are preparing to introduce.

in knots

international convention yesterday that would bar countries from using or threatening to use nuclear weapons, in a move seen as a bid to pre-empt the signing of a comprehensive test han treaty, AFP reports from Geneva.

The proposal was put forward hy Ms Arundhati Ghose, India's representative at an international disarmament conference in Geneva held under the auspices of the United Nations and attended

hy 38 countries. "Such a convention would codify the legal norm against the use of nuclear weapons which already exists in the principles of inter-nation armed conflict," she said.

The move came after the failure of an earlier call from India to tie in the conclusion of a comprehensive nuclear test han treaty (CTBT) with a table for the five officer nuclear powers to dismantle their nuclear weapons.

A delegate said India was trying to "take the conference hostage" to stop a test han treaty. The treaty has been under negotiation for more than two years in Geneva. The US is alrongly opposed to the Indian conditions, and US representatives said last week that New Delhi was trying to hinder finishing the test ban talks, which it would like to see concluded by summer.

Delegatea said the new Indian proposal was an idea accepted in principle but not yet defined as a treaty point. They said India was presenting maximum demands in order to block a minimal treaty that would stop it from conducting nuclear tests.

Ms Ghose said the failure to link disarmament to the test han treaty was "not only a matter of deep regret but of dismay". She said the rejection of the Indian proposal "cannot hut affect our positions in the CTBT negotiations, a development we had felt avoidable". India has the technology to make nuclear weapons A does not officially possess the

First world smartcards and third world pensioners Mark Ashurst witnesses technology at the service of South Africa's rural poor

here can be few more striking illustrations of South Africa's hybrid of first and third worlds than pension day in Kangwane, a former hlack "homeland" about 400km east of Johanneshurg. Each month, a thin line of grand-

parents and great-grandparents shuffles across the rural wilderness clutching fresh banknotes dished out hy the most sophisticated cash dispensers in the world. The machines are the hub of a thriving market economy. Mounted on unmarked pick-up trucks and escorted by armed guards, they are

pursued across the hillsides by trad-

ers carrying buckets of freshly-

slaughtered meat, caged chickens,

and an array of traditional medicines. The able-hodied carry the disabled and infirm with them in Under makeshift awnings, every pensioner swipes a plastic card through the machine, then rolls a weathered finger across a tiny scanner which checks the fingerprint against a digital template and dis-

assorted rural administrations by Cash Paymaster Services, a private company formed in 1988 in a joint venture hetween First National Bank and Datakor, the industrial

technology group. Since pioneering automated pension payments at the behest of the former KwaZulu administration, the service has spread to other provinces and dispenses payment to about 400,000 senior citizens. The husiest vehicles carry up to Rlm in cash. most of it destined for areas that can be reached only by four-wheel-drive trucks. Mr Willem Jouhert, business development manager at CPS, estimates that the cost to the taxpayer is about 15 per cent cheaper than a hureaucracy-based system.

This is the thin end of a potentially very big wedge, as FNB recognised last year when it bought out Datakor to acquire CPS as a whollyowned subsidiary. The company handles pension payments in neighpenses a monthly allowance of R410 houring Namihia and has £75). The service is run on behalf of begun distribution of unemployment

benefits in the Western Cape. With a little modification, the same machines can be used for voter registration, wage payments and a range of banking services including transfers and withdrawals. Mr Mike Jarvis, general manager

of information technology at First National Bank, believes "biometrics" - the generic name for technologies which identify natural characteristics unique to an individual - will become "the only secure means of activating financial transactions". These include finger and voice prints, retina scanning and image digitalisation - technology tailor-made for a market characterised by high crime, widespread fraud. and a vast, impoverished and mostly illiterate rural population.

Bankers are typically administrators," says Mr Gerry Cassidy, head of FNB's Technology Innovations Unit. "They look at internal prohlems. This department is staffed entirely by non-banking people."

The unit recently completed the

world's first trial of voice-verification systems at a financial institution. Jointly developed by US tele-phony giant AT&T and its subsidiary. National Cash Registers, voice recognition software was installed in cash dispensers as an alternative to pin codes. "Passwords and pins and cards depend on ownership and knowledge, which are inherently flawed because they can he passed on to others," says Mr

n a country with 11 languages, machines that are not baffled by new tongues have huge potential to simplify everyday banking operations. But in the last six months, enthusiasm for voice verification systems has been surpassed hy the introduction of more discriminating 3D monitors that recognise the unique geometry of a client's fingers.

Banks are very sensitive to the rate of false rejections: people who are entitled to a service don't like to

be turned away," says Mr Cassidy. Fingers get dirty or damaged, hut they rarely change shape. Designed in partnership with Biomet, the Swiss-hased technology group, the hardware is already familiar in Europe as a conventional security device but has never been used in banking

In time, such technology may smooth the path for the traditionally white-controlled banking industry to penetrate the informal hlack economy. Harnessing the dynamism of Sonth Africa's township economies, often just a few miles outside the developed cities but light years away in terms of husiness culture, is one of the greatest challenges facing the country's new government.

Banks' knowledge of hitherto neglected markets is set to improve markedly with the introduction of smart cards as the payment mechanism of the future. These will enable shopkeeper's cash registers to deduct money electronically from pre-paid cards, which can be replen-

ished at modified cash dispensers. The chip implanted in such cards will enable marketing departments to track spending habits and provide instant customer profiles.

Mr Cassidy's favourite innovation is the "smartbox", a mobile cashbox which keeps a tally of its contents and transmits an encrypted data stream with a constantly updated record of deposits to its destination bank. This eliminates discrepancies between the hank and Its client, a source of controversy among hanks

The FNB hox, however, has an added feature: if tampered with, it sprays its contents with indelible purple ink - much the same as that with which the security police sprayed anti-apartheid protesters in the 1980s. Companies which use the smartbox regularly, including South African Breweries, Edgars, the fashion store, and OK Bazaars, the supermarket chain, have yet to report a resurgence of the graffiti inspired by the coloured ink in the 1980s, when township walls proudly proclaimed: "The Purple Shall Gov-



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court hopes are re-ignited

A nti-tobacco campaigners have got US cigarette makers on the run, judging from the note of triumphalism heard since they were joinad by Mr Jeffrey Wigand, the tobacco industry's highest ranking defector.

Lawyers for anti-tobacco plaintiffs say Mr Wigand'a accusations against his former employers have transformed tha ontlook for litigation against cigarette makers by putting the tobacco industry. rather than the plaintiffs, into

US cigarette makers earn \$45bn a year in retail sales. But in four decades of lawsuits against the industry, no ciga-rette manufacturer has paid out a cent in damages. This is because furies have taken the view that everyone knows the risks associated with smoking and accepts them when they

choose to smoke. Among other things, Mr Wigand, the former head of research at Brown & Willamson Tobacco, the US arm of Britain's BAT Industries, said his former employers had long known that the nicotine in tobacco was an addictive drug even when they made public statements to the contrary,

Mr Richard Daynard, chairman of the tobacco products liability project at Boston's Northeastern University, is one member of the anti-tobacco lobby who thinks Mr Wigand's accusations will change the outlook of juries in future tri-

"Juries can look at a case in one of two ways," Mr Daynard says. "They can look at it as they have in the past, as a trial of the plaintiff - shouldn't he have tried harder to quit, shouldn't he have responded to the health information, and so forth - or they can look at it as a trial of the defendant.

"I think what Jeffrey Wigand has to say, both in terms of the attitudes that jurors bring into the case as well in terms of his testimony, will make the jury quite angry with the tobacco companies and get them to think about this in terms of what the companies have done

Mr Wigand is easily the most important whistle-blower to have crossed to the other side. His accusations against his former employers, made most Scently in the CBS News television programme "60 Minutes", have attracted extensive and largely sympathetic cover-

age in the US media.
Mr Wigand further accused
Brown & Williamson of manipulating and adjusting the nicotine "fix" in cigarettes, not by artificially adding nicotine, but by enhancing its effects through the use of chemical additives such as

He also claimed that Brown & Williamson, fearful of law-suits, had frustrated his efforts to develop a safer cigarette because this would imply that the company's other products

were unsafe. Brown & Williamson saya: "Mr Wigand has made many unsubstantiatad allegations

"So far we have only heard one side of the story, but when we get the opportunity to cross-examine him in court. the truth about his credibility

will come out." Brown & Williamson's opportunities may prove legion, for US tobacco companies are currently facing an unprecedented wave of litigation.

In one civil action, known as the Castano case after one of the plaintiffs, present and former smokers ara trying to bring a multi-billion-dollar class action against the industry claiming compensation for their addiction to nicotine.

If the class action goes ahead, it will rank as the big-gest in US corporate history. Separately, at least four states are suing the industry in an attempt to recoup about \$5bn of public funds spent on treating tobacco-related illnesses And in Washington, the Jus-

tice Department is conducting a criminal investigation to determine if tobacco executives periured themselves before Congress in 1994 by Insisting tobacco was not addictive.

Wigand has already been called to give evidence in some of these cases, and seems likely to become involved in them all. Mr Mike Moore, attorney general for Mississippi, one of the states suing the tobacco industry, says Mr Wigand's testimony will prove "devastating".

Mr John Coale of Coale & Van Susteren, one of the law firms for the plaintiffs in the Castano case, agrees. He says Mr Wigand's testimony about the truthfulness of the tobacco industry will prove crucial.

"The tobacco industry's argument has always been that one has the freedom to choose," Mr Coale says. "But in order to make any choices, you need to have all the facts and the truth."

But there are still those who argue that nothing fundamental has changed. One leading tobacco analyst, Mr Gary Black of Sanford C. Bernstein, the Wall Street investment house, says research carried o his firm among potential jurors timony may carry little weight.

"What you find is that people say: Well, there have been warning labels on the packs since 1966, and the surgeon general has been telling everyone that cigarettes are dangerous since 1964, and the surgeon general actually came out and said nicotine was addictive.in 1938: so the period Wigand was at Brown & Williamson - from 1989 to 1993 - is irrelevant, because that information was already in the public domain'."

Mr Black says recent rises in the tobacco companies' share prices indicate that Wall Street has discounted the Wigand factor. "The game plan of the plaintiff's attorneys is to make a lot of noise and create a wave of anti-tobacco publicity to force the defendants to come to the bargaining table and settle with them," ha says.

Richard Tomkins

GM may lease its electric cars

By Haig Simonian in London and Christopher Parkes in Houston

General Motors, the biggest US carmaker, is poised to lease rather than sell its pioneering EV1 electric vehicle, in a decision reflecting the industry's concern about the commercial

appeal of electric cars.

The company, which has invested more than \$350m in electric vehicles, said in January that it would start building the EVI later this year for sale in California and Arizona. GM. indicated the car would sell for around \$35,000.

GM is the most active of the "big three" in developing electric cars. Last year it conducted a big test programme for the Impact, the EV1's predecessor, with the public. GM's decision to lease the

EV1 demonstrates the continuing uncertainties among carmakers about electric vehicles, in spite of efforts by environmentalists and legislators in some states to pass laws favouring alternatives to the internal combustion engine. GM's decision to go ahead with the EV1, a sleek coupe with an urban range of 70

Files, followed talks last year

between motor and oil indus-

try representatives and California's air pollution authori-

should be obliged to sail a fixed proportion of non-polluting "zero-emission" vehicles in the state.

Leading carmakera have criticised quotas for electric cars because they say battery technology has not advanced enough for them to be commercially viable.

Ms Helen Petrauskas, Ford's vice president for environmental and safety engineering, told an oil industry conference this week the prospect of a "realistic" electric car with the capabilities and appeal of conventional vehicles seemed

in be retreating.
She said the chances of "hybrid" cars, powered by, say, batteries and a small internal combustion engine, appeared brighter. But even that view was blurred by current lack of technological insight into potential prob-

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lems, she said. It was "highly unlikely" the world would see an electric vehicle functionally interchangeable with a traditional car in the next decade. If and when an acceptable electric car appeared, sales would also be dim, she told the 15th annual executive conference organised by Massachusettsbased Cambridge Energy

NEWS: THE AMERICAS

Anti-smokers' Buchanan aide forced to quit Factory orders

A co-chairman of Mr Pat Bochanan's campaign for the US presidency was forced to step aside yesterday amid controversy over his links with white supremacist and rightwing militia groups.

The controversy ovar the

extreme views of Mr Larry Pratt, who took leave of absence from the campaign. highlights the main obstacle to Mr Buchanan's presidential ambitions: that he may be too radical to attract support from moderate Republicans.

Senator Bob Dole, the Repub lican frontrunner, was poised yesterday to capitalise on the conservative commentator's campaign setback, Mr Dole had already been running television advertisaments in New Hampshire saying Mr Buch-anan, his closest challenger to date, was "too extreme" to be president. Mr Dole has said he must win next week's New Hampshire primary in order to make a successful bid for the White House.

Two New Hampshire opinion polls, published before Mr Pratt's leave of absence was announced, showed Mr Dola in a statistical dead heat with Mr Buchanan ahead of the Tues-

day primary. The polis showed that the result of Monday's Iowa cau-



cuses appeared to have had a big impact on voter opinion in New Hampshire. A Boston Herald poll placed the candidates in the same order as the Iowa finish: Mr Dole with 23 per cent support, down 8 per centage points since his disappointing caucus performance.

Mr Buchanan showed 22 per cent support, up 9 percentage points from his surprisingly strong second in Iowa. Mr Lamar Alexander, the former Tennessee governor who came

from behind to register a convincing third in Iowa, also rose to third in New Hampshire, with 19 per cent support. Mr Steve Forbes, the multi-millionaire publisher, who stumbled seriously in Iowa, saw his support in New Hampshire plummet by 10 points to a fourth-place 13 per cent. Ahead of the midwestern state's caucuses. Mr Forbes had been

ahead of Mr Dole in some New Hampshire polls. Mr Buchanan said yesterday

that his campaign co-chairman would pull out in order to rebut charges about his alleged associations. He said the charges were false, but that they could be a distraction from his campaign.

The report, by the Centre for Public Integrity, which focuses on ethics in government, said Mr Pratt, head of the Gun Owners of America, had appeared as a featured speaker at meetings organised by white supremacists.

in US rebound in December

By Michael Prowse in Washington

US factory orders rebounded in December, suggesting the economy may not have been as weak as feared late last year, the Commerce Department said yesterday.

Bowever, more recent data on labour markets indicated that the economy remained siuggish early this month.

Factory orders rose 1.3 per cent in December, more than twice the gain expected on Wall Street However, this followed declines of 0.1 per cent in November and 0.6 per cent in October. Orders for 1995 as a whole were up 6.7 par cent

The data suggest that "capi-tal goods spending in the fourth quarter was stronger than most analysts had anticipated", said economists at Merrill Lynch in New York. How-ever, they added that the strength did not look sustainable in the early part of this year. The orders increase reflected a sharp rise in air-craft orders, which are highly

volatile on a monthly basis. Orders for industrial machinery dropped 2.2 per cent in December, following a 2 per cent increase in November. Excluding aircraft, orders dropped 0.8 per cent in Novem-

ber and rose 0.6 per cent in Separate figures yesterday showad a sharp increase in

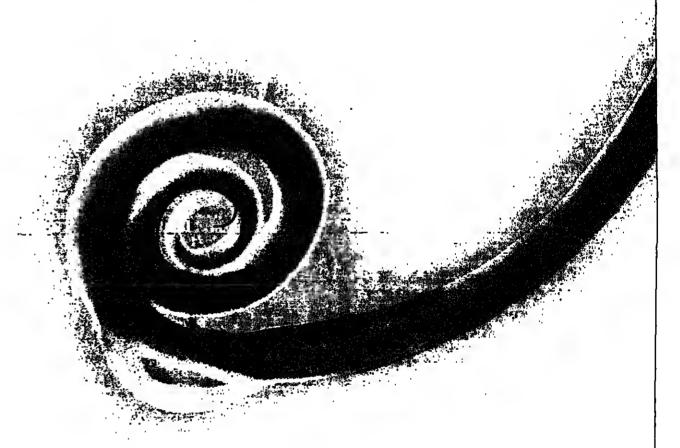
The economy may not have been as weak as feared late last year

claims for state unemployment insurance in the week ending February 10. Claims rose 21,000 to 387,000 - a larger than

expected increase.

Averaged over four weeks. claims rose to 389,000, the highest in four years.

The weak data on jobless claims point to soft labour markets and sluggish growth



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the multimedia @volution

Chinese crash raises price cut doubts

By Geoffrey Crothall in Beijing

China's fledgling commercial space programme suffered its second disaster in 13 months this week when a new generation Long March 3B rocket carrying a US communications satellite exploded seconds after

The 426 tonne rocket veered sharply off course just after clearing the gantry at China's main Xichang space centre, in the southwestern province of

Sichuan It headed off at a 45 degree angle before exploding and crashing to the ground.

Officials from Great Wall Industry, which manages China's rapidly growing international satellite launch programme, yesterday declined to comment on the cause of the explosion. There were unconfirmed reports of at least 10 people being injured. Government spokesman Shen Guofang said an inquiry was under

wsy and that the failure was

space co-operation. "It still too early to say whether it was due to technical factors or something else," Mr

Great Wall officials have sought to place the blame for previous launch problems on the foreign payload. On this occasion foreign aerospace experts said it seemed that the rocket or its booster system was at fault. "It is difficult to

tell from the brief [video] clip

unlikely to harm international but it sure looks like a massive malfunction of the launch vehicle," said an aerospace specialist at a western embassy in

> The explosion followed the loss of another US-made satellite in January 1995 and the disappearance in space of an Australian telecommunications satellite in 1992.

Although China has successfully launched dozens of commercial satellites, analysts said this latest failure could raise

of China's cut price satellite service. Great Wall, taking advantage of cheap labour in China, undercuts its American and European rivals by about

half or one third offering geostationary satellite launches for around \$40m. Another foreign launch industry expert in China said: This is bad for them. They must be very unhappy and

very anxious. But the Long

March and Great Wall will sur-

China's satellite programme: a mixed record

Australia'e Optus B

Optus B3 Apstar-1

AsiaSat-2

Intelset TV.

launcher and said rockets around the

world were facing similar problems

China has faunched successfully more than 50 setellities since the programme began in the 1970s. Source: FT

the failure of China's latest satellite a series of Chinese rocket failures, they

questions about the reliability vive this. Their launcher is very good."

The Long March series was powerful low in vibrations and highly sophisticated and was capable of sending an orbiter very close to its rotation position, said the expert.

Great Wall said that as i was the first use of a new rocket, the accident could not be considered unusual. It had no doubts about the quality of its Long March design.

The satellite-

bearing Long

March rocket

its launch: 20

seconds later it

away roofs and

exploded, blowing

smashing windows

at a nearby military

Falled on launch pad at first attempt but

Explosion on faunch ped, destroying

Destroyed in launch vehicle explosion

Rocket exploded 20 seconds after launch

"The problem does not belong to

45 seconds after lift-off .

later launched successfully

estellite and orbiter

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immediately after

Caroline Southey on the critics both inside and outside the union hile some EU offi the implications a deal might have for EU common religious.

proliferation

EU under fire

for trade pact

week to engage in a war of words with the outgoing US ambassador in Brussels for attacking the union's passion for preferential trade agreements, there were many Europeans secretly applauding his

comments. Mr Stuart Eizenstat bluntly advised the EU to refrain from signing any more free trade area (FTA) pacts, warning that a proliferation of these accords could corrode the multilateral trading system.

His comments struck a chord, albeit for very different reasons, with some EU politi-cians, particularly those from countries with strong farm lobbies, such as France.

Opposition to the pacts surfaced recently when a group of EU countries, led by France, stalled progress on a proposed co-operation agreement with South Africa, which included the eventual creation of an FTA. Yesterday the agriculture lobby took its campaign to the European parliament when MEPs sought reassurances from Mr Franz Fischler, the EU commissioner for agriculture, that FTAs would not he allowed to damage the EU's agricultural markets.

Some countries feel they made quite enough commit-ments to freer trade under the last Gatt [General Agreement on Tariffs and Trade) round. Every time an FTA is negotiated they find they have to give more ground," says a Brussels-based trade official.

A turning point in the debate on FTAs came last year after the Commission proposed negotiating preferential trade pacts with Mexico and Mercosur, the customs union grouping Brazil, Argentina. Paragnay and Uruguay. "For some these ideas seemed the thin edge of the wedge. For the protectionists in particular it looked as though the EU would consider an FTA with anybody you care to name," said the trade official.

For all this opposition, there are those in the Commission who champion the cause of FTAs, such as Sir Leon Brittan, the Commission's chief trade negotiator, as well as commissioners who have used them as a means of cementing relations with countries in their areas of responsibility.

There has been a staggering rise in the number of FTAs signed worldwide - 26 have agreed in the last 20 months. half the total agreed since the first multilateral trade round was completed 47 years ago. The EU alone has signed 26. many in the last five years. Experts have long been

divided over whether FTAs bilateral pacts aimed at eliminating duties and other restrictions on all trade fronts, ostensibly without raising the level of trade barriers to non-parties promote or inhibit freer global trade. The World Trade Organisation is equivocal on the issue. Only one of the more than 80 arrangements vetted by the WTO and the Gatt, its predecessor, has been found to conform to multilateral rules -

and none to violate them. This indecisiveness is due partly to differences over how to interpret the rather vague Catt/WTO provisions in this area and because decisions require a consensus which has seldom been forthcoming. However, the WTO recently took a first step towards reforming its procedures by agreeing to set up a single committee to examine new FTAs and regularly to review

The EUs council of ministers has agreed its own guidelines under which the EU Commission is obliged to assess the compatability of any planned such as the Common Agriculture Policy, and relations with its main trading partners.

Ore: adv

It was on such assessments that France hased its resistance to giving the Commission the go-ahead for negotiations with South Africa. Mr Hervé de Charette, the French foreign minister, expressed outrage that the Commission, while demanding a green light on a negotiating mandate, had not produced studies on the likely impact of the deal.

"France had every right to demand the studies. By doing so it has secured a precedent for future negotiations," the trade official said.

The dispute exposed a glaring omission in Brussels - the absence of an overall strategy on FTAs. "The difficulty is that the EU has no policy on FTAs. It is all done on a country-bycountry, case-hy-case basis," said the trade official.

The vast majority of the EU's FTA accords have been initiated hy individual commissioners. "Every time a commissioner visits a country he or she likes to be able to offer something. FTAs have become symbols of meaningful relationships," an EU official said, adding that for the most partthey involved "commissioners leading with their chins".

For its part the Commission believes that FTAs are "economically beneficial, bolstering



the EU's presence in dynamic economies and contributing to the overall process of liberalisation worldwide".

EU officials in favour FTAs argue they can contribtrade barriers and could set precedents for multilateral deals. "In an ideal world we would do everything promptly at multilateral level. But multilateral deals take time," an EU official said. "In the meantime bilateral, or regional deals, can be flagbearers.

He added that it was "wholly legitimate" for the EU to use trade pacts as an instrument of foreign policy "as long as they are not working against the interests of the multilateral

However, many trade economists argue that FTAs are unequal marriages, which enable economically powerful partners to take advantage of weak ones and to limit the scope of liberalisation by exclu-

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ding sensitive sectors such as agriculture. Few, if any of the countries with which the EU has concluded FTAs can match its economic clout. They include Poland, Hungary, the Czech Republic, Slovakia, Romania, Bulgaria, the Baltic countries, Slovenia, Israel, Switzerland

and Norway. Significantly, calls last ye. for an FTA between the US. and EU were swiftly shelved as impracticable. "If the EU tried to enter into negotiations with a big player it might find itself making concessions it didn't like. Smaller countries tend to take what they are given," said

the trade expert.

Media groups have 'other options'

Satellite technology offers new savings

Apr 1990

Mer 1992

Dec 1992

Apr 1994

Nov 1994

Jan 1995

Nov 1995

Feb 1996

Jul-Aug 1994

Insurers profits fall to earth By Ralph Atkins,

The Long March crash provided an unwelcome loss early in the year for satellite insurers hoping to repeat the healthy profits earned in 1995.

The loss - probably more than \$200m - is expected to be covered by an insurance deal stuck last year by Intelsat, the commercial satellite system. At that time, Intelsat agreed to pay \$185m to cover 10 lamches over three years. About a quarter of the risk was borne by Lloyd's of London.

The latest launch was only the second covered by Intelsat's programme, and the deal is now likely to break even or result in losses for the under-

However satellite insurance is an exceptionally volatile industry and underwriters have been buoyed by last year's good record for satellite aunches. Then, \$850m in premium income was collected worldwide and only \$240m paid in claims.

Mr Simon Clapham, underwriter at Marham Space Consortium at Lloyd's, said the latest setback was unlikely to have a general impact on satellite insurance costs. But rates for Long March launches might rise. "It will be - and has been - more expensive to insure on the Long March. Some of the insurance market may not want to offer insurance on the Long March in the future." he said.

Rocket explosion puts back Latin America TV plans

Broadcasters who had boped to transmit television services to Latin America and the Caribbean from an Intelsat satellite carried on the ill-fated Chinese rocket were this week playing down the implications of the disaster.

The Intelsat 708 satellite destroyed in the explosion was due to be used by Mr Rupert Murdoch's News Corporation and Tele-Communication (TCI), the largest cable operator in the US, to beam television programmes direct to Latin America. Mr Howard Rubenstein, a spokesman for News Corporation, said the company's plans would not be

put back by the explosion. This failure will not affect News Corporation's launch plan's for the direct -to-home satellite service. News Corporation has a number of other options and will disclose them shortly," he said.

News Corporation has been collaborating with TV Globo, Brazil's largest broadcaster, to form Netsat which aims provide digital television services using Ku hand transponders, the electronic devices responsible for receiving and retransmitting television signals. Knband transponders are more powerful than the C-band transponders now responsible for satellite television in Latin America.

Broadcasters using the more powerful transponders plan significantly more channels and better picture quality for services aimed at less densely populated regions. These "direct-to-home"

services will be cheaper to provide than cable because there will not be the same need for investment in infrastruc-

Competition, however, is likely to be fierce with at least three other groups planning satellite services. Mr Roberto Irineu Marinho, vice-president of TV Gloho, said last year that programming and service quality would be more important than rapid launches.

The News Corporation-Globo consortium secured transponders on the Intelsat 708 satellite only in September last

A spokeswoman for TCI, the largest US cable operator, which had also planned to use the Intelsat satellite. said the company was disappointed hut said there was a back-up plan. "We still look forward to launching direct -to-bome television services in Latin America later this year," she said.

Industry observers said yesterday that companies looking for launchers for their satellites were unlikely to turn away from China. Failures were common in such a high risk business, especially when new rockets such as the Long March 3B were used. Launches from China Aerospace cost

about half that of western rivals, and the group has contracts to launch nearly 30 satellites for foreign and domestic customers by early 1998. The next planned launch is the Apstar 1A for APT Satellite of Hong Kong in

Space experts in Japan played down

because of cost-cutting, Reuter reports China alone," said Professor Nobuki from Tokyo. Japan is China's main Kawashima of the government's Instirival in the Asian satellite launch industry but is unlikely to benefit from Apec challenges

EU on tariff cuts

By Ted Bardacke in Chiang Rai, Thailand

Asian leaders will challenge the European Union to match Apec's tariff reduction timetable for non-member coun-

The proposal will be put to an EU delegation attending next month's Asia-EU summit and was agreed yesterday by 10 Asian trade ministers preparing for the meeting. The Asian ministers also decided on a common Asian offensive to increase their access to the EU market and to push Europe to adopt an approach of "open regionalism" to trade issues.

Members of the Asia-Pacific Economic Co-operation forum, which groups Asian and American countries, have made nonbinding commitments to elimi-nate tariffs by 2010 for developed countries and by 2020 for developing countries. Apec operates on a Most Favoured Nation basis and extends benefits to non-members. Asia now wants Europe to follow suit.

"Apec operates on a non-discriminating principle. We would like to see Europe pro-mote its economic regionalism in the same manner," said Thailand's deputy prime minister Amnuay Viravan, who chaired the meeting. But a Thai proposal to press for a European commitment to lower trade barriers by this time or risk losing the henefits afforded to them under Apec

the basic principles of Apec. Excluding anyone is not an option at this time," said Mr Hisashi Hosokawa, Director Ceneral for International Trade Policy at Japan's Ministry of International Trade and industry.

"We believe Europe will lower trade barriers to the rest of the world because they will see that our approach is the best and do it on their own." Ms Rafidah Aziz, Malaysian Minister of International Trade and Industry expressed concern that a commitment to target dates would lead to the premature institutionalisation of the Asia-EU gathering, which Asian countries agreed they

wanted to keep as a "forum". Instead of creating "yet another multilateral trade institution" in the words of one senior Thai official. Asian leaders will propose that follow-up to the summit be co-ordinated by an annual meeting of Asian and European economic minis-

A key item to be discussed will be the creation of an Asia-Europe private sector investment facilitation group.

Other economic issues likely to be raised by the Asian side include how to increase investment in Central Europe where the South Koreans have taken a high profile - and the Mekong River Delta, where Asia has grand development schemes but is lacking in technology and investment capital. | deal with WTO rules as well as

Singapore penalises five foreign companies caught up in bribes scandal

BICC appeals over contracts ban By Tim Burt in London and Marubeni and Tomen, both of

Wolfgang Munchau in Frankfurt

BICC, the world's second largest cable manufacturer. has lodged an appeal with the Singapore finance ministry over a five-year ban on tendering for government power contracts. The ban was imposed this week after five international manufacturing and contracting companies were implicated in a bribery scandal. Singapore's finance ministry

said yesterday that appeals in cases involving corruption were "normally not allowed." The ban on the companies -

Japan, BICC Cables and Pirelli of Italy and Siemens of Germany - will run until January 26, 2001. In spite of the ban, BICC said it would complete an existing £36m contract with the Singapore Public Utilities Board. The board has ordered cables worth about £300m from BICC in the past 10 years.

"We have not been accused of any wrong-doing," BICC said vesterday. "We can only assume that the debarment arises because the case involved someone with whom we did business."

Siemens in Munich said yesterday the company had begun talks with the Singapore government to "see what we can save from the situation". It denied suggestions that Sie-mens had threatened to leave Singapore unless the government withdrew its ban, adding that Siemens was seeking a negotiated solution.

The German electronics group does about DM500m (£220.20m) of business a year in Singapore, of which up to 80 per cent is with the govern-

Singapore Power yesterday said it would keep its existing contracts with major European and Japanese companies affected by the ban, but it was

not expected to put out major tenders soon. An official at Singapore Power said Siemens had about S\$400m (\$286m) in contracts.

This included S\$200m for a power plant equipment and maintenance deal. Marubeni had S\$300m worth of contracts, Tomen S\$100m and the four Pirelli associates S\$80m. The last of the existing contracts expires in November 1997.

Singapore Telecom, a former state-run monopoly, said it was unlikely to be affected by the ban on the five foreign companies as it had its own procurement policies.

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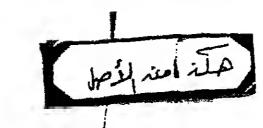
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FINANCIAL TIMES

COMPANIES & MARKETS

Friday February 16 1996 OTHE FINANCIAL TIMES LIMITED 1996



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Dresdner Bank advances 20%

Dresdner Bank reported a 20 per cent increase in group operating profits, to about DM2bn (\$1.35bn) for 1995. The rise signals a rebound from a difficult year before, which was marked by heavy losses in own-account trading. Page 14

Béghin-Say improves to FFr1.2bnEridania Béghin-Say, the French-quoted foodstuffs subsidiary of Montedison of Italy, said it had recorded "a healthy improvement" in net profits last year due to "a better spread" of taxation within group companies and lower net financial charges. in 1994 the group made profits of FFr1.2bn (\$237m). Page 14

Cap Gemini Sogetti rebounds to FFr52m Cap Gemini Sogetti, the French leader in information technology services, returned to the black last year with a net group profit of FFr52m (\$10.3m), fol-lowing a FFr94m deficit in 1994 and losses in the two previous years. Page 15

Self-off marks lift-off for Brazilian steel Less than three years after Brazil's six big steel companies became the vanguard of the country's privatisation programme, the industry has been transformed. Page 15

Moore may return to Wallace trail Moore, the Canadian information handling group, may renew its seven-mouth pursuit of Chicagobased Wallace Computer Services later this year, but in the meantime is seeking other acquisitions and alliances, according to Mr Reto Braun, Moore's chief executive. Page 16

Barclays chief urges Japanese loan rethink Mr Martin Taylor, chief executive of the UK's Barclays Bank, warned Japanese competitors that their credibility would suffer unless they write down suspect loans in one hit, rather than over years, "The international banking sector is expecting it and will be disappointed if it is not done," he said on a visit to Barclays' Tokyo office. Page 18

Shell willing to talk on British Gas dispute Mr John Jennings, chairman of Shell Transport and Trading, the London-based arm of the Anglo-Dutch oil group, told journalists yesterday that the company was prepared to negotiate with British Gas over £40bn of disputed "take-or-pay" North Sea gas contracts. Page 20

Babcock to recruit as orders increase
Babcock International, the UK engineering, materials handling and facilities management group, said it was creating up to \$50 jobs in its process engineering division after winning a series of new orders. The recruitment drive will increase the division's workforce by almost 30 per cent to more than

US farm bill will force further CAP reform The US farm bill will force the European Union to initiate further reforms of the Common Agricultural Policy or risk seeing its share of world export markets decline, according to a report by the Produce Studies consulting group which is due to be launched on Monday. Page 21

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Dasa expects losses to deepen for 1995

Daimler-Benz Aerospace (Dasa) said yesterday that it expected to declare a loss for 1995 of DM4.3hn (\$2.6bn) and revealed that negociations to merge its MTU enginemaking subsidiary with the BMW/Rolls-

Royce joint venture had collapsed.

Mr Manfred Bischoff, Dasa's president, said last year's loss included a DM2.3bn provision against the possibility of Fokker, the Dutch aircraft manufacturer, going bankrupt. Daimler-Benz, Desa's parent, announced last month that it would pro-

vide no further financial support for Fok-ker, in which it has a controlling stake. Fokker is negotiating with several aerospace compenies to sell all, or part of, the business. Dasa's 1995 loss

compares with a 1994 deficit of DM438m. Mr Bischoff said negotiations with BMW/Rolls-Royce had foundered because of MTU's ties with Pratt & Whitney, of the US MTU is involved in the manufacture of Pratt & Whitney's PW4084 engine, which is used on the Boeing 777. The PW4084 competes directly with Rolls-Royce's

Mr Bischoff said that the clash of intermeant the chances that merger negotia-

tions could reach a successful conclusion in future were "fairly small".

Mr Blachoff said the programme of costcutting at Dasa would make the company
profitable by 1998. Dasa expects to have a workforce of 38,000 by that date, compared with 56,000 at the end of last year. Last

year's turnover was DM15bn, compared aircraft. Mr Bischoff put the developmen with DM17.4hn in 1994.

Mr Bischoff said there was no question of Daimler-Benz withdrawing from the air-craft business. He said: "Daimler-Benz did not spend a lot of money to adjust the German serospace industry to the needs of the next decade only to withdraw from this sector now that the first successes are

becoming apparent."

He said that although Dasa was looking for a partner to take a majority stake in its Dornier small aircraft business, it had no intention of withdrawing completely.

Mr Bischoff said it was inevitable that the partner companies which owned the Airbus Industrie manufacturing consortium would have to contribute to the cost of developing the A3XX large passenger

cost of the A3XX at \$8bn-\$12bn.

He said: "Of course, each partner has to finance his share. But we have to see if further partners can be involved so that the cost to each Airbus partner can be reduced a little bit." Airbus - which is owned by Dasa, Aerospatiale of France, British Aerospace and Casa of Spain - was looking at Asian and even Russian part-

ners for the A3XX project.

Dasa said the Airbus partners had yet to decide whether the A3XX should have 400-550 seats or between 550 and 700 seats. Airbus believes the A3XX, which it bopes to have in commercial service by 2003, is necessary to combat the dominance which Boeing of the US has established in the large aircraft sector.

ing of at least 75 per cent of However, the vote would have been extremely close had Pru-dential Corporation, which bolds a near 6 per cent stake in the

supported the deal.
Farnell, the second largest catalogue components distributor in Europe, launched its bid for Premier, a company one and a half times its size by market capital-isation, three weeks ago. The move will create the third biggest electronics components dis-

The deal reised concerns the dilution to shareholders'

However, Prudential said it had changed from opposing the deal after meetings with the Farnell management, which had lobbied bard to calm concerned fund managers. The institution

attended over 60 meetings with institutions in order to underline their belief that the deal was a good one for shareholders. Mr Howard Poulson, Farnell's chief executive, in particular was adamant that the purchase represented a unique chance for Far-nell to become a global force in its sector. Lex, Page 12; Details, Page 20

Rentokil proposes recommended offer for BET

By Geoff Dyer in London

BET, one of the most acquisitive companies of the 1980s, could become the subject of a takeover. after Rentokil, the environmental and property services group, said yesterday it wanted to discuss a recommended offer for the group.

City analysts estimated that e successful daal, which would nearly treble Rentokil's turnover, would value BET, the business services group, et about £1.9bn (\$2.9bn). Mr Clive Thompson, Rentokil's chief executive, said BET provided "an ideal opportu-nity to impose our style and culture and our higher quality sales and marketing".

Rentokil's proposal highlights the differing fates of the two services companies over the last decade. At the beginning of 1984, BET had a market value of £550m and Rentokil £220m, but yester-day BET was valued at £1.7bn and Rentokil £3.3bn.

The size of the proposed deal represents a departure for Rento-kil, which has won a glittering City reputation after increasing profits and earnings by more than 20 per cent in each of the last 12 years.

Although it has bought many

companies, these have mostly been small, bolt-on acquisitions. Its largest previous acquisition was the £75.7m purchase of Securiguard, the sacurity and cleaning business, in 1993.

Mr Thompson has been highly critical of BET. Last year he said Rentokil's strategy was much more focused that BET, which had bought a lot of companies in the 1980s without thinking how it could add value". Yesterday, Mr Thompson said

Rentokil had bid for many of the same companies BET acquired in the 1980s. "But they failed to integrate them and manage them in the right way," he added. BET responded that all of its

businesses had been integrated into the group and it had excellent financial controls. Shares in BET, which rose

10%p on speculation of a Rentokil

bid on Wednesday, jumped a further 34%p to 184%p yesterday. A new management team, including the US-born Mr John Clark, chief executive, was appointed at BET in 1991 after its string of acquisitions had left it with heavy debts. Since then, the group has reduced its operating companies from 160 to 60 and

profits have recovered, rising 33

per cent to £122m in the year to However, the shares have not responded, underperforming the market by 41 per cent since the end of 1991, due to worries about the group's ability to improve revenues and the quality of its

earnings. Rentokil's shares fell 260 336'Ap yesterday, after analysts expressed doubts about the benefits of a takeover. Mr David Allchurch, analyst at NatWest Mar-kets, said: "This would be a quantum leap for them which raises questions about the management's capabilities."

Some were concerned a take-over would lead Rentokil into several businesses, such as plant hire and distribution, in which it had no experience. Mr Thompson claimed the group was familiar with 80 per cent of BET's businesses. It was too early to discuss possible disposals, he added. Lex, Page 12

Buoyant chip sales help Dutch group post 19% rise



Thanks for the memory: Jan Timmer presides over his last press conference before retiring in October

Philips beats expectations sumer electronics - Philips' sin-

By Ronald van de Krof in Endhoven

Rising demand for semi-conductors enabled Philips, the Dutch electronics group, to counter the malaise in consumer electronics and produce a better rise than expected in 1995 profits. Net profits rose 18.9 per cent to F12.52bn (\$1.53bn), on sales up 6 per cent at Fl 64.5bn. Excluding extraordinary items, such as the provisions needed to cover restructuring at Grundig, Philips'

German consumer electronics arm, net profits showed even faster growth, increasing 31 per cent to a record Fl 2.68bn. Analysts had expected this figure to be about Fl 2.5bn. Mr Jan Timmer, group presi-

dent, who yesterday presented his last press conference before his retirement in October, described the figures as a "nice

going away present".

Philips raised its annual dividend from FI 1.25 to FI 1.60. This brings it closer to the FI 2.00 level which prevailed in the late 1980s before Philips fell into losses,

Times, at 500p a share in May. It is more likely that the deal is

an indication of Granada's

prompting Mr Timmer's appointment and his restructuring of the

However, Mr Timmer conceded he was disappointed with fourthquarter net profits which, before extraordinary items, rose 9 per cent over the 1991 quarter. This was below the company's own, unspecified target.

He blamed the quarterly result on Grundig and on consumer electronics generally, and also on slower rates of growth posted by PolyGram, the group's 75 per cent-owned, London-based music and film company.
Operating profit in 1995 rose

nearly 8 per cent from Fl 3.76bn to Fl 4.04bn.

The turnover figure was held back by the guilder's rise and by divestments. If these are disregarded, sales would have risen 11 per cent.

"Sales growth in 1996 will continue, but not as strong as in 1995," Philips said. The semi-conductor and components division, representing just 16.6 per cent of group sales, provided 55 per cent of operating profit in 1995. Congle biggest business with a 33.9 per cent share of sales - contribnted only 2.9 per cent of the operating result. Its operating results fell from Fl 449m a year earlier to Fl 118m, with half of the decline due to Grundig.
The consumer electronics mar-

ket was particularly weak in Europe, Philips' biggest market. The decline of shop prices was most pronounced for video cas-12 per cent in western Europe. Televisions were 5 per cent

cheaper, on average.

Mr Timmer said be could see
no sign of an immediate improvement but said a slight recovery was possible in sales of televisions, and possibly video record-ers, because of this year's European soccer championships and the Olympics.

Elsewhere, Philips' lighting business lifted operating profits from FI 538m to FI 983m. The professional products sector was the only loss-making product group, though its deficit narrowed from Fl 100m to Fl 24m in 1995.

Farnell wins vote on Premier takeover

By Christopher Price, Chris Tighe, William Lewis and Norma Cohen in London

Farnell Electronics yesterday survived a shareholder revolt against its £1.85bn (\$2.8bn) takeover of Premier Industrial Corporation of the US, after Prudential Corporation switched its votes in support of the deal at the extraordinary general meet-

In one of the largest ever turnouts for a company meeting, more than three quarters of shareholders voted, with 84 per cent of those in favour of the merger. Farnell needed the back-

electronic component distribntor, not changed its mind and

tributor in the world.

among some shareholders, including the amount of debt the company was taking on, the near 40 per cent premium being paid to Premier's shareholders and earnings. There was a vociferous and public campaign from normally reticent institutions against the deal.

Mr David Manning, bead of UK equities, at ESN, one of the rebel institutions, said: "We have sold our shares. One is obliged to do so. We bought our shares on the basis of what Parnell used to be and it is no more."

said it had been reassured by promises of fresh appointments to strengthen the board.

Farnell and its advisers had

Surge in UK media stocks

By Raymond Snoddy in London

Granada, the UK leisure, hotel and television group, yesterday put down a firm marker of its interest in Yorkshire-Tyna Tees Television when it spent more than £50m (\$75m) to take its stake in the company up to just under 25 per cent. Graneda's "dawn raid" on

Yorkshire-Tyne Tees is the latest example of the hurried mancen-vrings in the UK media sector as a deregulatory broadcasting bill makes its way through Parile-ment. The bill will allow a fur-ther consolidation within the indapendent television sector and enable newspapers to own television stations for the first time.

The move heightened activity in other media groups, and the shares of potential takeover tar-

Granada said yesterday it had "no present intention of making an offer" for Yorkshire, but might change its mind if anyone Pearson, owner of the Financial

gets rose sharply.

Share orice (pencs) .

Yorkshire-Tyne Tees TV

else made an offer or built a stake of 20 per cent or more. Some observers yesterday saw the move as a warning to Lord Hollick, managing director of MAI, which holds a 14 per cent stake in tha Leeds-based television company. MAI bought the stake from

longer-term intention to take over Yorkshire when legislation allows. In June 1993, Granada bought 15 per cent in London Weekend Television group, increased the stake to 20 per cent a month later, and in December launched a successful hostile takeover. Even at the peak of the recent battle for Forte, the hotels and catering group, Mr Gerry Robinson, Granada chief executive, made clear he was determined to expand in television. The two television groups have strong links. Granada sells adver-

tising for Yorkshire-Tyne Tees and the two have a joint venture to sell their programmes interna-tionally. Mr Ward Thomas, Yorkshire chairman said yesterday: "So far as I am concerned, York-shire will get more valuable with every month that passes." Lex, Page 20; London stocks,

GPA nears refinancing deal

By Norme Cohen in London and John Murray Brown in Dublin

GPA, the Iraland-based aircraft leasing company, is close to a last-minute deal with one of its creditors which will salvage a \$2.7bn refinancing, heading off a forced liquidation.

Advisers to GPA had told the company that if a deal could not be reached with the Pennsylvania Public School Employees Retirement System by today, it would have to withdraw the refinancing.

The company, which almost collapsed following a failed share flotation in 1993, had planned to raise up to \$4bn through the sale of asset-backed bonds and use the proceeds to repay up to \$2.76n of bank debt. Yesterday, GPA's unsecured

market rumours that a deal was

imminent As part of the deal, PSERS is understood to have secured an un disclosed fee from GPA in respect of its \$41m of secured In turn, PSERS has agreed with

6 third party to sell its \$100m of

secondary preference shares, whose market value is now estimated at \$20m to \$25m. The shares are subordinate not only to those of other preference shareholders but also to unsecured creditors, and neither the preference shares nor the

unsecured creditors are directly covered by the refinanc-PSERS is understood to have refusad to approve the deal

bonds rose to \$98 from \$95 on ation for its secured notes. After the refinancing, PSERS will no longer have any exposure to

Last night, a GPA official said that any deal with the fund would not leave the company liable to action from other creditors which rank higher in the order of repayment, "GPA is happy that it is ring-fenced from any litiga-

The refinancing is intended to repay GPAs 100 or so secured hank creditors in full. In addition, GPA's improved cash position would indirectly help unsecured creditors, owed about \$1.2bn and enable the company to meet repayments on a \$500m Yankee bond due in 1998.

As a result of the deal GPA is expected to have completed the unless it receives some consider- refinancing by the end of March. This announcement appears as a matter of record only



International Bank for Reconstruction and Development

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February 1996

INTERNATIONAL COMPANIES AND FINANCE

EUROPEAN NEWS DIGEST

SAS offers to buy Estonian Air stake

Scandinavian Airlines System yesterday offered to buy up to 66 per cent of Estonian Air - the country's main airline continuing the rapid expansion of its links with the Baltic states. It said its proposal, made with Estonian and Scandinavian financial institutions, would involve a new share issue by the Estonian airline, but it declined to detail terms. The sale is being handled by the Estonian Privatisation

SAS said it wanted a long-term strategic partnership with the Estonian airline and would help it build up an effective international traffic system. Co-operation would extend to sales and marketing, and development of joint products. SAS said part of its stake would be acquired by Estonian private parties to ensure the majority of the company stayed in Estonian hands. The Estonian state would retain 34 per cent.

SAS began direct flights to Tallinn, the Estonian capital, in 1989, two years before Estonia gained independence. It says the Baltics are its fastest growing business area. SAS also holds 18 per cent in Baltic Air, one of Latvia's two airlines, and has management control for five years.

Christopher Brown-Humes, Stockholm

Securitas steps up dividend

Securitas, Europe's leading security group, raised pre-tax profits by 20 per cent to SKr472m (\$67.8m) last year, and said it expected further growth in 1996 following a series of acquisitions. The improvement, after a 7 per cent rise in sales to SKr7.3bn, prompted the group to propose a SKr1 increase in its dividend, to SKr6 per share.

Securitas saw higher sales in all its markets, except Spain and Portugal, last year. This year, conditions were better and "the entire European security market is currently developing favourably and showing some growth in volume", it stated, it added that recent acquisitions in Germany, France and Portugal would offset the impact of the stronger krona in 1996, enabling it to maintain earnings momentum.

Christopher Brown-Humes

Sharp fall at Dyno Industrier

Dyno Industrier, the Norwegian chemicals group, saw pre-tax profits fall to NKr527m (\$82m) for 1995, a 24 per cent drop from NKr693m a year earlier. The result reflected lower operating profits at its three biggest divisions: explosives, chemicals and plastics. Explosives saw profits more than halve from NKr217m to NKr102m after restructuring and other one-off

costs hit its European and North American businesse Chemicals was hit by lower methanol prices, cutting profits from NKr580m to NKr489m. The plastics division suffered from fluctuating raw materials prices and weak trends in its industrial packaging unit, and profits fell from NKr83m to NKr73m. Better results are expected from explosives and plastics in 1996. The dividend is held at NKr4.

Christopher Brown-Humes

Roussel Uclaf earnings slip

Roussel Uclaf, the French pharmaceuticals group in which Hoechst of Germany owns a majority stake, said 1995 net profit fell to FFr1.02bn (\$201m) from FFr1.8bn a year earlier on sales up 1.2 per cent to FFr16.4bn. Net profit after exceptional items, including an extraordinary contribution to the social security system, rose from FFr1.2bn to FFr1.4bn, Sales adjusted for exchange rate fluctuations were up 3.5 per cent. Roussel Uclaf said the figures included FFr446m provisions for restructuring its Hoechst Marion Roussel unit.

AFX News, Paris

Dresdner bounces back with

By Wolfgang Münchau In Frankfurt

20% rise

Dresdner Bank, Germany's second largest bank, yesterday reported a 20 per cent increase in group operating profits, to ahont DM2hn (\$1.35hn) for 1995. The rise signals a rebound from a difficult 1994, which was marked hy heavy losses in own-account trading.

The recovery in the operating results at Dresdner, as well as at other German banks, was largely a result of better trading conditions in 1995: own-account husiness suffered in 1994 because of weak bond markets.

Dresdner released its 1995 beadline results after a board meeting in an "ad-boc disclosure", a practice required under German law for disclosures that are potentially market-sensitive.

For the first time, the bank disclosed its reserves in order to bring its accounting prac-tices closer to those of its international competitors. Taxed reserves were put at about DM600m, while untaxed reserves, reflecting unrealised profits on the bank's holdings of listed securities and equity investments, were DM9bn.

Dresdner Bank said "the decision to disclose DM600m of previously undisclosed taxed reserves represented greater transparency, as part of the move towards International Accounting Standards".

Net income in 1995 rose 17 per cent to about DM1.2hn. The transfers to retained earnings reserves amounted to DM560m. The bank also said its Tier 1 capital had risen

Dresdner, bowever, did not disclose a break-down of its results: nor did it give an indication of the impact of the acquisition of Kleinwort Benson, the UK merchant bank.

The pattern of the quarterly figures, bowever, snggests that business last year started off singgishly, accelerated in the third quarter, and then kept improving during the fourth quarter. The core credit husiness.

however, is believed to have had a difficult year.

Scania expected to keep up momentum

Impressive margins and a strong identity should make the float successful, writes Hugh Carnegy

ing, is rolling off the production line and has won the accolade of international truck of the year.

Profits are flowing in - to the tune of SKr4.8bn (\$690m) in 1995 compared with SKr3.7bn in 1994. It was against this background that Scania, the Swedish heavy truck manufacturer, was yesterday launched towards a stock market flota-

Arguments for delaying the float were readily available. After a boom in truck sales over the past two years, demand in important markets has sagged. Falling husiness confidence in Europe - Scan-ia's main market - has cast an uncomfortable shadow over the coming year, leading to question marks over the willingness of hauliers to place orders for new trucks.

in the fourth quarter, Scania's own performance faltered slightly as the rate of sales growth cooled and profits slipped from SKr1.4bn to

But Investor, the main investment arm of the Wallenberg industrial empire which has wholly owned Scania since 1991, does not believe a serious setback is in prospect. It is confident that the new 4-series truck range, set to drive the company for the next decade, will be a success.

Above all, the Wallenbergs are betting that the enviable reputation Scania has built up

he new truck with its eye-catching Italian styl-successful flotation for what will be one of the biggest nonprivatisation issues yet attempted, regardless of any short-term worries about tha state of the market.

Scania is the world's fifth largest truck maker - but it is top in profitability. It has made a profit every year for six decades and averaged a near 10 per cent operating margin during the recession years of 1989-1993, when rivals such as Mercedes and Volvo were struggling to top 2.5 per cent. Last year, it pushed its share

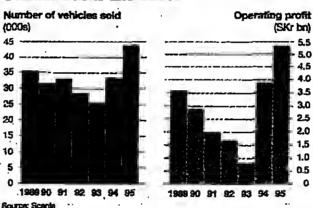
to 14.3 per cent, from 12.8 per cent the year before, despite selling a truck that was about to be taken out of production. Meanwhile, Scania's operating margin edged up to an impressive 15.4 per cent, sug-gesting it had not had to buy market share with through unwarranted price cutting.

of the west European market

The company was singled out last year by McKinsey, the US consultancy firm, as the world's benchmark truck producer. Much of this was put down to Scania's modular production system, by which each truck is built on a building-block principle with maximisation of standard parts and components ecross a range of vehicla specifications.

This allows it to keep down the number of components it uses per vehicle - 20,000 according to McKinsey's count, compared with 40,000 at Mercedes - and thus its costs.

Scania: trucks and buses





Reverse unlikely: Investor is confident the new 4-series - already truck of the year - will succeed

What potential investors will have to judge, however, is the extent to which Scania can keep up the high standards of success it has set for itself. As a company, Scania has only heen on a fully stand-

alone basis for the past year.

Before that, it was a part of Saab-Scania, bound to the lossplagued Saab aviation and automotive operations until Investor split them a year ago. Nevertheless, Scania's management has been stable and the company has a proud, stub-born culture with a strong sense of its own identity. Mr Leif Ostling, tha current chief executive, is a burly, gruff man from the north of Sweden who likes nothing better than to climb behind the wheel of his own products. He is fond of saying that Scania has done well by sticking to its tightly focused strategy over the years and is not about to change

That strategy has been to stick to making heavy trucks that is trucks over 16 tonnes in weight that are used in long distance haulage and beavy duty shorter range duties, such as distribution Scania has spurned the medium-range 5-15 tonne sector, in which most of its rivals are

Mr Richard Wallace, truck specialist at DRI/McGraw Hill, the UK-based motor industry analysts, says this has paid off in recant years bacause demand for heavy trucks has grown sharply, while the medium sector has declined as a proportion of the total truck market. The trend may stabi-lise, he says, but underlying demand for heavy trucks is expected to continue rising.

Scania has also differed from major European rivals, such as Volvo, Mercedes and Renault, by staying out of the North American market, where specifications differ considerably and margins tend to be lower. Many European truck executives argue that a company with lobal ambitions needs to be in the American market - hut this year at least Scania will be shielded from a sharp drop in US truck sales.

Its relatively low volumes it sold 44,600 trucks and huses last year, a 33 per cent increase gin for inefficiency, especially given its vertically integrated structure in which it makes all its own important components.

Investors might therefore be nervous about the company's cautious attitude to new markets. But Scania has estab lished a market-leading position in Brazil and Argentina and is now looking to Asia and eastern Europe as areas of long-term growth.

In China it has been slower than its rivals to seek out joint venture projects because of its insistence on retaining full management control over operations. But it has recently entered an agreement to start making buses there.

Scania's singular approach will come under much closer scrutiny by investors once the company is in public owner-ship. Mr Ostling and his team, habitually cagey about talking ahont future strategies and performance expectations, may find the harsh gaze of the financial markets uncomfortable after growing used to the discreet and supportive ambience of full ownership by the Wallenhergs, But its record suggests it will not easily be blown off track.

February 1996



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U.S. \$100,000,000

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Borsodchem stake sale well received

By Virginia Marsh in Budapest

The sale of a majority stake in Borsodchem, Hungary's second largest chemical manufacturer. heavily oversubscribed. It is Hungary's first large interna-

tional offering this year. The sale, together with domestic and employee offerings later this month, will redoce the state's stake from more than 80 per cent to 19 per cent if a "greenshoe" option is exercised. The greenshoe, involving 750,000 shares, would raise a further \$9m.

The placement combines the sale of shares by both the state and Borsodchem with a capital increase in which the European Bank for Reconstruction ing. However, the bank's participation has been scaled back from 2.3m to 1.5m shares - a 14.7 per cent stake - dne to strong demand from other institutional investors.

The offering will raise around \$35m for Borsodchem. It was priced at Ft1,800, or \$12.45, per Glohal Depositary Receipt, representing one share, and was at the top of the

price range. The issue was marketed in Europe and the US, but analysts said demand had been strongest in Europe. They said the offering, one of the rew large Hongarian deals planned for the first half of this year, had benefited from increased investor confidence in Hungary following several large privatisation deals late last year, and this year's sharp upturn on the Budapest stock exchange

The BUX index closed down 38 points yesterday at 2,155, up from 1,529 at the beginning of this year. Borsodchem has

applied for a listing on the Budapest stock exchange and for inclusion on Seaq internation

tional in London. West Merchant Bank, the investment banking arm of Germany's WestLB, and HSBC Investment Bank, part of Hongkong and Shanghai Banking Corporation, are joint global co-ordinators.

Borsodchem, which produces PVC and MDI, a polymer used in the construction company, reported unandited net income of Ft5.27bn (\$37.2m) on sales of Ft29.2bn in the first nine months of last year.

Béghin-Say improves

Eridania Beghin-Say, the French-quoted foodstuffs sub-sidiary of Montedison of Italy, recorded "a healthy improvement" in net profits last year due to "a better spread" of taxation within groop companies and slightly lower net financial charges. In 1994 the group made profits of FFr1.2bn (\$237m), writes David Buchan

in Paris. Last year's net sales of FFr50.8bn were essentially unchanged to those in 1994. because of the slide in several

franc. Without this currency effect, sales would have risen

6.7 per cent. Final 1995 accounts, to be released on April 3, include those of American Maize Prodncts, acquired by EBS last November, for the last two months of the year.

EBS said operating income for 1995 would he around FF13.97bn, virtually unchanged on 1994. Unfavourable currency movements cost the group around FFr210m.

The German government if a consortia of banks advising yesterday stepped up efforts to Bremer Vulkan provided a fursafeguard the future of Bremer Vulkan, the struggling German

from the company worth DM70m (\$47.4m), writes Michael Lindemann in Bonn.
The Bundesanstalt für verei-

nigungsbedingte Sonderaufgaben, the state-owned successor to the Treuhandanstalt which supervised the restructuring of eastern Germany, said it was prepared to put up the money

U.S. \$500,000,000

National Westminster Bank

(Incorporated in England with limited liability)

Primary Capital FRNs (Series "B")

In accordance with the provisions of the Notes, notice is hereby given that for the six months interest period from February 16, 1996 to August 16, 1996 the Notes will carry an Interest Rate of 5.3125% per annum. The interest payable on the relevant interest payment date, August 16, 1996 against Coupon No. 23 will be U.S. \$2,685.76 and U.S. \$268.58 respectively for Notes in danominations of U.S. \$100,000 and U.S. \$10,000.

shipyard, by bringing forward

the purchase of a property

Aid for Bremer Vulkan

ther DM49m Bremer Vulkan, one of Europe's biggest shipyards is being questioned by the European Commission about the possible misuse of a further

DM850m of government funds. The money was supposed to go towards modernising eastern German shipyards taken over by the Bremen-based group, but reports allege it was used to shore np loss-making activities in the group.



Cheung Kong (Holdings) Limited (incorporated in Heing King with limited hability) shares of Cheung Kong Holdings (China) Limited

imcorporated in Hong Kong with limated liabelity) Notice is hereby given that for the Interest Period 15th February, 1996 to 15th May, 1996, the Notes will carry i Rate of Interest of 5.75 per cent. per annum. The Interest Amount per U.S. \$250,000 Note will be U.S. \$3,593.75 parable on 15th May, 1996.

Liced on the Luxunburg Social Endowe Sankers Trust

U.S. \$300,000,000 Republic of Indonesia Floating Rate Notes due February 2001
In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from February 16, 1996 to August 16, 1996 the Notes will carry an interest rate of 5,375% per annum. The interest payable on the relevant for Notes in denominations of U.S. \$250,000 and U.S. \$10,000.

and U.S. \$10,000.
By The Classe Manhatian Sank, N.A. February 16, 1996

APPOINTMENTS ADVERTISING

appears in the UK edition very Wednesday & Thumbay and in the International edition every Friday. For further information please contact: Toby Funden-Crofts

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The Industrial Finance Corporation of India Limited Floating Rate Notes due 2002

February 16, 1996

In accordance with the provisions of the Notes, notice is hereby given that for the interest period Pebruary 16, 1996 to August 16, 1996 the Notes will carry an interest rate of 6% per annum.

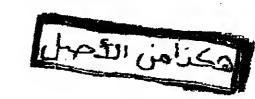
Interest nevable on the pelocation Interest rate of the per annum.
Interest payable on the relevant interest
payment date August 16, 1936 will amount
to US \$20.33 per US \$1,000 Note and to
US \$302.33 per US \$10,000 Note.

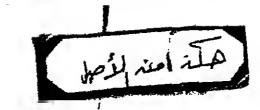
US \$100,000,000

By: The Chase Manhattan Bank, N.A. London, Agent Bank

BANQUE PARIBAS

ADELAIDE BANK LIMITED USD 250,864,000 MULTIPLE OPTION PACILITY DATED MARCH 25, 1994 dance with the provisions of the tile Loan Certificate insted on May II Berdays Bank PLC, Bong Kon As Pacifier Assets





INTERNATIONAL COMPANIES AND FINANCE

Cap Gemini Sogeti returns to black with FFr52m

Cap Gemini Sogeti, a leading French information technology services group, returned to the black last year with a net group profit of FF152m (\$10.3in), following a FFr94m deficit in 1994 and losses in the two previous

ownership of the group, chiefly involving a merger with its Sogeti bolding company.

Daimler-Benz will take a 25 per cent stake in the merged company while Mr Serge Kampf, the group's founder, and other company managers, will hold 20 per cent.

Mr Geoff Unwin, CGS managing director for operations, said yesterday that with a more "open and under-Yesterday's figures follow the that with a more "open and under-recent plan to reorganise and simplify standable capital structure". doe to be

sealed later this spring, and with Daimler-Benz baving at last "clarified" its strategy, it was now possible for the group to embark on strategic discussions with new partners.

Mr Unwin cited recent discussions he and Daimler-Benz had held with Mr Bill Gates, the head of Microsoft, which had resulted in a co-operation agreement through which the German conglomerate will use the US company's technology in its products.

CGS said turnover rose 11.3 per cent last year to FFr11.3bn, against focus most of its effort and invest-FFr10.17bn in 1994, with particularly strong growth, of 24 per cent, in tele-communications, of 21 per cent in financial services, and 19 per cent in transport and tourism.

Mr Unwin said prospects were particularly good in Asia, where CGS was "in negotiation with the information technology subsidiary of one of the biggest Japanese conglomerates"

However, Mr Unwin said he was "generally averse to further acquisitions", preferring partnerships instead

He added that the group intended to sell its one third minority stake in Cisi, the lossmaking French information technology

nies, workers make up the big-

gest single shareholder group, Mr Rinaldo Soares, president

of the IBS and of Usiminas,

says the "paternalist mental-ity" that predominated under

public ownership has been

replaced by a common interest

in company performance.
"Despite the apparent conflict between the interests of

capital and labour," he says,

"there is already an under-

standing in the company of

shared responsibility, whether

for positive or negative

However, Mr Soares is unlikely to bold his workers responsible for the downturn

suffered by the industry in the

second balf of 1995, when a

government credit squeeze cut

activity across the economy. Big makers of finished steel,

such as Usiminas, CSN and

Cosipa, concentrate on the

domestic market where earn-

ings are bigger. Usiminas bad

profits to September last year

lower at \$231m; moreover,

exports were up, to 32 per cent

of output, a figure the company hopes will fall to a more usual 26 per cent this year.

The industry faces other

unforeseen eventualities, Aces-

ita saw production fall last

year when blast furnace main-

tenance took longer than

expected. Exporters of unfin-

ished products, such as Acomi-nas and CST, may be burt by falling international demand in

But these worries are part of

"normal" life in the private

sector, where managers are

free to make contingency

plans. Brazilian steel makers

remain confident that their

most markets outside Asia.

Bell Atlantic sues

AMERICAS NEWS DIGEST

AT&T for \$3.5bn

Bell Atlantic and switch maker DSC Communications have filed a \$3.5bn lawsuit against AT&T for alleged anti-competitive practices.

The suit, filed in federal court for the Eastern District of Texas, alleges that AT&T has refused for years to build equipment that regional telephone companies could easily mix with products from other manufacturers. It accuses AT&T of hampering Bell Atlantic's ability to offer network services that would compete with AT&T.

AT&T's equipment arm has been renamed Lucent Technologies ahead of a planned initial public offering later

AT&T shares fell \$% to \$67% in early trading, while Bell Atlantic was down \$% at \$71% in a broadly higher market.

BCH sells Puerto Rico unit

Spain's Banco Santander has reinforced its position as the main foreign banking group in Puerto Rico by buying an offshoot of the rival Spanish group Banco Central Hispanoamericano for US\$290m. The unit, known up to now as Banco Central Hispano Puerto Rico, has 12 branches and assets of \$2.3bn, and was one of BCH's principal operations

BCH, which also has an offshore wholesale banking subsidiary in Puerto Rico, said the deal was part of a reorganisation of its interests in Latin America. These would now concentrate principally on a joint venture with the Chilean Luksic group, O'Higgins-Central Hispano, which recently made a successful takeover bid for a Peruvian bank, Banco del Sur del Perú.

BCH said the Puerto Rico deal would enable it to channel more resources into what it described as "markets with large growth potential and very profitable banking margins". Banco Santander said the acquisition would increase its

market share in Puerto Rico from 15 per cent to 18 per cent, with a total of 84 branches and combined assets of \$9.3bn. The deal follows previous purchases on the island in 1989 and 1990. David White, Madria

Westburne stake on public offer

France's Lyonnaise des Eaux is selling most of its 56.1 per cent controlling interest in Westburne, one of North America's biggest plumbing, heating, electrical and refrigeration wholesalers, via a public offer worth about C\$155m

Lyonnaise, through two Canadian subsidiaries, will sell 14.8m units of Westburne to an underwriting group led by Levesque Beaubien Geoffrion and Nesbitt Burns for re-offer to the public in Canada.

Each unit comprises one Westburne common share and one half a warrant being offered at C\$10.50 per unit. One warrant entitles the holder to buy one Westburne share from Lyonnaise's boldings at C\$11.50 up to March 31 1998. The issue can be increased by 670,000 units depending on demand. Westburne shares closed in the market on Wednesday at C\$10.25. Lyonnaise's holdings through the two Canadian subsidiaries will be reduced to 2.7 per coot, though the Prench parent will retain a small direct bolding.

Lyonnaise inherited the Westburne business when it merged with Dumez, the French construction company, almost a decade ago. Dumez holds two large construction management contracts in Eastern Canada and Lyonnaise wants to enter the North American water management industry.

Robert Gibbens, Montreal

Brazil's private steel industry confident of its mettle

End of state ownership has brought about a remarkable transformation, reports Johnathan Wheatley

hoosing the steel indus-try to kick off Brazil's privatisation programme was a courageous but eminently winnable bet. Courageous, because of union and public opposition to a process that many suspected would lead to big job losses. Winnable, because the eighth-biggest steel industry in the world was so run down after decades of parsimonious, bureaucratic mismanagement that any change could only be for the

Less than three years after Brazil's six big steel companies moved into the private sector, the industry has been transformed. Loss has turned to profit, productivity has shot ip, and the industry is taking full advantage of its new freedom to invest, despite last year's downturn in the

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"The industry suffered when consumer spending cooled in the second half of last year," says Mr Wilson Brumer, president of Acesita, Latin America's only producer of stainless steel. "But we are determined not to slow down our investment programme. We need to keep on investing to improve our costs and the quality of our products,"

Until its privatisation at the end of 1992, investment at Acesita was an "inadequate" \$20m \$35m a year, says Mr Brumer. One of the first acts of its new management was to approve a spending programme of \$415m for 1994-97. designed to modernise the plant and raise stainless steel production from 120,000 tons a year to 290,000 tons.

The rest of the industry is

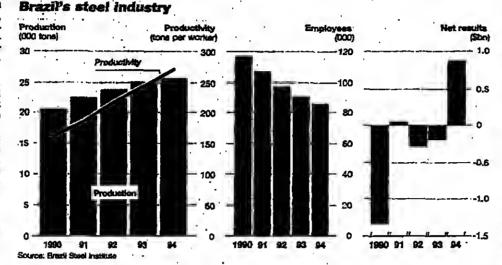
the industry spent \$1.7bn on modernisation in 1994 and 1995, with a further \$5.5bn earmarked to the end of the century - more than any other sector of the Brazilian econ-

omy, according to the IBS. There is reason for optimism. Brazil is rich in iron ore and other raw materials, and most producers have good access to cheap power and transport. The industry competes strongly on all the world's leading markets. At bome, where profits are bigger, there are big markets in construction, food packaging and, espe-cially, the automobile industry. The boom in vehicle production, from 865,000 units in 1984 to 1.7m last year and a projected 3m by the end of the decade, guarantees a steady market.

The auto industry has also entered a series of partnerships with steel makers. Typical of these is Usiminas' announcement this month that it will deliver ready-stamped instead of flat steel to Fiat, one of its biggest customers, from a new production unit whose cost will be shared by the two companies. Acominas, a maker of semi-finished steel, is hopeful that the Fiat subsidiary lveco will build a new truck plant on land it has offered free on a site next to its plant.

Some of the capital for investment comes from companies themselves, some from Brazil's national development bank. But the industry can also turn to international capital markets - unthinkable before privatisation. The most recent such opera-

tion was concluded in January by Acominas, which raised \$200m in an export securitisajust as determined. The Brazillan_Steel Institute_(IBS) says . tion programme. This was the



biggest of its kind by a Brazil- and competitiveness. ian company and the first in the industry.

Mr Fernando Barbosa, finance director, says the money will be used to pay off expensive short-term local debt at interest of 50 per cent a year, replacing it with a new loan at annual interest of 9 to 9.5 per cent over five years high by international standards, but a bargain in Brazil. The operation will save Acominas \$50m in financial expenses this year alone, money, says Mr Barbosa, that will be used on investments to improve efficiency.

The company's next initiative will be a public share offer. The size of the offer depends on the outcome of a study commissioned recently from NKK, the Japanese steel maker, and Beddows & Com-pany, the US steel consultant, which will recommend invest-

The industry's new access to investment capital is a result of the impressive turnround in profitability after privatisation. Under state control, companies had little say in prices and employment levels; far from making money, the industry swallowed government subsidies of \$26bn in 50 years.

Privatisation produced immediate results. Acesita lost \$93m in 1992, its final year under public ownership. In 1993 it recorded profits of \$31m and in 1994, \$120m. Ustminas, which led the privatisation programme because it was the only one of the big six already making money, aaw earnings rise from \$69m in 1991, when it was sold, to \$423m in 1994.

Productivity also increased dramatically. In the industry as a whole, ontput was 158 tons per worker in 1990; last year,

the figure was 277 tons. The privatised companies have pushed productivity np to international standards. Usiminas, already producing 383 tons per worker in 1991, made 476 tons per worker last year. Acominas, which produced 279 tons per worker in 1991, says ontput reached a rate of 501 tons per worker per year in the last quarter of 1995.
The turnround had its cost.

Violent scenes at privatisation sales were a symptom of widespread fears over job losses. Those fears were justified. According to the IBS, the industry employed 137,846 people in 1989; by 1994 the number had fallen to 86,028, and more jobs have been lost since. For a chronically overstaffed

industry, however, job cuts were the price of survival. After initial opposition, most workers have come to support their new management; in many of the privatised compa-

investments in quality and competitiveness will win them a stable future.

5,750,000 Shares

Hybridon, Inc.

Common Stock

Lehman Brothers Global Coordinator

2,875,000 Shares

Paribas Capital Markets

Lehman Brothers

Cazenove & Co.

Dresdner Bank-Kleinwort Benson

2,875,000 Shares

Lehman Brothers

Paribas Capital Markets

Bear, Stearns & Co. Inc. Goldman, Sachs & Co.

Alex. Brown & Sons Hambrecht & Quist LLC

Everen Securities, Inc. Morgan Stanley & Co.

Robertson, Stephens & Company LLC Salomon Brothers Inc

Schroder Wertheim & Co.

Auerbach, Pollak & Richardson, Inc.

Cowen & Company

Furman Selz LLC

Josephthal Lyon & Ross Pennsylvania Merchant Group Ltd

Needham & Company, Inc.

Nesbitt Burns Securities Inc. Raymond James & Associates, Inc.

Sands Brothers & Co., Ltd. Van Kasper & Company

Southcoast Capital

Tucker Anthony Vector Securities International, Inc.

This announcement appears as a matter of record only



Nankai Electric Railway Co., Ltd.

U.S. \$100,000,000

21/s per cent. Bonds 2000

Warrants

to subscribe for shares of common stock of Nankai Electric Railway Co., Ltd.

ISSUE PRICE 100 PER CENT.

Daiwa Europe Limited Sanwa International plc

Sumitomo Finance International plc Goldman Sachs International Salomon Brothers International Limited **BNP Capital Markets Limited** Cosmo Securities (Europe) Limited IBJ International plc **ING Barings**

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Merrill Lynch International Limited Mitsui Trust International Limited New Japan Securities Europe Limited

Nippon Credit International Limited Schroders

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Towa International Limited

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Yamaichi International (Europe) Limited

Yasuda Trust Europe Limited

Notice of Redemption To the Holders of

Amoco Company

9%% Debentures Due 2016

*CUSIP NO. 031904AL9 "ISIN GB0040307687

issued under an indenture dated as of November 1, 1982 between Standard Off Company (Indiana) and Chemical Bank, Trustee, as amended, restated and supplemented by a First Supplemental Indenture dated as of August 15, 1985 among Amoco Company (the "Company"), Amoco Corporation ("Guarantor") and Chemical Bank, Trustee and as amended and supplemented by a Second Supplemental Indenture dated as of February 15, 1986 among the Company, Guarantor and Chemical Bank, Trustee.

NOTICE IS HEREBY GIVEN that pursuant to the provisions of Section 3.02 of Article Three of the above-mentioned First Supplemental Indenture, the Company will exercise its option to redeem all of its 9%% Debentures. Due 2016 ("Debentures") on March 21, 1996, at a redemption price of 105.0% of the principal amount thereof together with accrued interest to March 21, 1996. Payment of interest on March 20, 1996 will be made in the usual manner. Coupons maturing on March 20, 1996 apprehiming to the Debentures in bearer form should be detached and presented for payment of principal, premium, and accrued interest to March 21, 1996 will be paid, by Chemical Bank, upon presentation and surrender of the Debentures in registered form at the office of Chemical Bank, as follows:

By Mail: Chemical Bank C/o Texas Commerce Bank Corporate Trust Servicas P.O. Box 219052 Dallas, Texas 75221-9052

By Hand: Chemical Bank Corporate Trust Securities Window 55 Water Street, 2nd Floor Room 234 North Building New York, New York 10041 Chemical Bank clo Texas Commerce Bank Corporate Trust Services 1201 Main Street, 18th Floor Dallas, Texas 75202 Moore's chief executive.

The payment of principal, premium, and accrued interest to March 21, 1996 will be paid upon presentation and surrender of the Debentures in bearer form with the March 20, 1997 and subsequent coupons attached at the following offices:

Trinity Tower 9 Thomas More Street

Union Bank of Switzerlan

Chemical Bank A.G. 000 Frankfurt am Main 17 Chemical Bank Tour Gan 15 Place de l'Iris 92082 La Defense 2

 \star

By Courier:

The method of delivery is at the option and risk of the holder.

From and after March 21, 1996, interest on the Debentures will cease to accrue.

AMOCO COMPANY By: Chemical Bank as Trustee

CHEMICAL

Dated: February 16, 1996

Under the Interest and Oividend Tax Compliance Act of 1983, the Company may be required to withhold 31% of any gross payments made to certain holders who fail to provide the Company with, and certify under penalties of perjury, a correct taxpayer identifying number (amployer identification number or Social Security number, as appropriate) or an exemption certificate on or before the date the securities are presented for payment. Please therefore provide the appropriate certification when presenting your Debentines for payment. Please therefore CUSIP and ISIN numbers have been assigned to this issue by an organization not affiliated with the Trustee and are included solely for the convenience of the securityholders. Neither the Company nor the Guarantor nor the Trustee shall be responsible for the selection or use of the CUSIP and ISIN numbers, nor is any representation made as to their correctness on the securities or as indicated in this redemption notice.

REPUBLIC OF GHANA



Privatization of Ghana Telecom and Sale of Second National Operating License

The Government of Ghana, as part of its telecommunications sector reform program, announces the commencement of a competitive process to select eligible companies or consortia interested in the following two investment opportunities.

(1) the acquisition of a strategic equity interest of up to 30% and management control of Ghana Telecom ("GT"), the state-owned national telecommunications operator

(II) the purchase of a Second National Operating License ("SNO") for the provision of fixed telecommunications services nationwide.

Prospective investors are asked to suhmit expressions of interest in order to receive a Preliminary Information Memorandum ("PIM") which includes an initial summary description of GT and the SNO, information on Ghana as well as an overview of the qualification and hidding process.

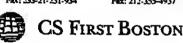
The Government of Gbaoa, acting through the Ministry of Transport and Communications, has engaged CS First Boston Corporation and Ecobank Ghana Limited to act as its exclusive financial advisors in all aspects of this selection and sale process. Expressions of interest should be submitted to either Mr. Adebayo Alade-Loba, CS First Boston Corporation or K.J. Nyarko. Ecobank Ghana Limited, at the respective addresses below, by no later than March 1, 1996. Inquiries may be directed to any of the following

Ecohank Ghana Limited Atm: K.J. Nyarko 19, Seventh Avenue Ridge (West) Private Mail Beg. GPO Accra, Ghana Tel: 233-28-212-827

CS First Boston Attn: Adebayo Alade-Lobe Park Avenue Plaza 55 East 52nd Street New York, NY 10055 USA Tel: 712-909-3438 Fax: 212-355-4937 CS First Boston

Europe/Middle East CS First Boston
Atta: Francois Reyl
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Camsy Wharf
London E14 4QJ
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This advertisement has been approved solely for the purposes of s.57 FSA 1986 by CS First Boston Limited, a company regulated by the SFA. The investment and investment services referred to in this advertisement are not available to Private Customers.



Sanwa Securities (USA) Co., L.P.

New York ● Atlanta ● Chicago ● San Francisco ● Landor

is pleased to announce that they have been selected to participate as a Selling Group Member in the Federal Farm Credit Banks Medium Term Note Program

Effective January 24, 1996

MICROTEK INTERNATIONAL INC.

to the holders of the outstanding Microtek International Inc. (the "Company") US\$29,000,000

3.5 per cent. Bonds due 2001 (the "Bonds") NOTICE IS HEREBY GIVEN to the holders of the Bonds that the Board of Directors of the Company by a resolution dated February 2, 1996, proposed the issue of 43,672,400 shares of the Company 2. Common Stock for free distribution to shareholders as a dividend, and employees as a bonus. The above resolution shall be submitted to the Shareholders. Meeting to be held on April 10, 1996, for approval. With such approval. along with the written approval from the authority in charge in R.C.C., the Board of Directors shall then establish an appropriate ex-right date.

ÖSTERREICHISCHE POSTSPARKASSE US \$100,000,000

Range Floating Rate Notes due February 1995 For the interest period November 15th, 1995 to February 15th, 1996 the coupon amounts payable February 15th, 1896 have been calculated as follows: US \$18.93 per US \$1,000 note, US \$189.31 per US \$1,000 note and

US\$1,693.08 per US \$100,000 note. **\$ SBC Warburg**

A British of Swiss sand Collegestion Rélétence Bank

INTERNATIONAL COMPANIES AND FINANCE

Moore exploring options as Wallace proves elusive

By Bernard Simon in Toronto

Moore, the Toronto-based information handling group. may renew its seven-month pursuit of Chicago-based Wallace Computer Services later this year, but in the meantime is seeking other according to Mr Reto Braun,

Wallace has so far succeeded in eluding Moore, which launched a hostile US\$1.4bn takeover bid last July.

A proxy battle late last year led to three Moore nominees being elected to Wallace's board. But Moore was unable to attract sufficient votes to dismantle Wallace's "poison pill" takeover defence.

tors were "asking all the right questions", Mr Braun said, although he noted that their primary allegiance is to Wal-

lace shareholders. Mr Braun said Moore might launch another proxy fight later this year to install another three nominees, which acquisitions and alliances, could give the Canadian company control of the nine-person board. "Maybe at that time it fits

our strategy, and maybe the world will have moved on." Mr Braun added He said that Moore was

currently exploring a number of other deals to expand its digital network printing busi-

Moore yesterday reported 1995 earnings of US\$267.5m, or

The Moore-nominated direc- \$2.68 a share, up from \$121.4m, or \$1.22, the previous year. Revenues climbed from \$2.4bn to \$2.6bm

Operating income fell by 11 per cent, but net earnings were boosted by proceeds from the reduction of Moore's stake in Toppan Moore, a Japanese printer, from 45 per cent to 10 per cent.

Fourth-quarter earnings fell to \$22.4m, or 22 cents, from \$39.2m, or 39 cents.

Operating income was ahead 17 per cent, bnt costs related to the Wallace bid cut earnings

by 13 cents a share. In addition, the 1994 fourth quarter was holstered by a one-time gain of 12 cents a share from the elimination of deht guarantee obliga-

Dow Jones Industrial Average

US market continues last year's record-breaking run

By Maggle Urry in New York

The Great Bull Market of 1995 is already becoming the Great Bull Market of 1996, confounding even optimistic market strategists.

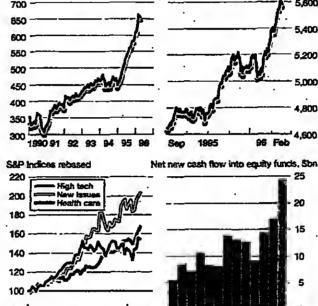
Last year the Dow Jones Industrial Average galloped through 4,000, then 5,000, rising by a third in all. So far in 1996 it has scored four centuries. and is 10 per cent above its early January low.

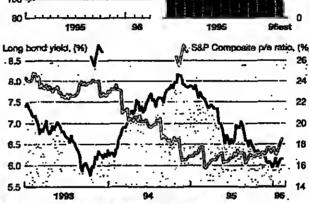
Judging by the record flows of money into equity mutual funds in recent months, even as the market hits new peaks, there are plenty of investors who believe the market can go higher still

One surprising feature of the record-breaking run is that it has raged uncorrected. There has not been a fall of more than 10 per cent since 1990; even the sudden upward movement in interest rates in early 1994, which did so much damage to the bond market, failed to cut the Dow hy that amount. Indeed, that early 1994 fall now looks a mere hlip on the market's rise. After the steady upward incline seen between 1991 and 1994, the slope steepened after yields in the bond market peaked in November 1994. At that point the markets began anticipating interest rate falls, which did not materialise until July 1995. In the past few weeks, the gradient has steepened precipitously. Even so, the equity market hardly looks overvalued in p/e terms. The multiple was falling until the beginning of 1995, due

to rapid corporate earnings Only at the beginning of 1995 did the ple begin to rise again. as the market's increase overtook earnings growth.

Although the outlook is for slower profit growth, many investors believe the improved quality of earnings justifies the Top of the cycle? SAP 500 Composite





current p/e ratio. The bull market has continued in spite of a change in sector leadership. While technology stocks led the way upward for the first half of 1995, their increasing volatility later in the year did not end the market's rise. Instead, other sectors, notably healthcare.

took on the lead role. Another feature has been the success of new issues, typified by the dramatic performance of Netscape Communications. The Internet software company floated at \$28 last August and rose as high as \$170, before splitting its stock in

Why Friedland has opted for Falconbridge's DFR bid

r Robert Friedland, who has seen the value of his shareholding in Diamond Field Resources soar from a few hundred thousand dollars three years ago to more than C\$500m (US\$363m), insists he is not ready to cash in his 13 per cent stake despite the agreed C\$4bn offer for DFR from Falconbridge, the Canadian nickel

He will not not be taking any cash if the proposed merger is consummated. Neither will his co-chairman and co-founder of DFR, Mr Jean Boulle, who owns 10 per cent, nor Mr Edward Mercaldo, chief financial officer with 5 per cent. Falconbridge wants DFR to

gain access to the Voisey's Bay deposit in Labrador, which is set to become one of the world's biggest and lowest cost nickel producers by the turn of the century. Mr Friedland, 44 said he and

his colleagues "are not seeking cash. We want to see this project developed". He is clearly excited by the prospect of a merger that would create one of the world's top six mining groups by market capitalisation and almost certainly give him a place on its board.

The Falconbridge offer was unsolicited, he insisted. "I would be absolutely delighted if it proceeded exactly as described. We have got what we wanted."

He denied that Falconbridge was merely being used as a stalking horse to flush out higher offers. "The combina-tion of Falconbridge, already the [western] world's lowest cost nickel producer, and DFR is an excellent one. The has 10 per cent of DFR.) Inco is merged group would be as hig obliged to find the finance to

as Inco [the Canadian group that is the world's biggest nickel producer] but bave much lower costs."

Mr Friedland said Falconbridge brought with it technical strength, such as the best technology to recover cobalt from the Voisey's Bay ore which would lower production costs - and "a relationship of trust" with the Inuit people, native to the Voisey Bay area, which should belp to smooth the permitting processes. Falconbridge developed this relationship when seeking per-mits for its proposed Raglan nickel mine in northern

Falconbridge wanted an inte-grated nickel complex at Voisey's Bay - mining, milling, smelting and refining - and the Ragian material would also be processed there. Mr Frank Pickard, Falconbridge's chief executive, has said the complex would cost at least C\$1.5bn and provide more than 1.500 direct jobs in a province

with fewer than 20,000 people. The Falconbridge deal also offered DFR shareholders a stake in further exploration successes at Voisey's Bay and the possibility of being involved in a base metals producer with a wider range of operations than Inco because Falconbridge is a 50 per cent partner in Collahuasi, a worldclass copper project in Chile.

Last June DFR signed a deal with Inco which took a direct 25 per cent share of Voisey's Bay and 7 per cent of DFR. (Mr Friedland has the obligation to vote these shares and those of Teck Corporation, another Canadian mining group that

develop Voisey's Bay and to buy all of its output for the first five years and 133m lbs annually for the subsequent 15 years. Mr Friedland said the merged Falconbridge-DFR company would inherit these advantages. He insisted: "It is not bad for

Inco. It has 25 per cent of Voisey's Bay acquired on terms that now look very attractive." Mr Friedland said there had heen "very friendly" and numerous discussions with Inco about a merger before Falconbridge became involved but Inco could not see its way to agreeing with some of the conditions requested by the DFR board.

nco did not have the right to match any offer for DFR but as a matter of courtesy to a partner, Inco was given a few days to consider its posi-tion. Inco said on Wednesday it would not respond immediately to the Falconbridge proposal but reserved the right to make an offer "at any time in the future".

Mr Friedland, speaking in London where be was visiting DFR institutional shareholders, suggested that it would "put the [DFR] board in a diffi-cult position" if there was a counter proposal from Inco or any other mining company. "But we would be obliged to give any proposal serious consideration."

In the meantime, and in the absence of a rival proposal, DFR and Falconbridge yesterday signed the papers to set their merge process in motion.

Kenneth Gooding, Mining Correspondent

ASIA-PACIFIC NEWS DIGEST

WMC extends rally with 32% advance

WMC, the Australian metals producer formerly known as Western Mining Corporation, has continued its strong recent earnings recovery with solid increases in profit, sales and dividends for the half-year to December.

The company yesterday announced a 32 per cent rise in net equity-accounted earnings from A\$140.9m to A\$186.2m (US\$140.9m) in the period, on a 17 per cent sales rise from A\$938.3m to A\$1.09bn. The interim dividend is up from 8 cents to 11 cents a share.

Mr Hugh Morgan, WMC managing director, said while the result had allowed the company to make progress on a number of expansion projects, metal prices had not improved as quickly as expected.

The nickel division remained the mainstay of the company's earnings, which lifted gross profit from A\$81.5m to A\$151.9m in the period. The aluminium division's contribution was up from A\$86.3m to A\$85m and copper-uranium operations lifted profit from A\$39.8m to A\$78.2m

But lower production and higher unit costs, partially reflecting plant repairs, reduced gross earnings from the company's gold operations from A\$57.4m to A\$30m. Petroleum division profits eased from A\$12.1m to A\$10.2m.

Mr Morgan said the the results included a A\$36.7m exchange rate benefit. against A\$35.4m previously, and followed

exploration spending of A\$39.8m, up from A\$40.9m.
Depreciation took A\$176.8m, against A\$172.4m, and interest expense took A\$25.9m, compared with A\$14.3m. The tax provision rose from A\$41.7m to A\$66.7m.

Bruce Jacques, Sydney

William Dawkins, Tokyo

Tiffany plans Tokyo store

Tiffany, the US jeweller, announced plans to launch its flagship store in Ginza. Tokyo's upmarket shopping area.

While the retailer has 38 boutiques in Japan, all of its outlets are operated within department stores of Mitsukoshi, a Japanese high-street retailer. Tiffany's decision comes as the Japanese economy is set to recover and sales of brand name

luxury products are reviving. Japan is the company's second-largest market after the US, representing more than a quarter of the company's total sales.

The company started its Japanese operations in 1972. The new store, which is scheduled to open in May, will be designed after the Fifth Avenue store in New York including Emiko Terazono, Tokyo its granite exterior.

Japanese advertising up 5%

Japanese companies spent Y5,426.3hm (\$50.8bn) on advertising last year, 5 per cent more than in 1994, Dentsu, Japan's leading

advertising agency announced yesterday. The increase, for the second year in a row, comes from a low base and brings advertising expenditure to just below the level of four years ago. It peaked in 1990 at Y5.564.8bn, just before the economy went into a five-year slide. Dentsu forecasts a rise in advertising spending of a similar order, 5 per cent to 6 per cent, this year. Among the media, magazines led the way last year, up by

7.8 to Y374.3bn, followed by television with a 6.8 per cent increase to. Y1,755.3bn. Sales promotion, however, was the largest form of advertising, up 3.6 per cent to Y1,907bn. By industry, the fastest growth in advertising spending came from car producers, np 22.4 per cent to a record Y251.4hn in a year when domestic car sales showed the first significant recovery since 1990. Next came office machines, where

advertising expenditure rose up 16 per cent led by a rise in personal computer sale. They were followed by government organisations, which spent nearly 15 per cent more on advertising than the previous year, chiefly a result of the communications and information demands of the aftermath of the Kobe earthquake.

Falling prices hit Tonen Tonen, the Japanese oil refiner, suffered a sharp decline in profits for the year to last December due to falls in petroleum

product prices. The company, in which Mobil and Exxon each has a 25 per cent stake, said non-consolidated recurring profits fell 64.4 per cent to Y13.2bn while net profits fell 44 per cent to Y10.5bn. Sales declined 0.9 per cent to Y438.4bn and operating profits

plunged 82.4 per cent to Y5.1bn due to rising sales costs. Consolidated pre-tax profits tumbled 31.5 per cent to Y29.3bn while group after-tax profits fell 8.7 per cent to Y20.1hn. Group sales increased 2.2 per cent to Y586.9hn.

Tonen company plans to cut its annual dividend by Y10 to Y40 per share, including a Y20 per share interim dividend. For the whole year to next December, the company expects a 6.4 per cent increase in unconsolidated recurring profits to Y14bn on a 2 per cent decline in sales to Y430bn. On a consolidated basis, the company expects pre-tax profits to drop 7.8 per cent to Y27bn on a 2 per cent fall in sales to Y586.9bn. Emiko Terazono, Tokyo

News Corp offshoot slips

Pacific Magazines and Printing, the Australian magazine offshoot of News Corporation, has reported a 10 per cent fall in net earnings for the six months to December, following an

The company yesterday reported earnings down from A\$39.9m to A\$31.4m on revenues up from A\$427.5m to A\$481.3m. The interim dividend has been reduced from 11.9 to 10.4 cents a share.

The company's printing operations raised gross profit by 9 per cent from A\$41.1m to A\$44.8m, while publishing division profits rose just 1 per cent to A\$19.4m. Growth in overseas earnings overshadowed a singgish I per cent rise in Australian earnings from A\$55.9m to A\$56.7m. Earnings from European operations jumped 115 per cent to A\$3.3m while Pacific Rim activities lifted their contribution by

47 per cent to A\$4.4m. The company's tax provision rose from A\$13.4m to A\$17.8m and depreciation took A\$21.2m, against A\$17.3m previously.

Interest expense rose from A\$11.5m to A\$13.6m. Bruce Jacques

Placer Pacific downturn

Net profit at Placer Pacific, the Australian-based gold group. fell by 30 per cent to A\$58.6m in the year to December following lower gold output and adverse currency movements. Sales eased 1 per cent to A\$500.8m and the final dividend has

Strong retail demand fuels advance at Deere

Strong retail demand helped Deere, the US agricultural equipment manufacturer. increase net profit in the first quarter by 20 per cent to \$166.2m, or 63 cents a share, reports AFX News from

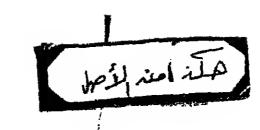
Illinois. Revenues in the three months to January 31 rose from \$2.1bn to \$2.3bn. Net sales to dealers of agricultural. industrial and lawn care equipment were \$1.9bn against \$1.7bn in the comparable

period. All of the equipment businesses reported higher net sales during the quarter compared with last year.

Export sales continued to strengthen and totalled \$308m, a gain of 19 per cent over last year. Additionally, overseas sales increased 33 per cent compared with a year ago. Net income of the financial

services subsidiaries was \$48.7m for the quarter compared with \$42.8m last time. Net income of the credit operations was \$34.5m against \$29.7m. On the insurance side, net income rose from \$8.2m to \$9.5m as a result of improved underwriting results. New income of the healthcare operations was down slightly in the quarter compared with





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It's a partnership that has created a company of quite remarkable depth and scope: over 30,000 people working in 50 countries and serving 200 million people around the world.

And it's for those 200 million people that this announcement should come as very good news.

Because the merger will give two pools of specialised medical talent the opportunity to work together for the first time ever.

Resulting in real, tangible benefits in the fight

against cancer, AIDS, infectious diseases and many other medical conditions.

This merger is not simply a matter of shared resources, however.

It is also about shared ideals.

Our trademark stands as a symbol for humanity, hope and inspiration.

Values that we intend to apply to every single aspect of the way we do business.

You are surprised to hear such sentiments coming from a global pharmaceutical company?

This is not the last time we'll be surprising you.

You can be sure of that.



Pharmacia &Upjohn

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Sortis AG

Swiss Reinsurance Company subscribes to BEF 5 billion capital increase

On 12 February 1996 the Board of Directors of Fortis AG implemented a BEF 5 hillion capital increase by issuing 1,350,000 new ordinary shares at a price of BEF 3,717 per share.

The capital increase, financed by a cash transfer within the authorized capital, is reserved for Swiss Reinsurance Company. Accordingly, the issuing price is equal to the average quoted price for the ordinary share during the thirty-day period

The oew shares will be identical to the old in every respect. This includes with regard to the dividend, which the Board of Directors of Fortis AG shall submit for approval to the Annual General Meeting on 28 May oext.

Following this capital increase the total number of Fortis AG shares will be 37,565,225 shares.

Fortis AG and Fortis AMEV are the two pareot companies of Fortis

fortis AG

Consolidation of Ordinary and VVPR shares Allocation of VVPR strips

To increase the liquidity of the VVPR shares as well as to accommodate the Wishes of numerous shareholders, the Board of Directors has decided to strip the VVPR shares. The technical conditions are medianed hereunder:

Oo 8 March 1996 the 4,139,926 VVPR shares (former AFV shares, shares deriving from the exercise, since 1 January 1994, of warrants issued in December 1990, and shares resulting from the capital increase by contribution of the dividend right for 1994), will become ordinary shares after being allocated an additional sheet of coupons embodying the tax advantage inherent in the VVPR share, this sheet to be called the "VVPR STRIP". Former AFV shares will, however, maiotain their tax advantage io the event of gift and inheritance until 28 December 1996.

The right to the allocation of VVPR strips will be represented by coupon no. 7, to be detached from the VVPR share. The ordinary share coupon oo. 7 will be without value. In this way, the cooversion of the VVPR shares into ordinary shares will be undertaken without physical exchange of securities or overstamping.

The numbering of the "VVPR STRIP" coupons will begin at number 8, and will be idenocal to that of the share coupon sheets. Starting with the dividend for 1995, shareholders wishing to benefit from reduced investment withholding tax (set at 15% since I January 1996) will have in present 2 coupons: that of the share and the corresponding VVPR STRIP coupon. Failing this, investment withholding tax at the normal rate, set at 25% since I January 1996, will be deducted from the divi-

Starting on 8 March 1996, all shares will be substitutable and interchangeable. A single quotation line for the share will be maintained on the cash and settlement markets, on which both shares issued originally as ordinary shares and former VVPR shares will be negotiated indifferently. All these shares will carry coupons no. 8 and following.

From 8 March 1996 onward, the VVPR STRIPS will also be separately negotiable, and quoted on a separate line on the cash

Holders of VVPR bearer shares who hold their securioes physically will be able to request their VVPR bearer strips, without charge, as from 8 March 1996, at the counters of the financial intermediaries set out below, in return for coupoo no. 7, Shareholders who hold their VVPR shares oo securioes accounts with financial organizations will automatically be credited with their VVPR strips on these securides accounts.

Holders of registered VVPR shares will automatically be allotted strips in registered form, with the right to request that these be converted into bearer form. For bearer shares deposited with Fortis AG, strips will be delivered, upon demand, by the

Financial intermediaries

Générale de Banque Barclay's Bank ASLE-CGER-Bank

Fortis Fortis AG and Fortis AMEV are the two parent companies of Fortis



Caisse Privée Banque

Metropolitan Bank

The "Shell" Transport and Trading Company, Public **Limited Company**

Final dividend 1995

Notice is hereby given that a balance of the Register will be struck on 11th April, 1996 for the preparation of warrants for a Final dividend for the year 1995 of 20.4p per 25p Ordinary Share. If approved at the Annual General Meeting to be held on 15th May, 1996 the dividend will be paid on 22nd May, 1996.

For transferees to receive this dividend, their transfers must be lodged with the Company's Registrar:- Lloyds Bank Registrars, The Causeway, Worthing, West Sussex 8N99 6DA, not later than 3pm on 11th April, 1996.

SHARE WARRANTS TO BEARER

The Coupon to be presented for the above dividend will be No. 195 which must be deposited at Uoyds Bank, Registrar's Department, Issues Section, Ground Floor, P.O. Box 1000, Antholin House, 71 Queen Street, London EC4N 1SL (not later than 11th April, 1996 to receive payment on 22nd May 1996) or may be surrendered through Messleurs Lazard Frères et Cle, 121 boulevard Haussmann. 75382, Paris Cedex 08.

> BY ORDER OF THE BOARD Miss J. E. Munsiff Secretary

Shell Centre. London SE1 7NA 15th February, 1996



ANNUAL GENERAL MEETING

Notice is hereby given that the Annual General Meeting of Amer Group Ltd ("the Company"), will be held on Thursday, 7 March 1998, at 2 p.m. at Amer Group Ltd's Head Office, Mêkelânkatu 91, Helsinid. The agends of the Annual General Meeting will be matters as per article 16 of the Articles of Association.

Participation in the Annual General Meeting

Only a shareholder who has been recorded by 26 February 1998 as e shareholder in the Company's share register, as memtained by the Centrel Shere Register of Finland Co-Operative (Suomen rekisteri Osuuskunta OKR), has the right to participate in the Annual General Meeting, unless otherwise stipulated.

Notification of Intended participation at the Annual General Meeting must be given to the Company not leter than 4 p.m. on Tuesday, 5 Morch 1995, either in writing to: Amer Group Ltd. Share Register, RO. 3ox 130, FIN-00001 Helainki; or by telephoning (+358-0-7577 261/Minja Vataneni. Letters should be delivered before the close of the notice period. Proxies should be forwarded to the above address

The Board of Directors proposes to the Annual General Meeting e dividend of FIM 3.00 per ehera for the financial year ended 31

Only ehsreholders registered in the Company's share register, as maintained by the Central Share Register of Finland Co-Oparative, by the record date of 12 March 1996, are entitled to receive dividends. The dividend will be distributed on 15 Merch 1996.

Helsinki, 15 February 1996 BOARO OF ORECTORS



State Bank of New South Wales Limited

US\$250,000,000

Extendible Floating Rate Notes 2003 (Previously US\$250,000,000 due 1998) (Gueranteed by the Government of the State of New South Wales)

Notice is hereby given that the rate of interest for the period 16th February 1996 to 16th August 1996 has been fixed at 5.3125% per annum. Interest payable on 16th August 1996 per US\$10,000 note will be US\$268.58 and per US\$100,000 note will be US\$2,685.76.

Agent: Morgan Guaranty Trust Company

JPMorgan

State Bank

CHEVY CHASE MASTER CREDIT CARD TRUST II U.S.\$138,000,000 Class A Floating Rate Asset Backed Certificates, Series 1995.B

U.S.\$12,000,000

Class B Floating Rate Asset Backed Certificates, Series 1995-B Interest Accrual Rare Coupon Amount (USD) 5.562500%

U.S.\$618,364.58 U.S.\$54,930.83 Libor Determination Date: Accrual Period: 02/13/96 02/15/96 03/14/96

Z9

These Interest Accusal Rates and Coupon Amounts should be used when determining the interest payable on Friday, March 15, 1996.

February 16, 1996

Days in Accrual Period:

Bankers Trust Company

KNIGHT-RIDDER'S FUTURES MARKET CATAKIT FROM \$570 SE Til yap of daily approal lateras dails on : Mr Martier Valid, 79 Flori Street, Langue EGAY 1677, Ret: +44 (6) 177 942 4065

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INTERNATIONAL COMPANIES AND FINANCE

Barclays chief urges loan rethink at Japanese banks

By William Dawkins In Tokyo

Mr Martin Taylor, chief executive of the UK's Barclays Bank, yesterday warned Japanese competitors that their credibility would suffer unless they write down suspect loans in one hit, rather than over

His comments represent a rare public expression of a concerns among European and US bankers in Tokyo that many Japanese banks are being sup-ported by balance sheets that appear weaker than they really

"I would strongly urge all Japanese banks who are drawing near to publication of their annual results to write down their suspect loans in one hit and start the year with a clear sheet. The international banking sector is expecting it and will be disappointed if it is not done," said Mr Taylor on a visit to Barclays' Tokyo office. "Investors and lenders will value the balance sheet as it really is."

mats say foreign bankers in Tokyo suspect that nearly all Japanese banks' capital adequacy ratios would fall below the minimum set by international banking rules if they wrote down bad debts as rigorously as western

competitors. Indeed, Mr Brian Waterhouse, banking analyst at James Capel Pacific, estimated that none of Japan's top 21 commercial banks would be able to observe the Bank for International Settlement's 8 per cent ratio of capital to risk-weighted assets if they provided for a raalistic proportion of their officially published Y23,500bn (\$219.7bn) of had dehts in one annual

Less pessimistic analysts, such as BZW Tokyo's Mr David Threadgold, believe that perhaps two of Japan's leading banks could achieve the BIS ratio after making a single write-down of uncollectable

The strongest Japanese

aggressive in making write-offs in the past year. However, the weaker ones are still planning to eke out fresh provisions, in one case until the end of the

Mr Taylor pointed out that the "one-hit" approach worked at Barclays at the turn of the last decade, and even added a few pence to the share price immediataly after the announcement of the debt write-down. Japan's financial system faces serious problems, but no-one outside Japan really believes they will not be overcome sensibly, he stressed.

The Barclays Croup itself remained fully committed to Janan and saw a prosperous future there, especially in asset management, said Mr

The group last year bought Wells Fargo Nikko Investment Advisors, turning BZW, its investment banking arm, into the world'a largest passive fund manager. From this, yes-terday it launched BZW Nikko Global Investors, a joint ven-



Martin Taylor: 'one-hit' approach worked at Barclays

ture with Nikko Securities. Japanese public and private pension fund assets are expected to grow from \$2,000bn now to \$3,000bn by the end of the decade. The 3 to 4 per cent of corporate pension funds now managed by investment advisory companies is expected to grow to nearly 20 per cent over the same period. Mr Taylor

Canon's performance hard to copy

Michiyo Nakamoto studies the formula for the group's success

ne burning question hangs over Canon, the Japanese precision machinery maker which recently announced a 49 per cent increase in profits for last year: can the company keep up the impressive track record maintained since it brought out its first camera in 1934?

In the year to December, Canon increased parent company sales by 14 per cent to Y1,231bn (\$11.5hn). Recurring profits surged 49 per cent to Y80.2bn, while net profits were up 65 per cent to

suffer from the sharply appreciating yen, which wiped off as much as Y128bn from Canon's profits in 1993, it has increased parent company sales by 51 per cent and recurring profits by 52 per cent since 1989.

Canon's recipe for success

on the back of strong PC sales. new and better growth opportunities, but also from the concentration of its energies on products where a high degree of advanced technology has restricted competition.

including those it supplies to Hewlett Packard of the US – according to a report by ING Barings. Sales of laser printers rose 14 per cent in 1995, Canon

use sophisticated technology for quiet, clear imaging, are at the high end of the market, Canon is also the second-largest manufacturer bubble jet printers, after Hewlett Pack-

The bubble jet printer mar-

Although the company did

eems simple enough: diversify into areas where its advanced technology has given it the edge. Having reduced its dependence on cameras in the 1970s, as worldwide competition grew and its main markets became saturated, it switched its focus first to copiers and fax machines as office automation took off, and more recently on printers, which have been in growing demand not only from its ability to spot

For example, Canon has about 70 per cent of the world market for laser printers -

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Goldman Sachs

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Grand Cayman British West Indies

16th February, 1996

Notice of Redemption to Holders of

Series C

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U.S. \$79,000,000

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Variable Rate Notes due 2006

NOTICE IS HEREBY GIVEN that in accordance with Section S.03(a) of the Indenture, dated 31st March, 1992, Series C of the U.S. \$79,000,000 Guaranteed Extendibla Variable Rate Notes dua 2006 of RSVP MAYFAIR LIMITED (the "Bonds") will be redeemed in full by RSVP MAYFAIR LIMITED on the Interest December 1995 at the principal amount.

Payment Date talking on 8th March, 1996 at the principal amount date together with the interest accrued to the date of redemption.

Interest will cease to accrue on the Bonds from 8th March, 1995.

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FINANCIAL TIMES

The full colour digital copter: Canon still dominates market

mated 40 per cent share, is seeing strong growth linked to the spread of PCs, and a trend among consumers to switch from dot matrix printers. Canon's bubble jet printer sales rose 38 per cent last year.

Although Canon is not expected to overcome Hewlett Packard's 50 per cent market share in the near term, it will says.

While laser printers, which tinning overall growth of the

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ket, according to the company. Canon's firm hold in these markets provides another aveoue of growth. Printers are not only high-margin products themselves, but they generate substantial profits from nondurable products such as inks and ribbons. Barings INC estimates that sales of nondurables will rise to Y260bn this year, compared with an astimated Y185bn for bubble jet printer sales and Y245bnfor

market. In somewhat more laser beam printer sales. Furthermore, Canon's lead-ing position means it has been mature markets, such as that of the copier, Canon has been able to stimulate demand by developing new products.
It introduced full colour digiable to raise prices in overseas markets to ameliorate the tal copiers in 1989, and now impact of a rapidly rising yen. maintains a 50 per cent global Though the company has also cut costs by increasing overshare of the colour copier marseas production and restructuring, its ability to raise overseas prices has helped it to weather the impact of the high yen better than many other Japanese manufacturers - despite an export ratio of nearly 80 per

It has restructured its camera division to improve profitability, particularly in the 8mm video segment where it has concentrated on higherend products.

Canon says it is not unduly concerned about its prospects. The company expects to be able to squeeze profits from various applications of its bubble jet printer technology for at least 30 years, Mr Hiroshi Tanaka, executive vice-president told a Japanese national news-

Yet competition in the printer market is already bringing prices of bubble jet printers sharply lower, and Canon will probably need to find a new product in the no too-distant future to sustain further growth.

The company has invested an estimated Y50bn - encompassing both research and development and a new manufacturing facility - in ferroelectric liquid crystal displays. It is also working to develop solar batteries. But these are areas where Canon already faces several competitors.

The question Canon watchers are asking is not just whether Mr Fujio Mitarai, president since last September, will be able to pull the Canon trick again, but also how much time he has left to

do so.

MERCURY OFFSHORE STERLING TRUST SICAV
Postal Address: BP 1058, L-1010 Lustembourg NOTICE OF EXTRAORDINARY GENERAL MEETING OF SHAREHOLDERS

The Extraordinary General Meeting of Shareholders of Mercury Offshore Sterling Trust ("the Company") held on 15th February 1996 not having reached the quorum of presence required by law and the Articles of Association a further Extraordinary General Meeting will be held at 6D, route de Trèves, L-2633 Senningerberg, Luxembourg at 11.00 am on 20th March 1996,

The Extraordinary General Meeting of the Fund will consider and vote upon a proposal to amend the Articles of Association. Such amendments will include in particular provisions:

To amend the Articles of Association to permit the change of the Company's registered office to Senningerberg. Amend Article 28[7] of the Articles of Association to replace the name S.G. Warburg Group plc with Mercury Asset Management Group plc.

Voting
The resolutions on the Agenda of the Extraordinary General Meeting of
Sharebolders may be passed by a majority of 75 per cent. of the votes
cast theron at the meeting. There will be no quorum requirement for the

the holders of Registered Shares may be present in person or represented by a duly appointed proxy;

represented by a duly appointed proxy;

the holders of Bearer Shares must deposit their shares not later than 15th March 1996 either with the Administrator of the Company, or with any bank or financial institution acceptable to the Company, and the relative Deposit Receipts (which may be obtained from the Administrator of the Company) must be forwarded to the Administrator of the Company) must be forwarded to the Administrator of the Company to arrive not later than 18th days after the meeting or any adjournment thereof;

Shareholders who cannot attend the meeting in person are invited to send a duly completed and signed proxy form to the Administrator of the Company to arrive not later than 18th March 1996. Proxy forms can be obtained from the Administrator. Proxy forms already received for the meeting held on the 15th Poth March 1996 will be used to vote at the meeting convened for 20th March 1996.

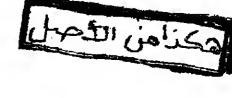
information for Shareholders
Shareholders are advised that a draft subject to amendment, of the proposed new Articles is available for inspection at the following places and at the

ADMINISTRATOR: Mercury Asset Management S.A., 6D, route de Trèves, L-2613 Senningerberg, PAYING AGENTS:

Luxembourg S.A... 69 route d'Esch, L-1470 LUXEMBOURG

Registered Office: 14 rue Leon Thyes, L-2636 Loxembourg R.C. Loxembourg R24 810

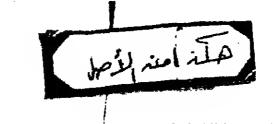
16th February 1996 The Board of Directors

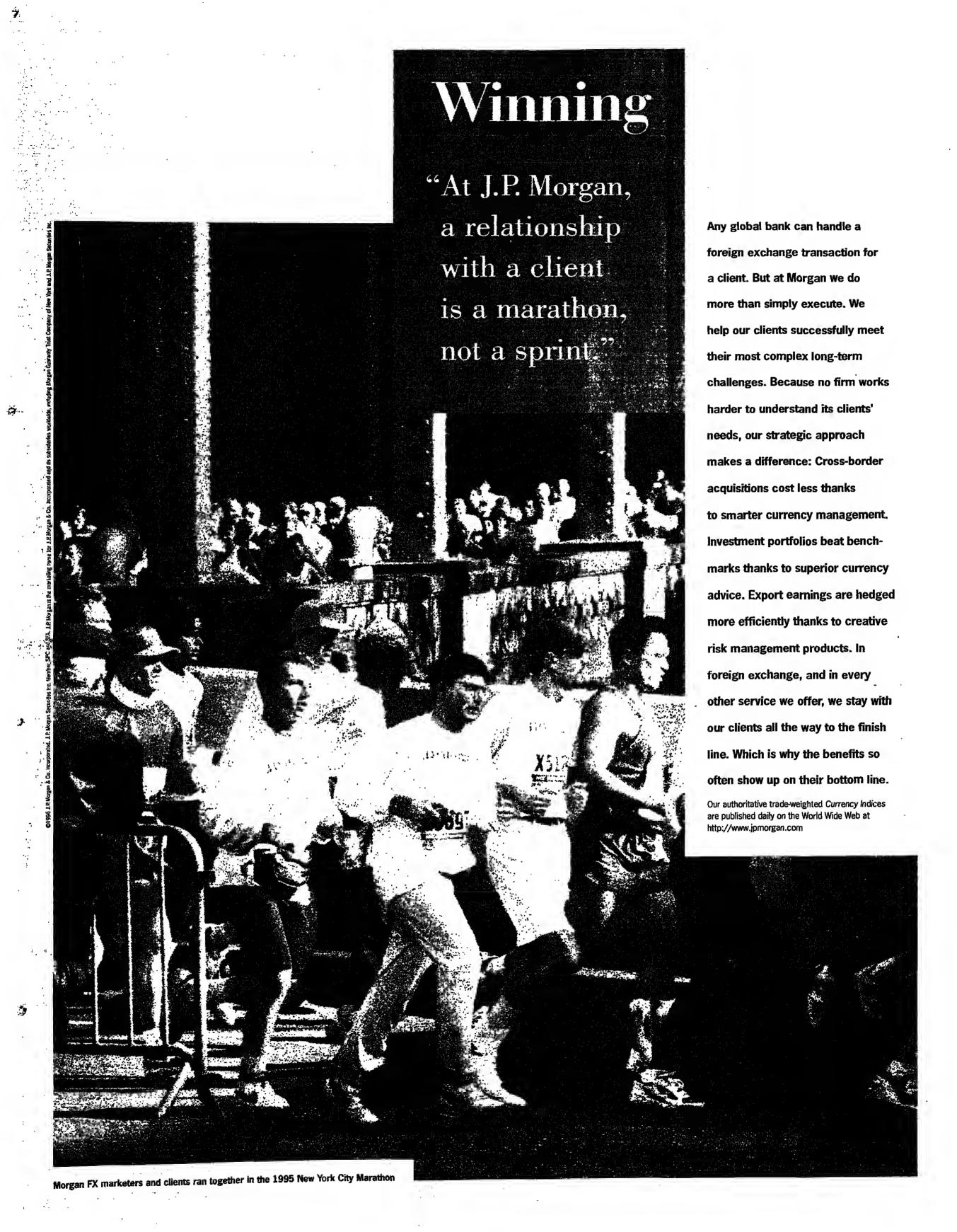


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COMPANY NEWS: UK

Group warns of continuing deterioration in refining margins and uncertain petrochemicals outlook

Royal Dutch/Shell lifts its dividend by 23%

By Robert Corzine and Jenny Luesby

Royal Dutch/Shell, the Anglo Dutch oil group, yesterday boosted its total dividend by 23 per cent to 33.3p a share as it reported record profits for 1995. But the company also warned of a continuing deterioration in refining margins and an uncertain outlook for petro-

chemicals, one of its star per-

formers last year. Replacement cost profits excluding special items were £4.5bn (\$6.93bn) up 25 per cent on 1994 and an all-time high for the group, said Mr John Jennings, chairman of Shell Transratio of 17.1 per cent. port and Trading, the UK oper-

The jump in the dividend set a "new platform" for the future, and be was confident thet earnings growth was sus-

But Mr Jennings would not he drawn on whether Shell was planning any special dividends or share huybacks as a way of reducing its cash mountain. The company reported cash. casb equivalents and

short term securities of £7.3bn

at the end of the year. Total

sharp decline in chemical Fourth quarter earnings for the downstream division were down 18 per cent at £346m (£423m). Tighter refining mar-

The upbeat assessment of

long term earnings growth con-

trasted sharply with perfor-

mance in the previous fourth

quarter, when replacement cost profits fell 63 per cent

to 9802m because of deteriorat-

ing refining margins and a

gins offset volume growth,

even in fast growing Asian

markets which have traditionally been one of Sbell's strengths. Mr Jennings predicted that tighter Asian refining margins "won't go away."

He confirmed that Shell was studying options for its refining assets in Europe and the US, where chronic over-capaclty has plagued the industry in recent years.

The chemicals division had "a very skewed year" said Mr Jennings. It had accounted for 13.2 per cent of group sales, compared with 10.4 per cent previously, and earnings more than doubled from £502m to

£1.13bn, excluding special items. But a margin squeeze in plastics, described by the company as "historically catastrophic", had cut chemical profits in the fourth quarter,

from £196m to £54m. Most of this decline had been generated by "very disappointing" results at plastics pro-ducer Montell, the joint venture with Montedison, which recorded a \$123m loss, including \$64m of restructuring

Prices and demand had now firmed, said Mr Jennings, and the group hoped to see some

margin improvement in chemi-

cals later in the year. "We have not lost our nerve in chamicals," be said. The group continued to make large investments in petrochemicals, in spite of the cyclical nature of the business

Total capital expenditure last year was £7.5bn, up almost 10 per cent on 1994.

Exploration and production profits for the fourth quarter increased 21 per cent to £506m (5420m), as a result of higher volumes and prices. Full-year earnings were up 21 per cent at

Recruitment at Babcock as orders increase



John Parker: new contracts in Britain, Pakistan and Malaysia

Bahcock International, the engineering, materials han-dling and facilities management group, yesterday said lt was creating up to 350 jobs in its process engineering division after winning a raft of

new orders, writes Tim Burt. The recruitment drive will increase the division's workforce by almost 30 per cent to more than 1,600, with most of the new staff working at plants on Teesside and Crawley, West

Mr John Parker, chairman, sald the additional engineers were needed to work on three contracts in Britain, Pakistan and Malaysia; "These new orders, together with other recent orders in Yemen, Bahrain and Syria, will create a workload in excess of 1m man bours over the next two

in total, the latest orders were said to be worth np to £40m, augmenting a further £100m of orders announced by the group last month.

The UK order involves engineering and project manage-

ment services for SCM Chemicals, the Hanson subsidiary, which is spending £75m on expanding its titanium dioxide plant on south Humberside.

Babcock has also secured a contract from Parco, a Pakistani-Abu Dhabl joint venture, to provide technical consultancy services for a new oil refinery. In Malaysia, it will help build a £20m distribution

the restructuring of its German materials bandling operations would be completed by the end of March, reducing the workforce from 600 to 440. The company, which last autumn announced a £9m pro-

Separately, the group said

vision to cover the restructuring, said it would take a further £2m charge to cover disputes over a £11m project in the former Soviet Union.

offset by an exceptional gain of up to £3m from the receivers handling a previously writtenoff investment in Germany. Babcock shares dipped lp at

Farnell must fulfil promises

Christopher Price on how institutional shareholders were persuaded

r Howard Poulson, chief executive of Farnell Electronics. described the Premier deal as a once in a lifetime opportunity." It was a view not shared by a significant minority of sbareholders, who yesterday came close to sinking the merger plans of the two electronic component distributors. Yet when he signed the

agreement with Mr Morton Mandel, the founder and chairman of Premier, three weeks ago, Mr Poulson believed the industrial logic of the move would be readily endorsed by

At a stroke, Farnell, the second largest catalogue distributor of electronic components in Europe, would be transformed into the third largest in the world through its merger with the US's higgest operator. It would also create a group with a combined market capitalisation of about £1.6bn hovering

at the edges of the FT-SE 100. Farnell produced an array of persuasive statistics and arguments in favour of the deal. The synergies of the merger would produce cost savings in a number of areas. Most persuasively of all was

Mr Poulson's assertion that the chance to buy a company with such a large presence in an otherwise fragmented market was not to be missed.

The two companies were introduced in October through Mr Robert Horton, a Farnell non-executive director and through his time with BP and Sobio in Cleveland, an associate of Mr Mandel. At 74, the Premier chairman was looking towards retirement and the chance to strike a deal with a management he considered shared the same culture and

strategic outlook appealed. So too, doubtless, did the prospect of potentially receiving a quarter share in the new

entity, worth about £500m and the post of deputy chairman. But Mr Poulson and his team argued tirelessly in more than 60 institutional presentations that the price being paid was not an excessive one. They pointed out that Electrocomponents, one of the largest cata-logue distributors in Europe is rated on 22 times its prospective earnings for 1996, against an exit price of 24 times being

paid for Premier. However, the price was only one of several objections fielded by some shareholders. Standard Life in its statement of dissent issued last week, underlined the dilution to shareholders' earnings and the enormous risk it considered the company was taking in saddling itself with so much debt to pay for the deal.

There were also concerns about the management of the new company, with worries over the continued dominant

The Farnell team, backed by advisers NatWest Securities and BZW, rebutted all the critisuaded several rebellious institutions to support the merger. Earnings dilution in the first

year was deemed a sufficient price to pay for the mediumterm benefits. The cash generative nature of electronics components distribution was underlined in order to offset concerns about the company's debts. Finally, great effort was put into reassuring the institutions that Farnell's manage ment was up to the job and had consistently delivered on

its promises in the past. However, a defiant rump remained and yesterday denied the Farnell board the ringing endorsement it was hoping for. The pressure on the management to deliver on its promises of the past three weeks has

Controversy fuels large turnout

By Norma Cohen and William Lewis

By several investor yardsticks, Farnell Electronics' agreed bid for Premier Industrial Corporation was extraordinary.

Almost upon its launch, it was greeted with a chorus of disapproval from several large shareholders, some of whom took the musual step of identifying themselves

"The fact that we raised the level of debate forced everybody to get out and vote," said Mr Dick Barfield, director of investment at UK life insurer Standard Life, an early opponent of the deal. "There of an acquiring company."

voting more closely mirrored the level typical of the UK, the 16 per cent would have been enough to block the hld.

A survey published last year and car-ried out by Professor Chris Mallin, then at Warwick Business School, found that the overall voting level at the UK's top 250 public companies was an average of 35 per cent. Resolutions at extraordinary eetings, such as those held yesterday by. Farnell, need approval from 75 per cent of those present and voting and even opposition from 10 per cent of investors would have thwarted the deal.

"The Farnell meeting does mark a watershed in corporate governance in the UK," said Ms Anne Simpson, joint managing director of Pirc, a corporate governacen consultancy which advised clients to

holders cite two factors; first, news that a

ting the voting habit.

"More and more of our clients are telling us to vote and some say they want us to vote on everything," said Mr Paul Myners, executive chairman of fund managers Gartmore, whose own policy is to vote all the shares it manages. However, UK sbareholders are hardly in the grip of a voting epidemic.

But increasingly, fund managers are feeling pressure from non-UK clients, par-ticularly those in the US where voting pension schemes are required to vote every share they own.

Mr Myners, argues that the deal underscores a fundamental flaw in the way deals are made in the UK. That is, sharebolders are barred from opposing them as a practical matter. "If you vote against a bid, you damage the company with a vote of 'no confidence' in its management." Indeed, several sbarebolders said that significant minority opposed the deal Farnell's own management had privately forced the advisers and the company to suggested it would have to resign if the work harder to get the vote out. Second, deal were voted down, leaving the com-

> Spies and SLG, Its joint owners. Premiair has hought £50m

> of assets, comprising three Air-

hus A300, aircraft spares,

ground equipment and a han-

Simon Spies made an operat-

ing profit of £600,000 in 1995, on

turnover of £246m and has net

liabilities of £8m. It carried

570,000 passengers last year

and owns two hotels in Spain.

Mr Charles Mason, leisure

analyst at BZW, said SLG had

been competing against Spies and had forced it to negligible

profits. The acquisition was a

gar at Copenhagen airport.

is very little debate among sharebolders Second, it attracted an extraordinary number of votes from sharebolders on the That charge is expected to be day of reckoning, nearly twice the normal level of voting at resolutions put to inves-In explaining the high turnont, sharetors in the UK's largest companies. Some 77 per cent of Farnell's shares were voted in total, a level which ensured that the 16 per cent of its owners who opposed the bid were defeated. But had UK institutional investors are slowly get- pany rudderless,

RESOLIO				-							
	Tarmore	er (Em)		o-taxt t (Emi)	EP	S (p)	Current payment (p)	Desc of payment	Dividends Corresponding dividend	Total for year	Total last
Affied Lebrure	9.68	(9.54)	0.515	(0.773)	0.63†	(1.03)	nii		nti		ika
Armitage Brothers 28 wks to Dec 10	14	(13.6)	0.625	(0.57)	15.5	(14.1)	3.1	Apr 15	2.9		6.8
CLM Insurance Fund Yr to Dec 31 &		(-)	2.21	(1.66.)	1.77	(1.18)	1.27	Feb 29	0.98	2.7	2.4
Mersey Docks	138	(129.9)	31,7	(33.6)	24.48	(25.33)	7.85	Apr 22	7.2	11.5	10.5
Royal Dutch	95,449	(84,317)	4.375♠♦	(4,0704)	13.1	(13.28)	5.6	May 28	5.05	9.5	8.85
Shell Transport	95,449	(84,317)	4.375	(4,0704)	47.8	(45)	20.4	May 22	15.9	33.3	27.1
Ward Holdings Yr to Oct 31	29.79	(35.77)	3.51	(4.05)	6.7	(7.7)	1	Apr 3	1	1.5	1.5
Investment Trusts	MAY (p)		Attributable Escalege (Ess)		EPS (pr)		Currenz payment (p)	Date of payment	Corresponding dividend	Total for year	Total last
Finsbury Smaller	204.7	(165.1)	0.851	(0.566)	3.8	(3.3)	2.2	Apr 23	2.2	3.4	3.4
General Cons	240.1	(202.1)	3.47	(3.36)	9.98	(9.47)	2.66	Apr 4	2.4	9.56	9.3
Greenfrier Yr to Dec 31	513.5	(449.7)	0.999	(0.848)	8.37	(7.35)	4.8	Mar 27	4.65	7.05	6.85
Pastheon Inti 6 mths to Dec 31	278.6	(256.186)		(0.974)	0.94	(3.91)		-	7.00	7.00	2.3
Primadona	351.15	(297.09)	0.442	(0.147)	9.83	(3.26)	2.5		2		5

Earnings shown basic. Dividends shown not. Figures in brackets are for corresponding period. *Comparatives for 24 weeks. *Comparatives for 14 months. †On increased capital. | Earnings and dividend data in Dutch currency. NOTICE OF FULL REDEMPTION

AND TERMINATION OF CONVERSION RIGHTS Taiyo Yuden Co., Ltd. U.S. \$50,000,000 3 1/4 Per Cent. Convertible Bonds Due 2000 (the "Bonds")

NOTICE IS HEREBY GIVEN that, in accordance with the provisions of the Trust Deed dated 5th of March, 1985, between Taiyo Yuden Co., Ltd.
("the Company") and The Bank of Tokyo Trust Company as Trustee, the
Company has elected to exercise its rights to, and shall, redeem on 19th of
March, 1996 all of its outstanding Bonds (the aggregate amount of which was
U.S. \$100,000 as of 9th February, 1996) at a redemption price of 100 per cent together with accrued interest thereon to such date of redemption.

The payment of the principal amount and accrued interest will be made on

and after 19th of March. 1996 upon presentation and surrender of the Bonds, together with all coupons appertaining thereto maturing on or subsequent to 31st of August, 1996 at the principal office in the city indicated below of any of the following Paying Agents:

DAIWA EUROPE LIMITED, of Condor House, 14 St. Paul's

DAL-ICHI KANGYO BANK NEDERLAND N.V. of Singel 540,

THE MITSUBISHI BANK, LIMITED of Berling Alice 42 KREDITBANK S.A. LUXEMBOURGEOISE of 43

MORGAN GUARANTY TRUST CO OF NEW YORK of Avenue des Arts 35. B-1040 Brussels

On and after 19th March, 1996 of interest on the Bonds will cease to accruse For the information of the bondholders, the Conversion Price (as defined in the Terms and Conditions of the Bonds) of the Bonds as at the date beyond is ¥1.078.30, the Closing Price (as defined in the Terms and Conditions of the Bonds) on the Tokyo Stock Exchange of the shares of common stock of the Company as at 9th of February, 1996 was ¥1,100.00 and the rate of exchange applicable upon conversion is ¥263.60-U.S. \$1.00. Each bondholder with wishes to convert his Bonds, together with all unmatured coupons, with any of the Conversion Agents accompanied by a notice of conversion (the form of which notice is available from any of the Conversion Agents) SUCH CONVERSION RIGHTS WILL TERMINATE AS TO ALL BONDS AT THE CLOSE OF BUSINESS ON 19th of March, 1996.

The Bank of Tokyo Trust Company as Principal Paying Agent and Conversion Agent

Stock Exchange Limited (the "London Stock Exchange"). Application has been made to the London Stock Exchange for admission to the Official List of the undermentioned securities. This notice is not for tion or distribution in whole or in part in or into the United States of America, Canada or Australia.

FARNELL ELECTRONICS PLC (Incorporated in England and Wales)

FARNELL FINANCE PLC (Incorporated in England and Wales)

Farnell Electronics PLC is applying for a listing of 136,480,556 shares of Sp each. This is a relisting of its existing ordinary share capital. Famell Finance PLC is raising approximately £349 million (before expenses) by way of a 9 for 19 Rights Issue of 64.648.684 units of convertible unsecured loan stock ("Stock Units") at 540p per unit. Each Stock Unit is convertible into one new Pamell Electronics PLC ordinary Stock Unit is convertible into one new Farnell Electronics PLC ordinary share of 5p upon satisfaction or walver of certain conditions. The Stock Units will not bear interest and the full amount paid up on the Stock Units will be repaid if the Stock Units are not converted in accordance with the Deed Poil. Farnell Electronics PLC has agreed to unconditionally and irrevocably guarantee the payment of all sums payable by Farnell Finance PLC on or in respect of the Stock Units.

The principal activity of Farnell Electronics PLC is the distribution of

Copies of the listing particulars relating to Farnell Electronics PLC and Farnell Finance PLC dated 23 January 1996 (the "Circular") may be obtained during normal business hours from the Company Announcements Office, Capel Court Entrance, (accessed via Burtholomew Lane) Old Broad Street, London EC2N 1HP up to and including Tuesday 20 February 1996 and from Farnell Electronics PLC. Farnell House, Sandbeck Way, Wetberby, West Yorkshire, LS22 4DH and Northern Registrars Limited, Northern House, Penistone Road, Fenay Bridge, Huddersfield HD8 OLA until the Merger with Premier Industrial Corporation described in the Circular becomes effective. Terms defined in the Circular have the same meaning in this notice.

NatWest Markets Corporate Finance Limited, 135 Bishopsgate, London EC2M 3UR is sponsor to the issue

16 February 1996

THE TAX FREE WAY TO PLAY THE MARKETS'

72 hours. Up-to-date prices fam- 9pm, Page 609 Telegra: CH4. For brothsure and account

Airtours invests in Scandinavia

By Scheherazade Daneshkhu

Airtours, the UK's second largest tour operator, bas strengthened its presence in the Scandinavian market hy spending £60m (\$92.4m) cash on two related deals. It has paid £10m for Simon Spies Holding, a rival Danish tour operator owned by A/S Conair Consolidated Aircraft Corporation, and £50m for aviation assets, also from Conair.

The acquisition of Simon Spies was made through Scandinavian Leisure Group, which Airtours bought in 1994. The purchase raises Air-

tours' share of the Danish market from 6 to 46 per cent and gives it 20 per cent of the Finnish market, where it had no presence previously. Overall, Airtours now has 43 per cent of the Nordic tour operating market, up from 25 per cent. As a result of the acquisition, Airtours owns all the

sensible diversification" and plugged Airtours' Danish gap in the Scandinavian market. The acquisitions were made from existing resources. Mr David Crossland, Airtours chairman, said the acqui-

sition of Spies, which he called "a national institution in Denmark" gave Airtours "a preeminent position in all three Scandinavian markets and extends our operations eastequity in Premiair, the main provider of aircraft seats to ward into Finland."

Slough Estates in £55m Sydney sale

Slough Estates, the fifth marked for sale largest UK property company. has sold four industrial properties in Sydney for A\$115m (£55m) and signalled its intention to dispose of its remaining Anstralian assets, writes

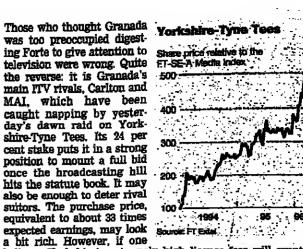
Mr Derek Wilson, managing director, said the disposal proceeds would be reinvested North America and Australia. mainly in the UK, where Slough is expanding its property development activities.

Slough's move is the third recent change of international strategy by a UK property company. Last year, Hammerson sold its Australian assets in favour of the UK and continental Europe. MEPC has said that It is pulling out of continental Europe in favour of the UK

The disposal of Slough's four Sydney buildings, amounting to 1.66m sq ft, is conditional on The deal reduces Slough's the vendor, a property fund Australian portfolio to 670,000 managed by Colonial Mutual. sq ft of industrial space in Mel-raising additional capital hourne, which is also earthrough a rights issue.

LEX COMMENT

Granada's raid



believes Yorkshire's extremely high licence fees will eventually fall, the multiple is not so extravagant. Moreover, given the geographical contiguity of Granada and Yorkshire, the scope for cost-cutting is fairly high.

A combined Granada/Yorkshire would make maximum use of the freedoms envisaged in the broadcasting bill: its share of TV audiences would be 13 per cent against a limit of 15 per cent; its share of advertising would be just under the 25 per cent limit that could be blocked under competition legislation. Neither Carlton nor MAI are as fortunate. While Carlton is probably eager to buy MAI, so breaking the latter's betrothal to United News, such a move would breach the advertising limit, MAI's problem is the reverse; its TV audience share is only 5 per cent. Yorkshire's 6 per cent share is now probably beyond its reach. If MAI wants to build its ITV business, it will be forced to mop up a few smallish franchises like STV and

DIGEST

Bid decision for UniChem

UniChem was yesterday believed to be planning to top rival Gehe of Germany's £584.3m cash hid for pharmacy group Lloyds Chemists, possibly today. The board was understood to have been locked in a meeting last night, making its final

UniChem has been widely expected to increase its offer since its £511m cash and share hid was trumped by Gehe, Europe's largest drugs wholesaler, last week.

To win Lloyds, the market expects UniChem will have to raise its bid to 470p-480p per ordinary share. Gehe is offering 450p per ordinary share in cash and a further 290p per Lloyds preference share.

Expectations of a new offer from UniChem have pushed Lloyds ordinary shares up from 366p the day before UniChem launched its bid last month, to yesterday's close of 470p. The preference shares closed unchanged at 300p.

UniChem shareholders are due to meet at the company's headquarters in Chessington this morning to vote on the Gehe has been waiting for UniChem to move before posting

BTR in \$80m GenCorp deal

its offer document to Lloyds investors.

BTR, the industrial conglomerate, yesterday confirmed the widely-trailed expansion of its automotive operations by spending \$90m (£51.9m) on the vibration control subsidiary of

GenCorp, the US manufacturing group. The Indiana-based business, employing 1,200 people, will be integrated into BTR's existing vibration control division. which already supplies motor manufacturers from plants in Britain, Germany, Brazil and Spain.

Mr Ian Strachan, chief executive, said sales by the enlarged division would exceed \$550m. "The acquisition establishes an important new manufacturing and customer base for BTR in

North America." he added. GenCorp's vibration control business contributed \$6m (£3.8m) to GenCorp's \$97m operating profit in 1994 - the latest full year for which figures are available - from sales of \$140m. Some US analysts expect its 1995 operating profits to increase to about \$11m, on sales of more than \$150m. BTR's latest move underlines its commitment to industrial manufac-

turing, while also continuing with non-core disposals. One City analyst said it showed BTR was changing "from an unfashionable conglomerate into a focused engineering stock". Shares in the group rose 2p to 329p.

GT Chile will force sale

The board of the GT Chile Growth Fund, the investment company with more thann £240m in assets, yesterday confirmed that it intended to compel Regent Kingpin Acquisitions to sell part of its holding in the fund, unless Regent substantially altered its plans to liquidate the fund. Regent Kingpin bolds more than 65 per cent of GT Chile following a hostile bid. It has asked the board to resign, but

the board has refused. Regent said: "If this ends up in court it will take months to settle, but we are confident of winning." Roger Taylor

Siebe sells US business

Siebe, the international controls and temperature appliances group, is selling Barber-Colman Motors, its small US electrical motors subsidiary, to Jordan Industries of Illinois for £13m. Mr Allen Yurko, chief executivs, said: "The divestitur enables the Slebe temperature and appliance controls division to focus more closely on its major markets."

Intrum Justitia acquisition

Intrum Justitia, the debt collection and credit management group, is expanding its Finnish business with the acquisition of Tietoperinta, the country's largest debt collection company.

The consideration is an initial FM31.4m (£4.5m) with an adjustment making a final amount not in excess of FM33m. Tietoperinta had a turnover of FM47m in 1994, on which it ran up losses of FM4.6m, although it expects a return to profit in 1995. Net assets were FM12.7m.

Notice to the Holders of U.S.\$200,000,000 8 4* Subordinated Gustranteed Bonda due 2001 (the "Bonds") Fuji Barık International Finance N.V. (the" Company)

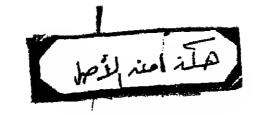
Guaranteed on a subordinated basis by The Fuji Bank Umilled Guaranteed on a subordinated basis by The Fuji Bank Limited

NOTICE IS HEREBY GIVEN THAT, in accordance with Condition 6(b) of the Bonds, the
Company will redeem all of the outstanding Bonds at their principal amount on 12th
March, 1995. Psymens of principal and insynst in respect of the Bonds will be made on
12th March, 1995 at any specified office of any of the Paying Agents listed below against
12th March, 1995 at any specified office of any of the Paying Agents listed below against
(In the case of payments of interest). Such payments will be made by dollar cheque
drawn on, or by transfer to a dollar account maintained by the payee with, a bank in New
York City, Payments will be subject in all cases so any fiscal or offer load and regulations
Condition 8 of the Sands. Each Bond should be presented for payment logistics to the provisions of
relative unmatured Coupons appertaining thereto, latting which, the amount of such
become void unless presented for payment within periods of 10 and 5 years respectively
from the Palevant Date (as defined in Condition 8 of the Bonds) therefore.

PAYMO AGENTS

PAYING AGENTS
Full Bank (Luxembourg) S.A.,
29 Avenue de la Porte-Neuve,
L-2227 Luxembourg

The Full Bank, Limited, River Plate House, 7-11 Firsbury Circus London, EC2M 70H



COMMODITIES AND AGRICULTURE

to drive lead prices higher

By Kenneth Gooding, Mining Correspondent

Consumers must expect higher prices and increased price volatility on the London Metal Exchange's lead market, according to the Economist Intelligence Unit.

It auggests that growing shortages of the metal - used mainly in batteries - will drive the price this year to 20 per cent above the 1995 average or from 28.6 cents a pound (\$630 e tonne) to 34.3 cents (\$756). Lead for dalivery in three months on the LME rose

sharply yesterday to close up \$18 at \$770.50 a tonne. The EIU, in its latest Industrial Raw Materials report, says that lead consumption last year, at 4.82m tonnes, outpaced production, 4.575m tonnes, by 70,000 tonnes. It sees

the supply deficit rising to

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110,000 tonnes this year and expects another deficit of 90,000 tonnes in 1997. Lead consumption in the western world is forecast to grow by 2.5 per cent this year, to 4.94m tonnes, but the growth rate will fall to 2 per cent in 1997. "This is close to the medium-term, sustainable growth rate in lead demand

consistent with a forecast 2 to

Western	Western Lead Market Balance (*000 tonnes)						
	1997	1996	1995	1994			
Production	4,760	4,650	4,575	4,484			
Consumption	5,040	4,940	4,820	4.781			
Net imports	130	130	140	233			
US stockpile disposals	60	50	35	63			
Net balance	-90	-110	-70	+15			
Source: EIU							

3 per cent per year rise in the numbers of vehicles in use worldwide over the next few years," the report points out. Meanwhile, "there appears only limited scope for an increase in refined production in 1996 despite the prospect of more attractive metal prices

and lower raw material costs". Tha EIU suggests that reported lead stocks could be down to only 4.5 weeks' consumption by the end of this year. This will be offset partly, bowever, by continuing high unreported stocks, although these also are expected to be below present levels.

Although the lead price may consolidate early in 1997 (the EIU forecasts an average price of 38 cents a pound, or \$837.50 a tonne, in the third quarter of next year) further price rises seem possible thereafter.

The report warns: "The [lead] market will become a target for investment fund interest as shortages emerge, and this will exacerbate volatil-

makan dan mengangan penggangan penggan dan penggan dan dan penggan dan dan dan penggan dan dan dan dan dan dan

• The EIU is taking a more bearish view of prospects for aluminium and copper today than it did in December. It now predicts 1996 aluminium prices will average \$1,581 e tonne, nearly 14 per cent below the 1995 average of \$1,832, and sees copper averaging \$2,314 a tonne, 21 per cent below last year'a \$2,933.50. Consequently the EIU industrial raw meterial index is now forecast to fall by 8 per cent in 1996. World Commodity Forecasts:

Industrial raw materials: £299 or \$575 for six issues or £75 or \$140 per issue from the EIU, 15 Regent Street, London SWIY

Supply shortages forecast | US farm bill 'will force further CAP reforms'

By Deborah Hargreaves

The US farm bill will force the European Union to initiate further reforms of the Common Agricultural Policy or risk see-ing its share of world export markets decline, according to a report by the Produce Studies consulting group, which is due to be launched on Monday.

"I doubt if European agribusiness appreciates the dra-matic changes in American agriculture which will result from the US farm bill," says Mr Martin Abel, senior economist at Produce Studies' Washington office and one of the

reformed. report's authors. Changes in US farm policy

have already led to the aboli-tion of planting restrictions on arable crops. The report pre-pork to 33 per cent from 10 per cent and beef to 25 per cent dicts that this will lead to a from 17 per cent.
These increases will come large expansion of the area

planted with wheat in the US from 70m acres in 1995 to 82m largely at the expense of the acres by 2002. EU, particularly in markets in The US share of world wheat Japan and the Pacific Rim trade is forecast to rise by 2 per cent during this period to where US exporters have already geared up to expand 36 per cent. The report foresales. The report also points to an influx of US pork and poul-try products into eastern casts that the US share of world trade in coarse grains Europe and Russia. such as maize, will grow from

27 per cent to 34 per cent by 2002 if the CAP is not "In all these sectors, the EU will continue to be disadvantaged from more fragmented Mr Abel forecasts that the and smaller scale production, processing and marketing US will capture much more of the world meat trade with its efforts," the report notes.

Produce Studies believes the EU will have to move away from set-aside restrictions on crop planting and compensation for price cuts towards farm payments linked to social

or environmental criteria. The report says that the EU is beginning to confront the same problems met in the US with its policy of idling land: "increasing difficulty of administration, complications of conflicts between one part of a policy and another, and lack of

flexibility". If the EU were to expose farmers to world market prices, around 300,000 to 400,000 would be able to compete internationally, Mr Tony

form of liquefied natural gas.

At the moment Poland has

Houghton, director of Produce Studiea, said yesterday. Smaller farmers could continue to receive some form of

support.
"Unless we have some further reforms of the CAP, wa will continue to be the poor relation of world trade," he said. The European Commis-sion recognised the growing competition from the US and saw the need to reform the CAP to eccommodate eastern European countries.

US Agricultural Policy: A Radical New Direction, available from Produce Studies, Northcroft House, West St. Newbury, Berks, RG14 1HD. Tel. 01635

Poland reopens talks on North Sea gas supplies

By Christopher Bobinski in Warsaw

Poland has reopened talks with North Sea natural gas produc-ers about deliveries over the next 15 years after the collapse two years ago of negotiations about large scale supplies from the same source for the central European area.

Mr Aleksander Findzinski, the head of the Polish Oil and Gas Company (PGNiG), the state-owned natural gas pro-ducer and supplier, said yesterday that talks were continuing with British Gas while an "exploratory" meeting was

The talks come as Poland bopes next month to sign a long term delivery agreement with Gazprom, the Russian gas company, for an annual 13bn

cu m of gas in the year 2010

from the Jamal field in north-

ern Russia.

This is to be opened up tbrough a new 4,000km gas pipeline planned for construction across Belorus and Poland and into Germany.

Poland plans to use a further 4.6bn cu m from domestic sources while another 4.6bn cu

m would be supplied by Russia

planned for next week with under existing long term con-Statoll of Norway. under existing long term con-tracts. As PGNiG estimates that the country's gas needs could reach 27bn cu m in 2010, the balance according to Mr Findzinski, would have to come from the North Sea and in liquid form from the Middle

> Yesterday, for the first time. Mr Klemens Scierski, the Industry Minister revealed that Poland's long term natural gas plans included the prospect of deliveries of between 1.5bn and 4.5bn cu m from tha west. Another 1bn to 2bn cu m would come into the country

through the Baltic ports in the

two small capacity links with the German natural gas pipeline network near Szczecin in the north and further to the south near Zgorzelec. These can be used for imports of around 80m cu m a year. Those links would be upgraded to allow for larger purchases of natural gas from the west after

require the construction of a costly terminal on the Baltic Last year Poland used 10.4bn

talks on purchases had been completed, Mr Findzínski said.

Imports of LNG would also

cu m coming from domestic imported from Russia. Talks with Norway about the

supply of an annual 10bn cu m of natural gas from the North Sea to Poland, Slovakia and the Czech Republic ended two years ago. This would have involved deliveries into Emden in northern Germany and across Poland into central Europe, Another set of talks with a British Gas-led consortium for deliveries of comparable amounts of gas from the North Sea also ended in mid

Caribbean bug threat spreads

By Canute James in Kingston

A farm pest discovered in the Caribbean last year is spreading through the region and disrupting trade in agricultural products. The hibiscus mealy bug has attacked sugar cane, coffee and cocoa in several

countries. The infestation is heaviest in Grenada, where the bug was first identified, and the pest has been found in Trinidad and Tobago, St Kitts and Jamaica. Venezuela, Barbados and St. Vincent are likely to be affected next, say entomoloof Grenada is affected, while the infestation is spreading in Trinidad. Officials in St Kitts said the pest has been confined to areas close to the main port, but later reports say another area of infestation has been

discovered. The fight against the mealy bug has included the use of a Chinese wasp and a ladybird beetle. "The number of these ladybird beetles is still small because they were imported in small numbers and have to be multiplied," says Dr Janice Reid, an entomologist at the Caribbean Agricultural

They report that almost all Research and Development Institute.

The Cayman Islands bas joined the list of countries that have banned food imports from tha affected affected areas. The Caymanian ban, however, does not include Jamaica, its main source of agricultural products. The US Department of Agriculture is considering whether it should ban food imports from

Scientists and government officials from all countries in the region will meet later this month to co-ordinate their efforts to eradicate the mealy

Mar Total

Urban farming grows as poor dig for victory in the battle against hunger

By Deborah Hargreaves

Poverty-stricken bousabolds are producing one-seventh of the world's food in rubbisb dumps, on roof tops and on waste ground, according to a report by the United Nations Development Programme. Urban farming is practised by an estimated 800m people worldwide and is most preva-

lent in Asia. The world's poorest urban households spend 90 per cent

families are engaged in agriculof their income on food, says the report. Urban farming ture with as many as a third of gives them access to better these having no other source of food at a lower cost. It ranges from growing crops on roof ment Programme. tops to rearing livestock in the

backyard and keeping fish in ponds, streams and lagoons. Growing food in the city also provides much-needed jobs. In Calcutta, India, about 20,000 people are employed farming on the city's rubbish dumps. "In some cities, as many as

income," says the UN Develop-Farming in cities can have environmental benefits with

cattle consuming rubbish and sewage feeding lagoons where fish are raised, the report says. Although many people are involved in urban farming, its potential is often ignored by governments and development one-fifth to two-thirds of all agencies, the report says.

Ugandan tea output down

Uganda's tea production fell 6 Uganda's tea industry since per cent in 1995 compared with 1989, UTA records showed. the previous year because of poor prices on the world market, the Uganda Tea Authority said this week. Output was down to 12,687 tonnes from 13,461 tonnes in 1994, reports

Reuters from Kampala. "World prices remained low during the year, and with ever increasing costs of production, many farmers abandoned some of the farmland," said Mr Miria Mugabi. UTA's general man-

It was the first decline in

Uganda has been trying to revive its tea industry in an effort to move eway from just e

few export crops.

President Yoweri Museveni has returned almost all the 20,500 hectares of tea estates to former Asian owners who lost them when dictator Idi Amin. expelled all ethnic Asians in

The tea industry suffered so badly that by 1981 only 2,000 bectares were under cultiva-

COMMODITIES PRICES

BASE METALS LONDON METAL EXCHANGE (Proces from Armigarnehed Metal Trading) ALUMINIUM, 99.7 PURITY (S per tonne)

	_Casti	9 mins
Close	1619.5-20.5	1647-48
Pravious	1596-97	1625-28
High/low	1611,5/1611	1650/1696
AM Official .	1612-12.5	1643-44
Kerb close ·		1642-43
Open int.	217,944	
Total daily turnover	40,182	
E ALUMENTUM ALL	OY (5 per torus	2)
Close	1370-80	1405-10
Previous	1365-75	1400-405
High/low	1500-15	1410
AM Official	1378-82	1410-12
Kerb close	1310 02	1410-12
Open int.	4.800	1410-12
Total daily tumover	1.759	
■ LEAD (\$ per torne	<u> </u>	
Close	771-72	770-71
Previous	750-51	752-53
High/low	. • 771	775/756
AM Official	. 771-72	771-72
Kerb close		773-4
Open Int?	35,900	
Total daily furnover	6,251	٠.
■ NICKEL (\$ per tor	xne)	
Close	8270-75	8380-82
Previous	B105-15	8220-25
High/lew		8425/8280

AM Official Karb close Open int. 7otal delily tum TIN (5 per torvie) 6200-219 6165-75 6265-75 6235-40 6260/6260 8270-75 High/low AM Official Kerb close 15,940 2,782 Open int. Total daily tumover ZNC, special high grade (\$ per torms) 1042-43

1061-62 1047-48 1063/1056 Kerb close COPPER, grade A (\$ per tonne) 2519-22 2504-7 Close Pre: Ses Highylow AM Official

Spot: 1.5383 3 mutre: 1.5349 6 methe: 1.5312 9 methe: 1.5271 HIGH GRADE COPPER (COMES) 114.70 -0.10 115.50 114.70 223 113.65 -0.45 114.75 113.80 3.560 113.05 -0.35 113.90 113.90 111 -0.35 113.90 113.90 111 1,120 -0.35 113.00 112.15 1,488 9,754 -0.35 112.30 111.50 181 733 -0.35 111.20 110.60 92 3,144

PRECIOUS METALS ILONDON BUILLION MARKET

\$ price £ equiv SFr equiv 404.80-405.20 404.55 262,712 483.235 404.60 263.326 485.115 Day's High Day's Low 405.00-405.40 Day's Low 403.70-104.10 Previous close 402.60-403.00

months _4.05 3 months

p/troy oz. US cts equiv. 373.40 574.80 378.65 581.55 599.95 \$ price 402-405 415.70-418.25 £ equiv. 61-63 94-97

Precious Metals continued GOLD COMEX (100 Troy oz.; \$/troy oz.)

408.5 -0.8 407.5 404.7 34,851 119,491 408.5 -0.7 410.3 407.6 1,809 32,895 419.6 -0.8 412.4 409.9 183 11,278 412.7 -0.5 412.6 412.6 30 3,896 414.7 -0.4 416.8 414.9 271 14,018 PLATINUM NYMEX (50 Troy oz.; \$/troy oz.) 4242 -0.4 427.0 424.0 1,226 16,065 428.6 -0.2 429.3 427.0 21 3,953 428.9 -0.4 432.9 431.2 2 1,363 431.1 -0.4 - 5 8 85 1,448 21,487 PALLADIUM NYMEX (100 Troy oz.; \$/troy oz.) 145.25 +0.75 146.25 143.50 1,512 3,686 748.25 +0.75 147.50 144.60 857 3,779. 147.50 +0.75 - 9 107 148.75 +0.75 148.50 148.50 - 50 M SILVER COMEX (5,000 Troy oz.; Cents/troy oz.) 563.7 -0.7 571.5 571.5 2 1 564.5 -0.0 576.0 560.0 16.151 54,006

■ CRUDE OIL NYMEX (42,000 US galls. \$/barrel) 18,80 -0.16 18,96 18,97 35,953 39,952 18,21 +0.14 15,35 16,14 56,865 05,421 17,82 -0.14 17,92 17,76 23,476 42,277 17,86 +0.13 17,73 17,95 14,224 38,243 17,45 +0.14 17,52 17,43 2,230 29,250 17,36 +0.12 17,40 17,36 1,503 14,967 18,05 18

HEATING OIL NYMEX (42,000 US galle; crUS galls) 56.19 -2.11 58.20 55.76 27.865 28.392 51.20 -1.14 52.35 51.05 11.373 18.488 48.75 -0.75 49.20 48.85 3.784 10.697 47.65 -0.85 48.15 47.60 1.911 10.043 47.90 -0.30 48.10 47.70 840 8.124 42.10 -0.60 48.30 48.10 46 4.918 47.682 58.288 LME Closing £/\$ rate: 1.5385 Set: Day's Open price change High Low Vol left 164.50 -7.00 173.00 163.25 12.638 22,843 155.00 -4.50 160.50 154.50 6,137 11,644 150.75 -2.75 154.50 150.75 1,820 7,170 148.00 -2.50 152.00 148.75 836 6,527 148.75 -2.25 150.25 148.50 47 4,632 149.00 -2.50 152.00 146.75 836 6.527 148.75 -2.25 150.25 148.50 47 4.532 149.50 -2.00 150.75 148.25 491 2.337

NATURAL GAS NYMEX (10,000 mm.Blu; Symmiller) 2.595 +0.013 2.700 2.550 17.632 28,728 2.285 -0.032 2.395 2.270 6.254 24.573 2.150 -0.020 2.234 2.145 2.167 18,492 2.040 -0.007 2.070 2.040 1.587 13,232 1.965 -0.005 1.980 1.965 930 10,528 1.915 -0.005 1.935 1.915 455 10,055 455 10,055 52,105 160,043 IN UNLEADED GASOLIME

HYMEX (42,000 US galls.; c·US galls.) 54.90 -0.30 55.30 54.80 10,812 20,791 56.80 -0.57 55.92 58.45 6.717 20,183 56.20 -0.42 55.50 58.06 2.112 11,184 59.55 -0.32 58.07 58.50 922 5,356 58.65 -0.32 64.75 54.50 12.83 3,556 58.60 -0.17 53.80 53.40 12.2 2,722 58.60 -0.17 53.80 53.40 12.2 2,722

GRAINS AND OIL SEEDS M WHEAT LCE (C per tonne) Sett Day's sprior chample High Low Vot let

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May 120.78 +0.50 121.35 120.70 408 3,895

122.65 +0.50 123.25 122.70 110.75 +0.55 110.50 110.50 112.40 +0.40 112.50 112.50 ■ WHEAT CBT (5,000bu min; cents/80lb bushel) Mary 526.00 -2.00 530.00 523.50 15,283 38,085 Mary 500.50 -3.75 506.50 500.00 7,011 18,449 Jul 460.00 -1.75 463.00 459.00 12,779 42,586 Sep 459.75 -2.00 462.25 457.50 809 8,183 Dec 467.00 -3.50 470.75 468.00 701 5,117 Mary 465.00 -1.00 468.00 465.00 8 13. MALZE C8T (5,000 bu min; cents/56b bushel) 378.25 -0.25 379.75 376.75 61,664 135,303 381.25 +0.25 382.50 379.50 46,906 171,525 374.50 +0.25 376.00 378.25 23,732 104,138 323.75 +0.75 524.50 332.75 4,382 31,607

1,253 5,397 151,189 525,063 8 6ARLEY LCE (C per tonne) 108.40 +1.75 108.50 107.50 107 517 109.50 +1.75 109.75 109.50 73 433 106.00 -0.25 - - 32 100.25 - - 244 119.50 - - 180 1.28 SOYABEANS CET 5,000bu min; centur60ib bushob 782.50 -1.75 736.00 731.00 38.582 88.008 742.50 -1.50 748.00 741.50 16,357 47,864 748.50 -1.50 752.50 748.50 9,336 38,837 748.50 -1.75 752.57 748.50 737 41,67 737.50 -0.50 734.00 737.00 383 2,980 721.50 +0.75 725.00 720.00 9,316 42,803 SOYABEAN OIL CET (80,000fbs: cents/b)

22,802 84,814

24.33 +0.09 24.48 24.25 8,818 28,432 24.72 -0.07 24.85 24.85 7,029 22.491 25.07 -0.11 25.20 25.00 3,294 17,173 25.20 -0.14 25.30 25.20 333 4,728 25.30 -0.12 25.50 25.30 1,188 2,056 25.60 +0.19 25.67 25.57 722 2,238 25.80 40.19 25.67 25.67 22 2288 25.80 SOYABEAN MEAL CRT (100 tone; \$/ton) 231.4 +0.3 232.0 230.9 11,757 24,225 235.2 - 236.1 234.2 13,518 31,156 237.9 +0.5 236.7 236.5 6,022 20,611 236.8 +0.4 237.5 236.0 667 3,863 233.0 +0.5 234.5 233.0 416 2,501 238.2 +0.7 236.8 236.0 256 1,072 POTATOES LCE (E/tonne) 200.0 - -188.5 -4.3 191.5 FREIGHT (BIFFEX) LCE (\$10/Index point) +13 1445 1440 +30 1465 1429 +43 1456 1414 +27 1332 1320 +23 1360 1360

All futures data supplied by CMS.

The main Australian market indicator was lower at opening sales this week, but atterwards held steady at 585 cents a kg. 6 centslower than last weeks close. South African wool sold at lest weeks close. South African wool sold at unchanged on fractionally dearer prices this week. New Zealand was changer, the indicator there being 13 cents down at 484 cents, and witndrawals by farmers at their own reserves were high at 46%, contrasting with good clearances in other primary markets, the overall impression in the trade is that while new business in consumer markets are showing sufficient steedness to raise hopes that a basis for the season has been reached, with some chances of a price recovery.

M COCOA LCE (E/tonne) Sett Bay's Open prior change High Love Vot lat 920 +12 919 912 3,979 12,549 943 +11 944 935 5,404 21,073 959 628 10,653 979 514 96,332 995 2,001 14,921 1015 1,472 \$1,186 ■ COCOA CSCE (10 tonnes; S/tonnes) +28 1318 1290 8,476 3,452 +26 1337 132014,276 42,177 +24 1355 1341 2,090 15,653 +24 1375 1361 625 11,223 +23 1362 1388 238 9,813 +23 - 182 7,232 26,544 92,927 COCOA (ICCO) (SDR's/tonne) COFFEE LCE (\$/tonne) 2158 +25 2175 2115 1,712 11,081 1968 +41 1967 1817 2,296 12,657 1804 +44 1914 1842 528 4,135 1872 +36 1885 1815 268 2,700 1853 +44 1819 1819 4 1,271 1823 +30 - 137 COFFEE 'C' CSCE (37,500fbs; cents/lbs)

COFFEE (ICO) (US cents/pound)

124.30 +1.65 126.00 121.85 3,382 7,015 122.90 +2.00 124.58 120.30 2,857 12.599 127.19 +2.00 122.50 118.90 433 3,295 120.40 +2.15 120.80 118.00 477 2310 115.75 +2.85 120.00 116.50 9 1,194 118.15 +1.75 115.75 115.75 1 280 27.530 6,829 27,530 10.60 - - - -Brent Blend (deted) Brent Blend (Mar) W.T.,I. SUGAR "11" CSCE (112,000lbs; cents/lbs) 12.49 +0.16 12.50 12.28 8,603 43,801 11,74 +0.07 11,82 11,64 6,514 44,800 10,87 +0.08 10,89 10,75 1,349 29,824 10,58 +0.08 10,89 10,45 89 25,084 10,27 +0.08 10,25 10,47 382 13,232 COTTON NYCE (50,000lbs; cents/lbs) 84.52 +0.01 \$5.90 84.30 1,981 12,628 85.35 +0.13 86.85 85.15 2,491 17,912 85.85 40.15 86.85 85.27 837 10.700 80.82 -0.06 81.40 80.75 218 2.110 78.74 -2.14 79.15 78.66 899 13.939 78.40 40.02 79.90 78.60 13 1.155 6.442 80,735 ■ ORANGE JUICE NYCE (15,000lbs; cents/fbs) 124.26 -0.75 125.50 123.30 538 8,774 124.30 -0.80 125.80 123.50 831 6.821 124.95 -0.25 125.50 124.19 189 1,802 124.25 -1.05 125.50 124.25 190 123.20 +0.35 123.50 123.00 103 122.55 -0.80 123.60 122.55 178 2,029 21,258 Open Interest and Volume data shown for contracts traded on COMEX, NYMEX, CBT,

■ REUTERS (Base: 18/9/31=100) Feb 15 Feb 14 month ago year ago 2153.0 2142.2 2129.9 2258.5 ■ CRB Putures (Base: 1967=100) Feb 14 Feb 13 month ago 250.58 249.68 240.21 year ago 234.35 ■ GSCI Spot (Base: 1970-100) Feb 13 month ago year ago 195.33 167.11 175.65

MEAT AND LIVESTOCK Sett. Bay's Open Price change liigh Low Vol int

63.625 +0.206 63.775 63.300 2,804 4,208 63.575 +0.125 63.700 63.175 10.456 35.337 61,700 -0,100 61,900 81,600 2,411 18,912 61,575 +0,150 61,750 61,525 1,461 8,842 62,575 -0,050 62,700 62,500 585 8,892 62,025 +0,025 62,050 61,925 624 4,857 ■ LIVE HOGS CME (40,000ths: cents/lbs/ 48,775 +0.175 48,900 48 025 1,023 1,655 48,300 +0.175 46,575 46,000 3,779 12,222 51,475 +0.125 51,850 51,100 1,903 8,989 50.500 +0.275 50.675 50.025 503 2,851 49.200 +0.500 49.400 48.600 392 4,028 45.125 +0.175 45.356 45.000 186 1,883

50.250 +1.275 60.250 58.000 83 389 59.750 +1.400 60.100 58.250 1,896 2,931 60.450 +0.900 80.875 59.350 1,164 2,717 58.900 +0.625 56.900 57.800 222 1,328 Feb Mar May Jud

LONDON TRADED OPTIONS Strike price \$ tonne --- Calls --- Puts ---E COPPER 1500 1550 1600 E COCOA LCE

LONDON SPOT MARKETS CRUDE OIL FOR (per berrel/Mar) \$15.67-5.77\times +0.030 \$18.11-8.18 +0.02\$ \$17.81-7.88 +0.07\$ \$18.83-8.84\times +0.210

\$186-188 592-94 Gas On Heavy Fuel Off Nephtha Jet fuel Diesel Paroleum Argus, 7el, London \$170-172 (0171) 359 8792 Gold (per troy cz)\$
Silver (per troy cz)\$
Platinum (per troy ct.)
Palladium (per troy cz.) \$404.00 572.5c \$423.40 \$143.75

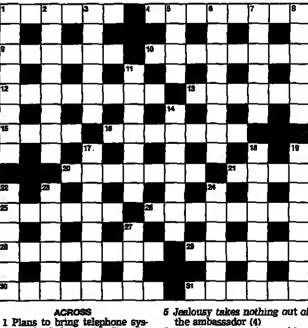
123.0c Copper Lead (US prod.) "In (Kuala Lumpur) Tin (New York) 41.75c 15,60m 294,50c Cattle (live weight)†
Sheep (live weight)†
Pigs (live weight)† 130.17p 109.61p Lon, day sugar (raw) Lon, day sugar (wte) \$313.1 \$393.5 123.0u Barley (Eng. feed) Malze (US NoS Yellow 41.75z Wheat (US Dark North) Rubber (Mer)♥ Rubber (Apr)♥ Rubber (KL RSS No1) 106.25p 106.25p 402.50m \$745.0y \$525.0y 480.0y 209.0u 84.65 Coconut Oil (Phil)§ Palm Oil (Maley.)§ Copra (Phil)§

2 per nome unions otherwise stated, p percents, c cents/it a negative, m Meteysian cents/ite, x Jan. u Fab.® w Mar. Fats/Mar. x Oct/Dec London Physical. 5 CSF Rotterdon. e Buillion market close. § Sheep (Live weight prices). Change on weak ?

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ACROSS
1 Plans to bring telephone system back for captive fliers (6) Final computer unit (8) Takes the meeting of the dai-

10 Attempts to avoid the sons 8 Told stories about stone in I've scattered around Amer-11 Dine in mountain hotel down ica (6)
12 Confirmed it would be taxed 14 Not even soldiers start testing if I went in (8)

13 Gamekeeper makes good start, that is after misfortune (6)
15 Wool from animal's back (4)
16 Pleased that load of fuel con-18 Against finishing the retail 19 Room for oarsman to gain a operation (7) Retirement age? (7)

21 Fashionable bird lacks range 22 Uproar at French conciliation of knowledge (4) 22 Uproar at French conciliation body (6) 25 Wandered around finding 23 Mob lose initial self cootrol in myself in the street (6) 26 Ona lantern flickering on the 24 Be back in time for the dis-28 Whips round the nude shows 27 Knock out a second lot of

29 A sounding board might cause confusion (6) 30 The way Goneril lost nothing in exchanging British cur-31 Move forces to contain roque Pole within boundaries of

Teaching leading dissidents in England about October Revo-

lution's origin (8) 2 A cricketer might riot over a killing place (8) 3 Charges of fair play in the

Solution 8,994 ELICIT WATCHING
N N V R E O N R
TESTAMENT WEDGE
R O N C R F I I T
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PERISH L R V T
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yard (8)

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game of words (6)

6 American state is working

INTERNATIONAL CAPITAL MARKETS

Gilts buck gloomy trend in European sector

By Martin Brice in London and Lisa Bransten in New York

Caution ruled in European government bond markets yesterday, with uncertainty over interest rates in Germany and politics in Italy casting a pall over trading. However, the bund future on Liffe jumped by

0.35 late in the afternoon. Mr Mark van der Kroft at ABN Amro Hoare Govett said: "Uncertainty is hampering most markets in Europe because there is a growing perception that one way or the other the economy will rebound this year. Fund managers have lowered their duration in Europe in anticipation of a rebound of the economy." He said investors had changed from being overweight Europe to neutral and said: "These decisions have been taken and will not be

■ UK bonds bucked the gloomy mood in Europe, helped by a retail price index figure in line with expectations of a 0.3 per cent fall in January to 2.9 per cent year-on year.

Mr Simon Briscoe at Nikko said: "The common theme of lower increases this January than last year is further evi-

GOVERNMENT BONDS

dence that the low inflation psychology is taking hold." The release of the Scott report into arms sales to Iraq was not

seen as a market mover. The March future on Liffe rose & to 108 while in the cash market the yield on twoyear paper fell 1 basis point and that on 10-year gilts rose a point. The spread over 10-year bunds tightened by 2 basis

Mr David Bennett at Gold-man Sachs said investors had been purchasing along the whole of the yield curve, with buyers outweighing sellers by aboot 3 to 1.

■ German government bonds slipped during the day but the March future on Liffe moved ahead towards the end of the

Mr van der Kroft said the decision by the Bundesbank to hold the repo rate at 3.3 per cent was expected, and a decision to cut could have led to yields at the long end rising. "The Bundesbank is not going to give np the stable pol-icy for the D-Mark, and this could be better for the long end

of the market than most people anticipate," he said. On Liffe the March 10-year bund future recovered its losses to settle flat at 98.68,

"double tronble", suggesting

investors would do better to

The yield on two-year paper fell 1 basis point and that on 10-year paper by 2 basis points, with the spread between the two maturities settling at 233

basis points. The yield spread of 10-year bunds over Treasuries tightened by 5 basis points to 41 points.

■ French bonds tracked bunds downwards and on Matif the March future settled down 0.34 at 121.38 while March Pibor slipped 0.07 to 95.36.

A raft of economic data is due next week, but Mr Dominique Barbet at Paribas Capital Markets in Paris said the receot rasb of strikes in France would mean the figures would not be as reliable as usual.

The yield on one-year paper rose 5 basis points, while on 10-year bonds it rose 2 points. The spread over bunds rose 1 basis point to 42.

their sharp downward trend as investors fretted over the chance of early elections. The yield on two-year paper rose 29 basis points and that on 10 year bonds by 18 points. The spread over 10-year bunds widened by 16 points to 455 points while on Liffe the March future

■ The spread of Swedish bonds over 10-year bunds rose 7 basis points to 271 points while Spanish yields bucked the high-yielders' trend, narrowing by 4 basis points over 10-year bunds to 350 points.

fell 0.95 to 109.08.

■ US Treasuries posted modest losses in early trading on the heels of aeveral pieces of strong economic data.

The yield on the 30-year Treasury climbed above 6.1 per cent for the first time in a week. Near midday the long

■ Italian bonds continued bond was down # at 98# to yield 6.112 per cent, while the two-year note was à lower at 100% to yield 4.826 per cent.

Economic data was mostly stronger than forecast. The Federal Reserve Bank of Philadslphiz's index of business conditions was a positive 3.8 in February, up from a negative 16.6 in January and manufacturers orders rose by a stronger than expected 1.3 per cent in December led by a 38 per cent jump in aircraft orders.

Mr Joseph Liro of CIBC Wood Gundy expects production to pick up by the end of the quarter. But some analysts said the figures dld not necessarily indicate that the trend toward economic slowing was over. Donaldson, Lufkin & Jenrette said the report continued to indicate weakness because, without the aircraft components, non-defence capital goods orders fell 0.4 per cent.

IDBI offers Rs5bn 'flexi-bond' issue

By Shiraz Sidhva in New Delhi

The Industrial Development Bank of India (IDBI), the country's largest financial institution, yesterday launched a Rs5bn public bonds issue, with an option to retain over-subscription up to another Rs5bn.

The issue, to open on February 26, will offer four types of bonds, each designed to meet the needs of different groups of investors.

The unsecured instruments. called "flexi-bonds", gives investors four options: deep discount bonds, with a maturity of 25 years an early redemption option; easy-exit bonds, with a three or five-year maturity, which allows for easy liquidity; the regular income bond, which offers interest every half-year, and the retirement bond, with monthly payments designed to suit individual retirement

The IDBI says it is mainly targeting the retail investor, with whom bonds have not been traditionally popular because they do not provide for easy liquidity.

The bonds guarantee good returns, and also easy and early exits for those who require liquidity," said Mr

aging director of the IDBL In 1992, when the IDBI innovated the concept of deep discount bonds with the facility of withdrawal before maturity, 1.16m small investors

S.H. Khan, chairman and man-

The IDBI, the world's seventh-largest development bank was set up by an Indian Act of Parliament 30 years ago. It was wholly owned by the government until last year, when it launched the biggest primary issue (worth Rs23.7bn) in the history of the Indian capital markets to reduce the government's stake to 71.85 per cent.

The bank sanctioned loans worth Rs198.33bn in 1994-95. and has disbursed cumulative loans worth over Rs1,200bn since it was established as a subsidiary of the Reserve Bank of India: the central bank in

Argentina global more tightly priced than Mexican offering

Yesterday was a bumper day for emerging-market issuers, with the Republic of Argentina bringing its widely flagged \$1bn global issue and Mexico's Nafin issuing a novel high-risk, high-return bond in Sonth Afri-

can rand. Although Argentina's credit rating of B1/BB- is below Mexico's BB/Ba2 ranking, it obtained a tighter pricing for its five-year bonds, which yielded 410 basis points over Treasuries at the re-offer price. Mexico's recent \$1bn five-year global issue trades at 440 basis points over Treasuries.

According to joint leads CS First Boston and Merrill Lynch, Argentina's spread tightened to around 408 basis points after the bonds were freed to trade. They reported

WORLD BOND PRICES

strong institutional demand in North America, where some 70 per cent of the offering was placed. About 90 per cent of that went to investment-grade, non-emerging-market accounts, they said

INTERNATIONAL BONDS

Nacional Financiera, the Mexican development bank, became the first emergingmarket borrower to sell eurobonds in an emerging market currency. It issued R250m of three-year bonds with a 17 per cent coupoo which attracted yield-hungry retail buyers in Europe and Latin American investors, said lead manager

Some dealers described the

combination of emerging-mar-

ket credit and currency risk as

West Merchant Bank.

hold recent issues by highly-rated borrowers in the Polish zloty market, which offer coupons of around 18.5 per cent.

But the lead manager argued that the euro-rand market and the underlying South African government bond market boast a longer track record and have already established a loyal clientele. Since its inception last October, the euro-rand sector bas seen 25 issues totalling over R6bn.

Petroquimica issued \$125m of eight-year bonds priced at 637 basis points over Treasuries; the spread narrowed to 620 points on the back of strong demand from investors in Europe and the US. lead manager CS First Boston said. Also in Brazil, Eletropaulo, São Paulo's state energy com-

Meanwhile, Brazil's OPP

Borrower	Amount m.	Coupon %	Price	Maturity	Fees %	Spread bp	Book-runner
US DOLLARS Republic of Argentina	1bn	8.25#	99.866R	Feb 2001	0.75R	+41/05%96-01	CSPB/Memili Lynch
Commerzbank O'seas Financet	300	(a.l)	99.60R	Mar 2000	0.125R	1410(2,435-01)	Commerzbank/Menfil Lync
Commerciank O'seas Finance()	200	5.125	99.407R	Mar 2000	0.225R	+17@	Commerzbank/Merrili Lync
DSL Finance	200	5.25	99.50F	Mar 2001	0.25R	+12(5)(9: 01)	
Bank of Melbournet	200	(b)	99.90R	Mar 1999	0.15R		SBC Warburg
OPP Petroquimica(c,l) .	125	11.50#	99.74R	Feb 2004	1.25R	+637(5%-99)	CS First Boston
YEN Hankyu Dept Stores Europe+	10bn	2.55	100.00	Mar 2001	0.35		Sanwa International
SWISS FRANCS Norddeutsche Landesbank(s)*	125	3.00	101,30	Dec 1998	1.50	-	UBS
PRENCH FRANCS DePta Finance	2bn	5.50	98.227R	Mar 2001	0.275R	+20(574%-011	UBS France
AUSTRALIAN DOLLARS SEAB(s)	100	6.60#	100.00	Apr 1998	1.10	-	New Japan Secs Europe
CANADIAN DOLLARS B Schleswig-Holsten(s)	100	5.625	98.59R	Dec 1999	0.20R	-3(7%%-59)	Toronto Dominion Bank
PESETAS Council of Europe	15bn	B.975	101.575	Mar 2001	1.625	,	Argentaria/BSN
COUTH AFRICAN RANG	250	17,00	99.875A	Feb 1999	0.625R		West Merchant Bank

Floating-rate note. #Semi-annual coupon. R: fixed re-offer price; fees shown at re-offer level. a) 6-mth Libor -121/bp. b) 3-mth Libor. 121/bp. b) 3-mth Libor. 121/bp. b) 3-mth Libor. 121/bp. b) 3-mth Libor. 121/bp. c) Puttable on 23/2/99 at 99% and 23/2/01 at 99.13%. Cleanup call provisions. a) Over interpolated yield. () Long 1st coupon.

FT-ACTUARIES FIXED INTEREST INDICES

123.39

197.31

Day's change %

+0,04

-0.38 -0.02

pany, is preparing its eurobond debnt, \$420m of possibly fiveyear boods. Elsewbere, Morgan Stanley

bonds by issuing what it said

was the first public synthetic convertible bond whose underlying shares were based on a European company. tapped demand for convertible It launched \$60m of six-year

Up to 5 years (22) 5-15 years (21) Over 15 years (6)

cent coupon. Each holder of \$1,000 of bonds has the right to exchange them for 1.59 shares in Daimler-Benz, the German car company. The conversion convertibles with a 2.75 per premium is 15 per cent.

123.34

149.88

xd adj ytd

0.77 5 yrs 0.32 15 yrs 2.41 20 yrs 0.00 kred.†

2.55 3.06 1.81 3.08 2.71

Argentaria debt rating downgraded by S&P

Feb 15 Feb 14 Yr. ago Feb 15 Feb 14 Yr. ago Feb 15 Feb 14 Yr. ago

7.07

By Antonia Sharpe

Standard & Poor's, the credit rating agency, has lowered the senior debt rating of Argentaria, the Spanish banking group, to A plus from double-A minus to reflect the possibility that the group will be fully privatised in the medium term.

The Spanish government is set to sell about 25 per cent of Argentaria soon after the general election next month, leaving it with a 25 per cent stake. S&P said the new ratings reflected the stand-alone commercial and financial strength of the group and did not factor in any additional potential sup-

7.03 7.91 8.02

Feb 15 Feb 14 Yr. age

8.55

port from the state. A further factor in this downgrade was the decline in Argentaria's banking margins, which is part of a sectoral trend affecting all Spanish banks.

Morgan Stanley is the global co-ordinator of the \$1.30n offer of shares in Argentaria and will also lead the US tranche. Banco Santander and SBC Warburg will lead the UK tranche and BBV and UBS the continental European tranche. HSBC has wrested the rest of the world tranche lead away from Merrill Lynch, which has held this position in previous Argentaria offerings. The other

RoW tranche lead is BCH.

7.14 8.05 6.14

Feb 16 Feb 14 Yr. ago

260

	GOVERNM	ENT BOI	NDS			BUND	FUTURES	OPTIONS (LIFFE) DMC	50,000 pol	nts of 100	%	
	Coupon Date	Price	Day's change Yi	Week Teld ego	Morath ago	Strike Price	Mer	Apr CA	LLS	Jun M	ar Ar	PUTS -	Jur
tralia	10.000 02/06			.08 8.09	B.14	9850	0.38	0.36		.76 0.			
tria sium	6.125 02/06 7.000 05/06			43 6.75 .66 6.54	6.62	9950 9950	0.14	0.22		1.57 0.5 1.41 0.5			1.83 2.17
ada "	6.750 12/05	111.8500	-0,460 7.	.05 7.07	7,10	Est, vol. to	tal, Calls 179	86 Purs 2721	9. Previous	day's open is			
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OAT	7,250 03/06	104.9800	+G.080 &	56 6.55	6.64		WAL ITALL	AN GOVT	BOND (B)	e ente	25		
reny Bund nd	6,000 01/06 8,000 08/06			.14 6.10 .56 7.44	5,99 7,46		Lira, 200n			.,			
n No 129	10,500 09/05		-1,500 10,4		10.40		Open	Sett price	Change	High	Low	Est. vol	Open
No 174	6.400 D3/00 4.800 D9/04			.97 1.82 .05 2.95	1.80 3.02	Mar	109.50	109.26	-0.77	109.55	108,87	79159	5939
erlands igel	6,000 01/06 11,875 02/05			.18 6.12 .49 9.48	5.97	Jun	108.80	108.87	-0,71	109.00	108.58	1690	7509
ngaar C	10.150 01/06			.65 9.78	9.97 8.80		M GOVT. B			OPTIONS	(CHH) Lin		ths of 10
len its	6,000 02/05 8,000 12/00	82,7930 104-10		.86 8.85 .92 6.91	8.34 6.93	Strike Price		Mar CA	LLSJur		Mar	PUTS ~	Jun
APCO	7.500 12/06	98-23		67 7.64	7.49	10900		0.75	2.24		0.49		2.37
reasury *	9,000 10/08 5,625 02/06	108~29 99~27		.87 7.79 .65 5.68	7.65 5.68	10950 11000		0.50 0.30	2.01		0.74		2.84
	6.000 02/26	98-18	-24/32 6.	10 a17	6.04		tal, Calls 811		1.78 Previous da		1.04 . Cess 9472	5 Puta 9169	2.91 B
(French Govt) on closing.	7.500 04/05	103.4100		98 6,95	6.89								
	iding tax at 12.6 per	cont payable b		ds: Local marke J	et Starklard.	Spain							
: US, UR in 32nds,	others at obcarred			Source: MMS I	international	NOTIC	NAL SPAN	-					
INTEREST	RATES						Open	Sett price		High	Low	Est. vol.	100
1		Ymanies	Blus and Bond	d Violeio		Mar Jun	95.40	96.05 95.83	+0.17	98.18	95.05	74,976 262	49,86
	One month .		4.77 Two year		4.85	UK							.,
logn rate	8% Two worth. 7 Three worth		4.66 Three y	165	4.94	■ NOTE	NAL UK GI	LT FUTUR	ES (LIFFE)*	£50,000 32	nds of 100	196	
rds of intervention.	52 Str month		4.88 10-year		4.94 5.20 5.67 6.13		Open	Sett price	Change	High	Low	Est. vol	Open
	- 410 704 100	***********	4.82 30-year		6.13	Mar	108-18	108-30	+0-03	109-02	108-18	58137	1326
						Jun M I ONG	108-04	108-07	+0-03	108-09	108-04	55	3901
						Strike	GILT FUTU		us		rais OI 100	PUTS	
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ID FUTUR	ES AND OF	TIONS				106	1-05			55 0-0			1-41
						199 110	0-24 0-06			·24 0-2 ·63 1-1			2-10 2-48
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120.30	120.34 -0.3		120.30	2	2,151			••••				.,	٠,٠٠
	NCH BOND OPTK	JNS (MATIF)											
Ma	CALLS	Sep	Mar	PUTS	Sep	US							
-	-		-		-	US TR	EASURY BO						
-	-	-	-	-	•	Mar	Open 120-05	119-20	-0-19	High 120-08	Low 119-18	Est. vol. 275,403	Open is 339.87
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Notes	Weld Price 5	_52 w i+er− High	LOW _	No		fletó Fletí Price E -		LOW		Mates (T	Yield (2) Pric	a£ +ar-	_ 52 wee
(Lives up to Fire Ye				1 ₂ 0c 2005##	5.04	7.64 105%	10621	97% Inde	-Linked	(04)			
c 1998‡† 4.pc 1996‡‡	14.98 6.36 1013 13.02 6.22 1014	106]]		2006#	7.80	7.57 0933	→ 101資	9439 200	96 pc '96‡‡	467 <u>9</u> j 135.6) 1.5		16% +4	216 3 113 6 1
ion 10pc 1986	9.71 5.91 103	1044	103	: 2006 †† : 002-6 ± ‡	7.74 7.89	7.73 100 <u>%</u> 7.78 101%	-1034 -104H	21 ₂	OE '01	(78.3) 3.0	348 1	784	180, 1
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lepe 1997## pc 1997	13.15 6.14 114%	1172	11416 7	x: 2004-8 pc:2008.‡‡	8.58 8.24	7.58 135/2 7.82 109/2	138 <u>13</u>	1013 25	pc '11 pc '13	.09.2) 35	1 3,68 139		1854 <u>6</u> 16 1874, 16 173, 18 143 12
1998 4pc 1998‡‡	9.17 6.20 106& 7.12 6.27 10133	1022	9811 Trees O	pc 2009	7.93	7.88 10012	-1 ₈ 1041 ₂	212	oc 48	(81.6) 15 (83.0) 3.5		149	1524 13
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5 ² 20E 98##	10.57 6.53 11393	1145g	1001							(35.1) 3.50 redempton	3.73 1		120½ 10
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EUROPEAN STOCK EXCHANGES

New rules, new rivals, new order

The Investment Services Directive, effective from last month, attempts to create a single European financial market. But, says John Gapper, it is not the only agent forcing change

For most of this century, European slock exchanges have stood as emblems both of national pride and restrictive practices. The market-makers of the London Stock Exchange and the hoekmen of Amsterdam have been symbols of a world that seemed unwilling to abandon esoteric traditions.

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But few can now expect conservatism to survive. The implementation of the investment Services Directive from the start of this year is but one sign of a revolution gathering pace in Europe. The forces of technology, regulation and competition are combining to hreak down barriers among exchanges and liberalise national markets.

Long-established traditions of equity trading are being questioned at many of the big European exchanges. Most exchanges are now casting neryous glances at their counterparts, wondering if they will Cocroach on their territory and

compete directly with them. Many of the smaller operators who have traditionally maintained a role in equity trading and broking are also hecoming anxious, Both regional exchanges and small brokers are wondering whether they will be swept aside in a wave of consolidation as the weak go to the wall.

For now, the chance of a single European stock exchange, as envisaged in the European Commission's 1985 white paper on the single market, still seems remote. Few participants, however, believe that the stock brokers and traders who own most European exchanges will be able to resist challenges to the old order.

There are several forces for • EU legislation increasingly means it is difficult for govern-

prevent competition from across their horders. Investment firms regulated in their own country can not only gain a "passport" to operate in others but also trade on overseas exchanges using remote

Although the investment Services Directive (ISD) has got off to a slow start - only seven of the EU's 15 members were ready to implement it in full in January - the Amsterdam, Frankfurt and Paris exchanges bave already laid out plans to use remote membership to improve domestic trading.

• Technology is making it easler to bring together trading participants, offering efficient execution of share transactions at low cost. The London Stock Exchange is planning share trading reforms to coincide with the introduction of its Sequence VI trading platform in August

National exchanges, now given the means to push into other markets, are not the only beneficiaries. Technology is . such as Tradepoint, a UK exchange that gives institutional investors as well as bro-

more cost-effective trading. "the power it won in the trading Traditionally, market-makers of international shares. have provided liquidity on the London exchange in return for privileges. They have posted

lowards institutional investors. be done remotely.

of commission and broad hidoffer spreads to subsidise inefficiencies.

Mr Benn Steill, bead of international economics at the Royal Institute of International Affairs, says that it is competitive forces, rather than legislative efforts from Brussels, that have given impetus to de-regulation. He argues that the ISD contains "escape clauses" that dilute its impact.

Mr Steill says that the original text of the ISD was liberal in intent, but was watered down by EU governments during talks in the Council of Ministers. He predicts that loopholes in the definition of a regulated market may allow countries such as Italy lo exclude new exchanges such as Tradepoint.

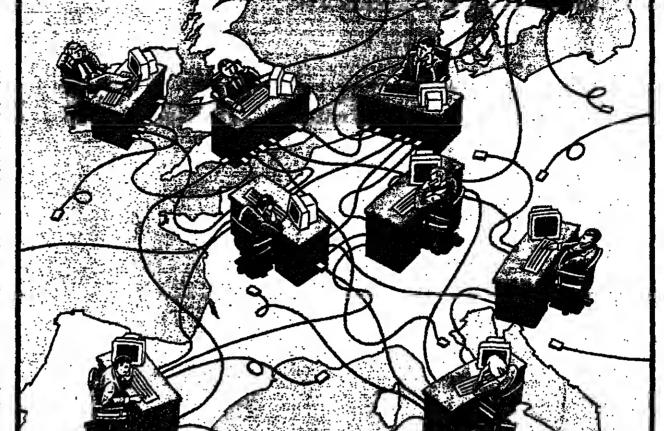
He places more faith in European Monetary Union - despite the current doubts about whether it is achievable this century - as a means of allowing the amalgamation of exchanges. If currency anomalies are eliminated, Mr Steili says exchanges will be seen also belping new providers more clearly as interchangeable technology platforms.

But that day remains distant. For the rest of the cenkers the chance to place, buy tury, stock exchanges are and sell orders, to compete ... likely to compete more. There with established exchanges. Sare already clear signs that

• Competitive forces are continental exchanges are tryintensifying the pressure for ing to wrest back from London The Paris bourse has just

disclosed plans for aggressive moves to offer institutional constant two-way prices in all investors in London the ability shares, making money from to trade French equities. It is the bid-offer spread. 3 planning a telecoms "bub".
But the shift of power within allowing information to be the industry away from stocks transmitted between London brokers and traders, and and Paris, and transactions to

is exerting pressure on pairow. The Paris move is not broking margins. Investors are unique. The Amsterdam



investment banks that may hire terminals to carry out remote trading of Dutch shares, while the Deutsche Borse is setting up communication points in London and Zurich to connect users to Ibis, an electronic trading system.

These developments are aimed at capitalising on an already established trend away from Seaq International. Launched in 1988, Seaq Is the electronic share trading system

that initially allowed London to capture a significant share of equity trading in what were then less liquid national markets. The system became a less efficient trading method in the early 1990s, with bld-offer spreads widening as the market-makers compensated for

more attractive to investors.

argues that London never saw itself as a long-term alternative to national markets. "If London investors can get large trades executed in Paris effectively, that must be a good thing," he says. declining business. At the same time, continental exchanges implemented reforms to make themselves

Nonetheless, competition has come at an awkward time for London. The dismissal last month of Mr Michael Law-

Mr Giles Vardey, director of

market development for the

London Stock Exchange, now

rence, chief executive of the exchange, brought to the surface simmering tensions over

market-making reform plans, Both London and Amsterdam are facing the issue of how to carve out a new role for market-makers once the fundamental method of trading in small blocks switches to an order-driven mechanism. This involves encouraging risk-takers to commit capital to trading large blocks for investors.

The Amsterdam hoekmen have taken on the role of the stock specialists on the New York Stock Exchange, who trade single stocks. But the future of market-makers in London is to be determined in the next two months, by which time the exchange will have consulted its 350 members on

the system they want. A key reason for stock exchanges to move towards the more transparent order-driven method for trading small blocks is the demand from derivative exchanges for clear prices. These allow exchanges such as the Deutsche Terminborse (DTB) to fix accurate prices for traded futures and

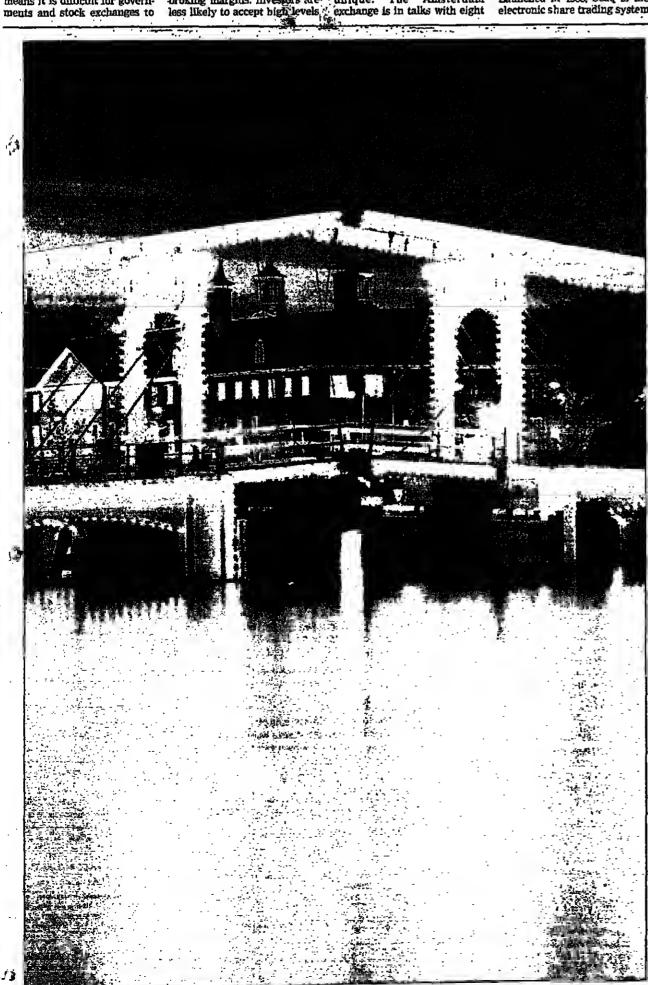
Derivatives exchanges are already forming closer links. epilomised by a co-operation agreement between the DTB and Malif, the French futures exchange. In the long term, there could be integration of derivative and stock exchanges: electronic trading platforms dominate both.

But if high-cost methods of trading are eliminated from the system. It is not yet clear who will benefit. In theory, investors should gain from heing able to trade small blocks of sbares in a more cost-effective manner across national borders.

If so, the most immediate benefits are likely to be felt by institutional investors such as pension funds. Retail investors who put money into investment trusts are unlikely to see a significant expansion in the range of products, and must rely on fund managers to pass on any cost savings.

What is clear is that not every exchange will survive the new world of liberalised trading. Large exchanges based in the capital cities such as London and Paris can be confident, but regional exchanges are more at risk. In particular, few expect all eight German stock exchanges to prosper.

After so many years during which tradition ruled Europe's stock exchanges, technology and de-regulation are now forcing through rapid changes. As competition breaks out in earnest, the future is uncertain. but Europe's stock exchanges no longer have the option of simply staying the same.



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London: by John Gapper

Crisis at liquidity leader The French revolution

The next two months could decide London's future as Europe's dominant centre

For most of the 1900s, London has hardly faced a challenge to its position as the pre-eminent financial market of Europe. But, as the century draws to a close, it seems under threat from virtually every direction. It can no longer guarantee its ability to dominate other European stock exchanges and financial centres.

London's modern pre-eminence as a financial centre rests on two pillars. One is the role it played in the formation of the Eurobond market in the 1960s; the other is the liquidity and maturity of equity trading in the UK.

The former reinforced its historic status as a leading international financial centre. As trading hecame more global, London went on to cement its place as the main trading place in the European time zone for foreign currency. The latter was demonstrated by Deutsche Bank's decision in 1994 to hase investment banking operations

At times it has seemed that not even disaster can tarnish its image. On the face of it, the collapse of Barings, the merchant hank, last Fehruary seemed likely to undermine confidence in London: it suggested lax management at a respected .UK institution and inadequate supervision. Yet perversely, the debacle helped to stimulate a new influx of capital. ING, the Dutch bank, bought Barings and, later, both Kleinwort Benson and S.G. Warhurg fell prey to foreign banks seeking to expand in

London's supporters say it henefits from several qualities. "London has open markets. liquidity and trading skills. and provides a good lifestyle for people living here," says Lord Alexander, chairman of National Westminster Bank.

Mr Giles Vardey, director of markets development for the London Stock Exchange, says It has "a risk-taking culture". based on the huying and selling of equities that other European centres have difficulty the exchange and London mar-

Yet 1996 has opened on a doubtful note. There has been an upheaval at the exchange as its members struggle painfully to agree a new method of trading shares. At the same time, there is more effective competition from overseas.

Since the early 1990s, when securities houses started to switch to direct trading on local exchanges, London's Seaq International electronic hulletin board has been in decline as a method of trading continental European equities. But a more severe problem

has been that of agreeing a new method of share trading. The current market-making system, which is hased on investment hanks providing constant two-way prices in Michael Lawrence, the former Mr Lawrence's departure and that of his predecessor Mr Peter Rawlins, who resigned after the failure to implement a

shares, is seen as outmoded. Alternatives, however, have been a long time coming; the debate intense. The way Mr chief executive of the exchange, bandled this issue was a significant factor in his ahrupt dismissal last month.



Michael Lawrence: his dismissal raised serious questions

Mr Michael Lawrence at the

The apparent crisis over trading reform has coincided with the investment Services Directive, which allows European exchanges to place trading screens in other national centres. The question now must be the extent to which London's continental counterparts will capitalise on lts weakness.

The exchange argues that the disruption is temporary. and London could end up gaining if investment banks that operate from the UK are able to trade directly and cheaply on other exchanges.

Mr Vardey says that, as other exchanges become more efficient, the decline of Seaq International as a means of trading continental equities is inevitable. "Our ambitious are fairly modest. We do not want to run the world," he says. He points out that 55 banks

and investment banks still act as market-makers on Seao International, arguing that it was essential in its early days to provide extra trading activity for equity markets that were restrictive and illiquid. The most vital dehate for London is the one that is tak-

shares from investing institutions and accept the risk of selling them in the market. What seems like an arcane dehate could have huge effects on London's position if the new method fails to ensure investor liquidity. This

> among investors that in theory favour radical reforms. The delicacy of the issue is increased by the fact that London faces other challenges in the next few years. One is the possibility of European Monetary Union excluding the UK, which could benefit Frankfurt

accounts for some nervousness

helm, reforms must take place.

The outcome of the debate

could decide whether London

can retain its historic position

in practice, the market-mak-

ing firms that have historically

dominated the exchange now

appear ready to concede a shift

to order-driven trading as the

basic method of huying and

selling small blocks of shares

This would hring London

into line with the Frankfurt

and Paris bourses. But the cru-

cial question will be how order-

driven screens on the

exchange's new Sequence trad-

ing platform sit with a method

for trading large blocks of

favour a "hyhrid" aystem

under which all of the

exchange's memher firms

would trade either hy placing

their huy-and-sell orders

directly on screens, or hy

accepting quotes from market-

However, market-makers

prefer an "upstairs" system

similar to the New York Stock

Exchange, under which hro-

kers take on large blocks of

makers on these screens.

Some institutional investors

in the London market.

in Europe.

as a financial centre. Lord Alexander says that if the UK remains outside Emu. the natural centre of the Eurohond market could shift to Germany, "If the City is good for the UK. then its interests must be weighed in the debate about monetary union." he says. It is already clear that London's role as a trading centre will face constant pressures in the next few years. The British pre-eminence in risk-taking

will be subject to serious chal-

lengers across Europe.

Despite domestic problems, France has been at the forefront of

cross-border trade

While many European stock markets have been bracing themselves for the potential changes brought about by the introduction of EU-inspired financial services deregulation, Paris has, to some extent, been secure in the knowledge it is well ahead in the game.

Substantial reform over the past few years of the country's financial markets means that the Société des Bourses Francaises (SBF), the operator of the French market, had little to do in the run up to the launch of the European investment Services Directive at the start of this year.

The delay in passing enabling legislation for the directive in the French parliament has been relatively unrelated to the stock market. The draft law has been held up largely by modifications to the way members of the governing council of the Commission des Opérations de Bourse, the markets watchdog, are

The modifications are being pushed through hy Mr Jean Arthuis, the minister of finance and economics. Mr Arthuis was formerly a member of the finance commission of the French senate, which last year called for a new process for selecting council mem-

Delays to the implementation of legislation seem to be having little effect on the pace of change in France. Unofficially, a number of Londonbased traders are already tapping into the French bourse directly, by calling their colleagues in Paris and asking them to conduct transactions. Similar deals take place through Frankfurt, Geneva and Brussels.

Much more significant, of course, is the fact that the bourse is on the point of opening a telecommunications hub in the UK. It will offer direct access points to financial institutions and enable them to trade through the Paris bourse



Crossing over: the Paris Bourse is to open a tele

in real time - a process that it says will be far more convenient and cheap than passing through the London stock exchange's Seaq international trading system.

"What is Seaq International?" jokes Mr Jean-Francois Théodore, chairman of the SBF. "It used to be very powerful. Now it is a ghost."

In moving its attention across the Channel, the bourse is following the Matif, the French financial futures market, which early last year ohtained anthorisation from the British Treasury to begin offering its trading screens in the UK.

Such infrastructure changes come on top of a growing policy of marketing - both within and heyond the EU - to encourage institutions and other investors to huy French equities and derivative prod-

While London is their initial target. stock market officials are also eyeing the other leading European centres. in the longer-term, they are considering the possibility of using satellite links to speed np communications and transactions right across the continent.

One of the most ambitious plans is a proposed alliance with Germany. In a complicated deal, the French bourse would sell to Frankfurt a version of its computerised share trading system, and the Matif. already the recipient of three German screen-based derivatives products, would, for the first time, offer two of its electronic systems. The German stock exchange anthorities are expected to announce their

decision during March. The SBF bas already invested substantially in changing its computerised trading systems, hoth for domestic consumption and for sale elsewhere, with deals already completed on foreign stock markets such as

Toronto. "The hattle is for non-French stocks," says Mr Théodore, whose exchange is developing clearing systems that will handle any European cur-rency. A system dubbed "Euro-CAC" is already used for buying and selling non-French

The SBF had little to do in the run-up to the ISD launch

An important development both domestically and internationally is the "nouvean marché", a stock market to be launched by the French this month and specifically targeted at new, fast-growing companies - many in the high technology and computer sec-

The French government recently announced tax deductions for investors on the new market. These come on top of the abolition of stamp duty on transactions made by foreign investors on the main market. (Some charges still apply to French taxpayers.) The international amhitions of the French bourse are already apparent in the new market. There are discussions about combining the operations of the "nouvean marche" with a similar one in Brussels. More generally, officials are holding meetings and promoting the idea of the market to non-French companies.

One reason for such interest in other countries is the fact that the French stock market is already very international, partly because of the lack of substantial domestic investors such as pension funds. Half of all turnover and one-third of investors last year were foreign, and non-French investors - in large part, the hig pension funds - have been net huyers for several years.

While trading in non-French shares and the sale of the bourse's systems in other countries is an important preoccupation, it is not the whole story. The French cannot forget the fact that the domestic market remains the most significant - and troublesome issne they will face over the next few years.

French equities have substantially under-performed most of their European counterparts in the past two years. and until recently there has been little sign of the trend reversing. Nevertheless, at the start of Fehrnary, the key CAC-40 index of the top 40 quoted companies broke the 2,000 mark, placing it at the highest level since May last

Mr Théodore argues that the conditions for corporate recovery are now in place, and they are helped by changes in at least two important structural factors affecting the French market.

First, he says is the fact that the market regulators bave heen baring their teeth recently to improve discipline and rigour. Second, compared are beginning to follow hie recommendations of the Vienot report on corporate governance, establishing audit and remuneration committees. improving shareholder communication and appointing more independent directors. These measures should help increase investor confidence.

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CONSOLIDATED **FIGURES**

as of December 31, 1995 (Amounts in millions)

Shareholders' Equity

and Minority Interests	Ptas. 291,524
	(US \$ 2,401)
Customer Funds	Ptas. 2,485,087
	(US \$ 20,469)
Total Assets	Ptas. 3,345,323
	(US \$ 27,554)
Loans and Discounts	Ptas. 2,044,064
	(US \$ 16,836)
Net Income for the year	Ptas. 61,762
	(US \$ 509)
Net Return on Average	
Equity (ROE)	. 21.42%
Net Return on Average	
Total Assets (ROA)	. 1.88%
Number of employees	10 175
Humber of employees	. 12,170
Number of branches	1,835

Exchange rate at December 31, 1995: US \$ 1 = 121.409 ptas.

Frankfurt: by Andrew Fisher

The market that comes to you'

Deutsche Börse is working towards greater integration both at home and abroad

Share prices have hit new records this year on the Frankfurt stock exchange - the world's fourth largest and Europe's number two behind London - hut the attention of its managers has been focused more on the opportunities opening up across Europe than on daily trading performance.

One of the higgest agents for change is the European investment directive, which came into effect on January 1. It allows non-hank investment groups to carry out activities more easily across horders, with a "passport" system that lets institutions regulated in one European Union country operate in others

For the German exchange, this offers the chance of extending its links with other exchanges. Deutsche Börse AG, which runs the Frankfurt exchange and Deutsche Terminhörse (DTB), the futures and options exchange, is setting up communications access points in London this month and later in Zurich. These will connect users to Ibis, the electronic share trading system for hig institutional investors, and the DTB.

"Now that the EU is extending the legal possibilities for dealing on the German stock market, Deutsche Börse must create the right technical and administrative conditions," says Mr Jörg Franke, a director of Deutsche Börse and the man who huilt up the DTB. The exchange regards the directive - still to he ratified by the Bonn parliament - as a golden opportunity: foreign dealers can easily be hooked up to Ibis and the DTB, which has used electronic systems since its

launch in 1990. Since the DTB co-operates with Matif. the French futures exchange. Paris already has an access point. The German and French exchanges are also working to create a "double platform", a common computerised network for trading equities, bond market products and derivatives. Traders will be able to deal in both coun-

tries' products on one screen. Beyond this, the two markets hope to develop common settlement and clearing systems. Still outstanding, however, is a ties electronic under its Zeus final agreement on technology.

end of March to decide whether to use the new quotatlon system (NSC) developed hy the French. If adopted, NSC markets - eventually succeeding the Frankfurt exchange's combination of Ibis and floor trading - and the DTB system for derivatives.

Other market participants are linked to Germany by individual lines to Frankfurt. The new access points will thus cut communications costs and simplify access to lbis and the DTB. Deutsche Börse will end the one-off connection fee of DM25,000 for DTB participation. Users of the collective connections outside Germany will pay uniform monthly communications fees of DM4.500 per line to the DTB and Ibis mainframe computers. Deutsche Börse will assume the costs of switching from individ-

Foreign dealers can easily be hooked up to both Ibis and the DTB, which has been fully electronic since it began in 1990

ual to collective connections. For those located away from one of the access points, or wanting individual connections, monthly fees will he DM6.500 per line. This rule will cover Belgium, Denmark, the UK, Liechtenstein, Luxemhourg, the Netherlands, Austria and Switzerland. From other EU countries and Norway, monthly connection fees will be DM9.000.

Deutsche Börse says investors have welcomed its decision to set up the new access points and is marketing itself as "the stock exchange that comes to yon". But as well as striving to build up its external links, the Frankfurt exchange, which accounts for 75 per cent of German trading in equities and bonds, has been working hard to upgrade its trading technology, improve service and integrate the country's eight bourses more.

Its strategy is three-pronged: To make all dealings, pricesetting and settlement activiprogramme. This would he rev-

market, ending the traditional system of floor trading and the role of the official price-setting brokers. It would greatly nearly 40 per cent of trading in the top 30 Dax stocks.

 To forge co-operation and mergers between the leading hourses. In December, the Frankfurt, Düsseldorf and Munich exchanges agreed a pact with Berlin. Under the plan, welcomed by banks and foreign investors, they will all quote the same price for leading shares. Although Stuttgart, Hanover, Hamburg and Bremen still remain outside, the deal marks a significant change for Germany. "Doing something about the

fragmentation of the German market was long overdue." says Mr Rolf Breuer, chairman of Deutsche Börse's supervisory board and a director of Deutsche Bank. "ft was necessary to achieve the main aims of the co-operation deal - uniform price formation and lower operating costs - as rapidly as possible To define its products more

sharply. Mr Werner Seifert, Deutsche Börse's chief executive, has set out a policy of dividing its activities into clear categories: benchmark prodncts (Dax blue chips and main honds and futures products); domestic products (small- and medium-sized issues, of interest mainly to domestic investors, and other honds and fixed-interest paper); and operation-based services (administration, settlement and other back office functions).

One result of this differentiation was the launch in January of the MDax index of 70 medium-sized stocks. Mr Reto Francioni, the Deutsche Börse director in charge of domestic products, thinks the MDax will be an important instrument for marketing German shares. "We need the index as a benchmark for investments in midcap shares," he says.

This new index includes such varied mid-cap stocks as Escada (fashion). Porsche (luxury sports cars). Wella (hair care) and Gehe (the fast-growing pharmaceutical wholesaler). Many fund managers are expected to track this index, thus giving a lift to trading in its component stocks, all of which are now on Ibis.

Accompanying Frankfurt's efforts to be at the technological and trading forefront have been much-needed legal

dog hegan operating last year and, much to the satisfaction of foreign investors, insider trading is now outlawed. In addition, companies now have news and key shareholdings.

More changes are imminent, hut whether they will satisfy all the banks and investors some of whom want the Bundesbank and the government to act more convincingly to pro-

mote German financial markets - is a moot point. A vital test will come late this year with the issue of some DM15bn worth of shares in the stateowned Deutsche Telekom. Last year saw a welcome flow of new issues after a lacklustre 1994, but Telekom will dwarf these. If euccessful, the flotation could unleash a new wave of interest in equities among risk-shy German investors.

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little more than state the obvious. One report came in last week trumpeting the less than astounding discovery that most chief executives who lost their jobs did so because their performance was poor. Its release was timed to ride on the back of the announcement by British Gas that its chief executive Cedric Brown was retiring, although, as those who released the report admitted, there was no suggestion that Brown was leaving because he wasn't up to the job.

Many of these surveys are inspired by a desire to promote e particular company or aspect of an industry. They seem to be most prolific where the area under scrutiny is difficult to measure or quantify. All surveys, and attitude surveys in particular, are food and drink to public relations specialists. Their aim is to get a client's name in print as cheaply as possible.

Perhaps it is churlish to carp but

parapet in a continuous barrage. They are followed by a series of supporting telephone calls, softening up the target journalist, asking when the material will be used or whether it is of any interest.

Most of the reports say something and we all need information. It is simply that what some of them have to say is not worth the candle. In many cases they are no more than advertising in another name. Boh Snell, managing director of

Executives on Assignment, an agency which snpplies temporary executives, was frank enough to admit the promotional value of surveys. He had just delivered one that looked at how companies fill gaps after getting rid of a particular job.

The survey, from a mail shot of 16,000 companies on the agency's database, produced 283 replies. Two incentives were offered: a free copy of the final report for everyone who took part and a bottle of champagne for each of the first 12 replies. Snell said that the biggest compa-

nies sent back a standard letter saying they had a policy of not completing such surveys because they were too time-consuming.

He said that the survey was not only used to gain knowledge, but also to establish recognition of the company name among potential customers. "Frankly I was surprised by the response," he said.

What was not surprising was the way that the report highlighted the benefits of using temporary executives. In some ways this is no bad thing because the interim management industry is comparatively young and has the task of selling its

Some reports involve a worthy topic but need to be more thorough. One piece of research that appeared the other day, from Select Appointments, an international staffing services group, looked at the impact of the Social Chapter in Europe on temporary staffing. It suggested that one reason Spain was e big user of temporary employees was to evade the constraints of the Social

It quoted a Spanish director saying that short-term contracts were desirable for Spanish employers because it made it easier to get rid of people before the constraints of the Social Chapter began to bite.

Social Chapter, was much lower. The report pointed to the rigorous use of work inspectors in France who check that companies are not using temporary employment as a

way of avoiding the Social Chapter. Its conclusion was that if Europe is going to have such things as the Social Chapter, it had better make sure they are properly policed. The company says it plans to do more

In another piece of research, Personnel Today magazine commissioned a survey which showed how UK employers were becoming increasingly attracted to flexible working because it reduced the need for overtime and temporary employees.

Human resource executives said they thought that flexible working mainly involving part-time working - was good for management and good for employees.

But not everything is rosy for part-time workers, according to yet another report, this time from Roffey Park Management Institute, which reminds us that part-time workers now make up about 30 per Temporery employment in cent of the UK workforce.

SALARIES,	BONUSES	AND ÇAR	ALLOWAN	CES IN C	TY OF L	ONDO	FINAN	CE
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	quartile	salary	quartile	salary	bonus		Car or a	llowance
Position	£	£	£	£	%	% with	£ value	£ year
Corporate finance hea	d 100,000	112,500	156,000	127,747	60.2	100	24,770	8,218
Capital markets head	128,800	142,500	165,500	145,600	50.4	100	28,000	9,164
Bond sales head	90,000	97,375	105,000	98,343	36.8	100	20,039	7,912
Fund miment director	110,000	133,948	147,000	130,463	46.0	86	29,125	9,340
Eurobond trading head	105,000	127,500	150,000	127,698	25.1	92	21,365	8,169
Equity trading head	86,500	100,000	143,750	112,100	66.8	100	19,250	8,222
Private banking head	74,301	95,286	110,000	94,660	28.9	88	19,806	7,823
Head of research	70,833	115,000	135,000	105,333	46.3	86	20,000	6,806
Financial director	66,700	80,715	90,000	86,056	19.9	86	22,163	7,354
Chief fx dealer	62,502	82,875	95,000	86,053	23.5	90	19,559	6,841
Legal services head	62,730	70,000	75,000	71,314	28.2	94	20,087	7,149
Personnel director	60,000	69,000	82,500	76,782	27.1	88	21,417	7,035
Money markets head	57,385	70,000	79,000	70,556	28.9	85	17,508	6,031
D-P director	56,135	60,000	73,700	69,974	25.4	78	16,301	8,653
Credit manager	38,036	46,441	50,800	43,996	9.4	93	18,593	5,322
Customer services hea	ed 26,550	30,150	37,800	31,923	7.2	41	13,803	5,329

The Roffey Park report concludes that part-timers need to have approachable, supportive managers who are sensitive to their needs. They need encouragement and opportunities to develop their skills and they need to be told what is

going on. Could this not apply equally to full-time employees? Are managers so blinkered they need to be told this sort of thing? It seems, from this research, that they must be.

• Finally, there are reports with hard data, such as the quarterly survey from Day Associates which covers pay awards among the international hanks and investment houses and from which we bave produced the above

Joe Clark, who produces the report, says it is too early to be sure of trends in bonus levels based on the 1995 results hat he thinks they may turn out to be similar to

Richard Donkin Early indications are that settlements on base pay mey be slightly

higher than the 4 per cent forecast

The report covers 336 jobs in 142 participating banks and finance Since the last report, Day has merged its salary survey business with Monks Partnership.

Copies of the report can be obtained from Joe Clark c/o Monks Partner-ship, The Mill House, Wendens Ambo, Saifron Walden, Essex CB11 4JX. Telephone 01799 542222, Fax 01799 541805. Price: £270 (£140

for participants).

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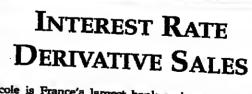
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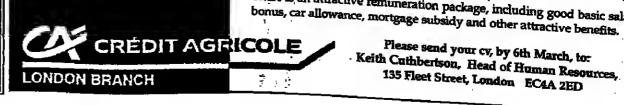


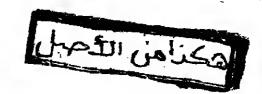
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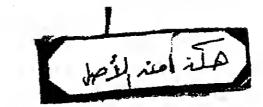
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Business Development Process Engineer

This position reports to the Director of the Refining on Petrochemicals Business Unil in Germony, and will have

responsibility for sales developement and promotional activities, including client visits, technical presentations, proposal preparation, sales strotegy, ond other activities designed to develop the market and receive orders.

A degree in Chemical Engineering, and experience as a Process Engineer in the refinery and petrochemical areas are required. Experience in sales and marketing would be on additional benefit.

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Ref. a rappeler: TCM 762

de: Thomas le Carpentier Un financier, 35 ans environ, expert comptable ou possédant un diplôme de bon niveau universitaire, avec une première expérience dans un cabinei d'audit, puis une autre expérience dans un environnement européen (industrie ou services) à un poste de Directeur Fihancier, où la gestion des hommes et des affaires est au moins aussi importante que la seule responsabilité des chiffres.

Obj: DIRECTEUR FINANCIER EUROPE - Paris - 600 KF+

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Must have master's or Ph.D. In finance, economics, environmental

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in financing mechanisms to support environmental investments is essential. Diverse background in applied environmental and natural

resource economics, or business and the env. is preferred. Experience working overseas as a financial expert or policy advisor in transitioning economies or developing countries desirable.

Send cover letter and resume ASAP to Professional Recruitment, HIID, One Eliot Street, Cambridge, MA 02138, USA, Fact 617-495-0527.

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9

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commentaries for LD.E.A.'s products, servicing our worldwide

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The ideal candidate should have some experience in the

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Should be capable of acting on own initiative

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minimum 2 years as a UK portfolio manager

Responsible for UK equities in a small, award

Reply with CV and current salary in strict

Environmental Finance Advisor for Slovakia

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international finance community, with at . least five years' trading and structuring experience at senior level.

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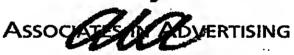
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Applications will only be forwarded to this client, but please indicate any organisations to which your details should not be sent.



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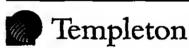
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Educated to degree level and ideally IIMR qualified, the successful applicant will be self-motivated and open-minded with the courage to explore

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THE QUALIFICATIONS

managing City relationships.

systems to satisfy user expectations.

THE ROLE

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- Provide management and the Board with first-class financial reporting, management information and controls. Reviewing systems and resources to ensure efficiency and business focus.
- Contribute significantly to strategic planning, supporting land purchase decisions, assessing risk, providing models to ensure profitability, and monitoring performance against plan.

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■ Probably 35-45, graduate level, FCA or ACA.

■ Experience with house building, construction or

Practical, analytical and numerate. Inquiring

allied sectors would be advantageous. IT literate

and skilled in developing financial and control

nature, challenging the status quo and seeking

experienced in working with external advisors and

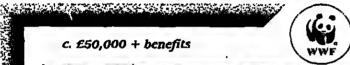
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Godalming, Surrey

Finance Director

budget approaching £25 million, the UK national organisation is a driving force in this thriving global agency, funding and managing more than 300 projects in the UK and some 30 countries around the world. Having recently restructured, with a revitalised management team and strengthened international relationships, WWF-UK now seeks a dedicated. top-quality finance professional to contribute to its continuing evolution and growth.

THE ROLE

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preferably gained within a manufacturing

environment. They will need to have a good knowledge of US/UK GAAP reporting, foreign exchange management and any local reporting experience would be a distinct advantage. In addition, they will need to be highly computer literate in both mainframe financial software and PC spreadsheets and possess excellent communication skills being fluent in both English and Hungarian. The ability to direct and motivate staff to meet short and long term business objectives is also a pre-requisite.

Interested candidates should forward a comprehensive curriculum vitae, stating a daytime telephone number and current remuneration, and quoting reference number 275541, in strictest confidence, to Hugh Everard, Director at Michael Page Eastern Europe, Page House,

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THE ROLE

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THE QUALIFICATIONS Mature and ambitious finance professional.

- with experience of contributing to or advisir at board level. Prior corporate development essential, particularly M&A, preferably technology or creative service environment
- Gifted communicator and presenter, able t and negotiate business opportunities, thinl laterally and translate a demanding strategy into tangible
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(F)our primary responsibilities will encompass analysis of operating results, application of cost volume profit studies, project profitability analysia, cash flow forecasts, acquisition/divestiture analysis as well as preparation of annual Business Plans, Capital Plans, Strategic Plans and monthly financial forecasting.

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Business Development Process Engineer

This position reports to the Director of the Refining on Petrochemicals Business Unit in Germony, and will have responsibility for sales developement ond promotional activities, including client visits, technical presentations. proposal preparation, sales strategy, ond other octivities designed to develop the market and receive orders.

king conditions. Our present office is located in Dubai, UAE. To be considered for this career opportunity, please send your resume with salary requirements in complete

We offer a competitive salary,

excellent benefits and superior wor-

A degree in Chemical Engineering, and experience as a Process Engineer in the refinery and petrochemical oreas ore required. Experience in sales and marketing would be on additional benefit.

confidence to: KRUPP KOPPERS GMBH Attn. P. Fritz Personnel Department Altendorfer Straße 120 45143 Essen

⊗ KRUPP KOPPERS **●**

de: Thomas le Carpentier

Ref. à rappeler : TCM 762

2 : Un financier, 35 ans environ, expert comptable ou possédant un diplôree de bon niveau universitaire, avec une première expérience dans un cabinet d'audit, puis une autre expérience dans un environnement européen (industrie ou services) à un poste de Directeur Financier, où la gestion des hommes et des affaires est au moins aussi importante que la seule responsabilité des chiffres.

obj: DIRECTEUR FINANCIER EUROPE - Paris - 600 KF+ Business Affairs Director

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MAJOR INTERNATIONAL BANK

 minimum 2 years as a UK portfolio manager degree level education

Responsible for UK equities in a small, award winning, top-ranked team.

Should be capable of acting on own initiative within a disciplined framework, articulate

Experience of non-UK markets, presentations and people management skills advantageous.

concepts and strategy.

Remuneration package in line with best banking

Reply with CV and current salary in strict

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Environmental Finance Advisor for Slovakia

environmental finance advisor (EFA). The EFA works closely with relevant ministries of the Govt. of Stovaids and organizations involved wern/tronmental investments. S/he is involved in all aspects of any, finance including the Ld. and evaluation of capitalization mechanisms and investment projects, and the creation and reform of financing institutions She is supported by an assistant EFA, an env. technical advisor, expert short-term consultants and a Cambridge-based manager. Position is locate in Bratislava (one hour east of Vienna).

Must have master's or Ph.D. in finance, economics, environmental conomics, or MBA with min. five years experience in env. finance or alcy analysis of natural resources and env. issues. Expertise and exper n financing mechanisms to support environmental investments is ssential. Diverse background in applied environmental and natural resource economics, or business and the env. is preferred. Experience working oversees as a financial expert or policy advisor in transitioning conomies or developing countries desirable.

Send cover letter and resume ASAP to Professional Recruitment, HIID, One Ellot Street, Cambridge, MA 02138, USA, Fax: 617-495-0527.

Harvard University is an affirmative action/equal opportunity employer



TECHNICAL ANALYST Covering Foreign Exchange, Bond & Money Markets

I.D.E.A., the premier oo line analytical service, seeks a Technical Analyst for its London office to analyse and provide advice to clients on the foreign exchange, international bond and money markets. Duties would include writing technical commentaries for I.D.E.A.'s products, servicing our worldwide client base and presenting technical views in the media. Good communication skills and firm opinions are essential.

The ideal candidate should have some experience in the technical analysis of relevant markets, with a bias towards classic charting techniques. Elliott wave analysis and cycles. though experience to other areas will certainly be considered. In exchange a competitive salary is offered.

Please forward your CV to Chris Turner at: IDEA Ltd, Lincoln House,

296 High Holborn, London WCIV 7JH Telephone 0171 430 2888 Fax: 0171 430 2777

OTE £80,000 **GLOBAL RESEARCH**

A Division of Euromoney Publications PLC

Global Research wishes to recruit a high calibre judividual to develop client relationships internationally. Responsibilities will include winning new business, developing research projects. supporting analysis and working with senior management within client organizations to apply findings.

Please send CV to Justyn Trenner, Head of Global Research, Fax +44 171 779 8769

APPOINTMENTS

WANTED

An extensively experience banker/lawyer Fellow of the Chartered Institute of Bankers. London, Bachelor and Master of Laws degrees (LLB & LLM) University of London, seeks a suitable position, or legal practice Write C/O 317-14950 105th

Canada V34 1R7

SUCCESSFUL CAPITAL MARKETS BROKERAGE HOUSE looking to expend in team of swaps brokers in Paris. Cardinates must be sultilingual, experienced and have a strong desire to succeed. Positions are available castre to secreta. Postucina se avaliante for two team players, a chance to excel in both major European swaps and basis swaps. Please consist Box ASZEO. Financial Times, One Southwark Bridge, London SEI 9FIL.

CONSULTING AND SALES SUPPORT A rapidly growing software house delivering securities trading and sentencer systems to comparise in the City, require experienced appear staff. If you have a good working moviedes of the Press and back office processor would like to hear from you.

Pictos write with CV and splary details to Box ASTIS, Financial Times, One Southwar Bridge, London SEI VBL

Investment Analyst European Oil & Gas

Kleinwort Benson Securities is a major UK securities house with highly regarded research which is distributed internationally to institutional clients. We are looking for an analyst to work within our Oil & Gas team in London. As a well qualified graduate, you are likely to have between 2 - 5 years of either City experience in the oil sector or working within the oil industry. You will be highly computer literate, preferably with experience of Excel. An understanding of basic accounting principles is desirable. You will be a self starter and very ambitious, and will possess excellent written and verbal communication skills, along with the desire to become a ranked analyst.

If you are interested in this position please write to Carol Booth in Group Personnel at Kleinwort Benson Limited, 20 Fenchurch Street, London EC3P 3DB.

> Kleinwort Benson Securities Limited

Mortgage and Asset Backed Securities

PRODUCT MANAGER

A challenging role with a leading player in Fixed Income

Our cliest, a prestigious US investment bank, is looking for an experienced Product Manager. Reporting to a senior Managing Director you will play a key role in all aspects of trading, structuring and the selling of Mortgage and Asset Backed Securities. The successful candidate will fiaise between

New York trading, London sales force and European accounts.

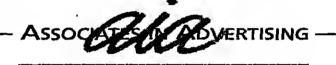
The following attributes are critical:

- Significant commercial exposure to the international finance community, with at least five years' trading and structuring experience at senior level.
- Detailed buy side experience of both US and global Senior and Subordinate Mortgage and Asset Backed products.
- In-depth understanding of portfolio management strategies.
- Demonstrably superior marketing skills and the ability to build client relationships.

- MBA and track record of academic excellence. Fluency in two European languages.
- High level of integrity together with excellent communication and leadership skills. The remuneration package tailored to the

successful applicant will be competitive. To apply, please write enclosing a full CV, to: Alastair Lyon, Confidential Reply Handling Service, Ref 359, Associates in Advertising, 5 St. John's Lane, London ECIM 4BH.

Applications will only be forwarded to this client, but please indicate any organisations to which your details should not be sent.



EXPERIENCED INVESTMENT ANALYST/PORTFOLIO MANAGER

Templeton

Our client is part of one of the worlds largest investment management groups with over \$130bn assets under management. The group employs in excess of 4,500 staff globally with offices in the UK, Bahamas, USA, Canada, Australia, Hong Kong, Singapore and Germany.

Continued expansion has resulted in the need to enhance the investment team in Edinburgh which manages a range of global equity and bond portfolios based upon the excellence of their team of global analysts. All members of the research teams are both

analysts and portfolio managers. We seek an individual probably with 3 to 5 years experience of successful stock selection with a track record of producing

a significant real return on investments. Educated to degree level and ideally IIMR qualified, the successful applicant will be self-motivated and

open-minded with the courage to explore

unusual stocks in an environment where market changes present opportunities to

Edinburgh

outperform the field. Candidates will be seasoned analysts with the ability and confidence to present the company to existing and prospective clients as well as the determination to be successful through dedication to continual learning and self development. The role requires a team player who is prepared to be flexible and mobile, and who although possessing proven expertise in particular sectors or markets, relishes the challenge of developing their career in new ones.

Realistic and down to earth, the right individual will enjoy choosing stocks and will see self-development in a world class investment company as central to their

An excellent rewards package including a City scale salary will be paid to the successful applicant.

FLETCHER JONES search and selection



Applications with full CV and salary details to: Graeme Knox or Richard Fletcher at Fletcher Jones Limited, 10 Castle Street, Edinburgh EFI2 3AT. Telephone 0131-226 5709, facsimile 0131-220 1940.



Old Mutual International Asset Managers (UK) is a rapidly growing asset management company. It has a stable, committed team of investment professionals and has delivered superior investment performance for its

DEALING ASSISTANT We have created a challenging new position to

> The successful candidate will be working closely with portfolio managers and back office staff primarily co-ordinating the trading of assets and solving related queries. Other duties would also include assisting portfolio managers with research tasks and analysing holdings.

assist our portfolio managers in their dealing

I.M.C or equivalent qualification recognised by I.M.R.O. will be required.

We are offering a competitive remuneration

package. To apply for the position, please write, enclosing a full CV to:

Carole Judd. Old Mutual International Asset Managers (UK), 2 Bartley Way, Hook, Hampshire, RG27 9XA

OLD METEAL

MANAGING PARTNER

TOP UK ACCOUNTANCY FIRM

Dublin

Ir.£150,000

As one of the most innovatively managed of the top accountancy firms with an impressive growth record, our client is distinctive within the UK profession. It has particular prominence as an advisor to the Fund Management sector and is now committed to opening a new office in Dublin to market its expertise to the International Financial Services Centre.

This is a high-profile, international, public role, acting as an ambas ador for Dublin, the IFSC and the Firm. Whilst being able to draw on the extensive resources of the Firm, this is essentially, a start up situation although an amount of client business is already conducted in the Irish market.

It therefore follows that you will need considerable energy, charisma and commitment to create this new business. In possession of a strong intellectual capacity, you will be able to lead complex client projects, and also be able to 'think outside the box'.

You may be of any age and come from a professional, corporate finance, fund management or broader financial services background. Yours will be an open leadership style able to get the best from others whilst developing their skills and abilities.

A passion for Dublin and a commitment to top-quality professional services are essential.

Please reply by letter or fax with a current CV quoting reference FL/PH. KW Selection, 140 Park Lane, London W1Y 3AA. Fax +44 171 355 1521

KW SELECTION

CAPITAL INTERNATIONAL LIMITED

We are a subsidiary of the Capital Group Companies Inc., Los Angeles, one of the world's largest investment management organisations. Due to our rapid expansion we are seeking to strengthen our European operations by appointing a:

OUALITY CONTROL SPECIALIST

As part of a small team your ongoing priorities will be to:

- Lead specific projects aimed at increasing efficiency across all operational departments.
- Review and refine existing control procedures and identify potential problem areas. The position will be based in London initially, followed by a lengthy secondment to our Geneva

The Candidate:

- · Must be an ACA or CIMA qualified accountant ideally with 3-4 years of international auditing and operational experience gained with an international public accounting company and/or in a financial environment.
- Must have the creativity to take initiatives towards current practices.
- · Must have a strong client service orientation, particularly in the context of a multinational organisation.

To apply, please send a CV and covering letter to: Capital International Ltd Ref: AHF 25 Bedford Street London WC2E 9HN

Assistant Financial Controller

Competitive salary plus relocation Paris

Nat West Markets is the Corporate & Investment Banking arm of Nat West Group, Key requirements for the position are: d banking group strekbroking, investment management, investment banking and corporate banking usinesses. It employs 200 staff located in Paris, Lyons, Bordeaux, Cannes and Dijon

As part of its development strategy across Europe, NatWest Markets has expanded its French operations considerably through two acquisitions in 1995. As a result of the recent developments, it is currently seeking to strengthen its financial control function in Paris

- The role reports to the Financial Controller and involves:
- hasson with Nat West Markets in London on all financial control and operational
- responsibility for management and financial reporting, and consolidations; involvement in budgeting, tax, internal control, regulatory, audit and operational issues:
- support for ongoing developments in the different business activities

- a fully qualified accountant (ACA/ACCA/CIMA);
- · French to a minimum of 'A' Level or equivalent standard;
- relevant experience gained within a professional accountancy firm or a reporting role within either a multi-national or the corporate and investment banking sector.
- excellent written and oral communication skills combined with a proactive approach to problem solving.

Interested candidates should apply by submitting their CV to Gillie York at Axworthy Oliver Associates, St Martin's House, Priory Court, Pilgrim Street, London EC4V 6OR or alternatively call her on: 0171 329 3434/ Fax: 0171 248 0073.

NW NATWEST MARKETS

CONTROLLER

Business fluency in German or French

The Opportunity

As a world class manufacturer, our client is a fully autonomous division of a global organisation, operating within the automotive industry. With a high volume production plant based in Warwickshire they have established themselves as one of the market leaders within their sector and enjoy an excellent reputation with many of the major OEMs situated within the UK.

As UK controller you will be working as part of a multi disciplined strategic management team, with an active involvement in the corporate strategy and optimisation of business performance.

- · Reporting directly to the Managing Director with full responsibility for
- · Monthly group reporting as required.
- All aspects of company and departmental budgetary control. Provision and presentation of timely, accurate and detailed information. This will include continued review and improvement of systems and operating
- procedures. All aspects of asset and working capital management.
- Co-operative working with external bodies as required.

cf40.000 £ Excellent Benefits

The Appointee Warwickshire

As a Qualified Accountant aged ideally between 35-45 you will have worked within, and have a considerable knowledge of the automotive industry. You will be self motivated with the ability to demonstrate an adaptable and "hands on" approach to all aspects of the business. This coupled with excellent interpersonal skills are pre-requisite in order to succeed within this role.

An exceptional opportunity to join an organisation as a key decision maker not only within the field of finance but throughout all areas of the business. You will be expected to gain a thorough knowledge of the products and their market place, and show clear potential for a broader based role.

Hays Executive Interested candidates should forward a detailed CV, including current salary and a covering letter explaining why you meet the above criteria to our Recruitment Consultant, Gavin Dunn, at Hays Executive, 65 Church Street, STRATEGIC SEARCH & SELECTION Birmingham B3 2DP. Tel: 0121 608 2202.

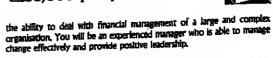
Assistant Finance Director &38,000 p.a. plus car

The Hyde Housing Association Group is at the forefront of social housing initiatives. We have over 17,000 homes in management, in London and the South East, including managing houses on behalf of Dartford Borough Council, shared ownership and special needs. We have you a contract to manage 5,000 homes on behalf of Lambeth, and continued to have a design of the state of the state

As Deputy to the Finance Director, this senior post in the organisation is responsible for the operational aspects of the finance functions including production of annual budget and accounts, payroil and insurance and service delivery to our customer departments. You will also contribute to the financial strategy of the organisation through longer term forecasts and development of financial computer systems.

We are looking for a qualified accountant with strong technical skills and

TIPE MUTSING ASSULTATION GRUFT



Please telephone Oldi 297 3836 for an application form and job description, quoting reference no. AFDI25.

The closing date for the return of application forms is 27 February 1994.

hyde

Chartered Accountant

International Leisure and Business Services Group with offices in London and Brussels seeks a qualified accountant. The group presently operates in 16 markets worldwide via mail-order, computer link and most recently the Internet and has an impressive record of profitable growth spanning in 18 markets worldwide via mail-order, computer link and most recently the Internet and has an impressive record of profitable growth spanning in 18 markets worldwide via mail-order, computer link and most recently the Internet and has an impressive record of profitable growth spanning in 18 markets worldwide via mail-order, computer link and most recently the Internet and has an impressive record of profitable growth spanning in 18 markets worldwide via mail-order, computer link and most recently the Internet and has an impressive record of profitable growth spanning in 18 markets worldwide via mail-order, computer link and most recently the Internet and has an impressive record of profitable growth spanning in 18 markets worldwide via mail-order, computer link and most recently the Internet and has an impressive record of profitable growth spanning in 18 markets when the Internet and has an impressive record of profitable growth spanning in 18 markets when the Internet and has an impressive record of profitable growth spanning in 18 markets when the Internet and Internet and

To maintain substantial and profitable growth, strong accountancy skills are required with an emphasis on the preparation of group and detailed management accounts, statutory accounts and Belgian S.A. management accounts, cash management and forecasting, installation of internal control systems, tax planning and treasury systems.

The successful candidate for this highly demanding position will need to meet the following profile

 Qualified Accountant - at least 5 years p.q.e.

genuine II experience - must have worked for an international service based company

If you meet this profile, the financial rewards are excellent and will be tailored to meet the individual requirements.

Interested candidates are invited to send a CV, including details of current remuneration and a daytime telephone number, all of which will be treated in the strictest confidence to Ms. Helen Fay, Personnel Manager, 1A Aubert Pk., Highbury, London N5 1TL

Financial Controller ent fund in Central Asia responses for creation s sintenance of G/L, A/P, A/R & local payroll. Will interface with local banks in servicing loans to local pidance of Fund's CFO. Must be prepared to live in Central Asia.

Requires 4+ years experience in accounting & bookkeeping . Previous financial institution ience a plus. Most be fullconverses with Microsoft Office (Word, Pacel, Access) & fally computer literate, Russian language a plus. Fax resume to 212-826-8844

APPOINTMENTS ADVERTISING

appears in the UK edition every day & Thursday and in the nal edition every Friday. For further Information plea

> Andrew Skarzynski on +44 0171 873 4054 **Toby Finder-Crofts on**

THE BANK OF NOVA SCOTIA, LONDON IS THE UK AND EUROPEAN BANKING CENTRE OF THIS HIGHLY SUCCESSFUL CANADIAN BANK.

Systems Auditor

As a result of internal promotions, we are seeking to recruit on Auditor who would primarily be responsible for EDP Audits but also prepared to train in Treasury/Derivative Product Audits. Occasional international travel may be required.

Reporting to the Service Manager, the successful condidate needs on in-depth knowledgeof D.P procedures, good communication skills and preferably Q.L.C.A. qualified. UNIX understanding would be an advantage.

A competitive solary and benefits package are offered.

Please write enclosing CV to: Kathy Scott, Manager Personnel, The Bank of Nava Scotia, Scotia House, 33 Firsbury Square, London EC2A 1BB.

Strictly No Agencies.



Scotiabank 5

CAPITAL MARKETS

DEVELOPMENT

ACCOUNTANT

Our client is a major Capital Markets Investment Banking subsidiary of one of

To meet the needs of this rapidly expanding and innovative organisation, a unique opportunity has been created for a dynamic executive with a background in Capital Markets operations to work in a line management role with specific development focus.

The Opportunity

A CONTRACTOR OF THE RESIDENCE OF THE PROPERTY OF THE PROPERTY

This exciting position is a highly strategic, project oriented line management role. They require a skilled change agent with the ability to meet the demands of both rapid business expansion and comprehensive re-engineering of the operations centre. The appointee will lock into a core team of executives within Risk Management, IT and Finance, responsible for spearheading the implementation of new systems and process methods. He/she will be a key player in directing the development of the immediate function and harnessing the benefits of state of

c£50,000 + Excellent Benefits

The Appointee

- A high calibre ACA (preferably from a Top 6 institution) with demonstrable capital markets knowledge is required
- You must be highly IT literate, ideally with expenence of process redesign. You will demonstrate intellectual vigour and creativity, thriving in a rapidly
- You must possess strong man-management and first class communication skills, commanding respect and demonstrating authority to support staff, fellow
- executives and senior management. You will expect achievement to be rewarded with rapid promotion and
- increased responsibility.

Interested candidates should forward a detailed CV, including current salary and a covering letter explaining why you meet the above criteria to Sara Kenderdine-Davies, Hays Executive, 141 Moorgate, London ECZM 6TX. Telephone: 0171 256 5849.



City £27,000 - £48,000 + Excellent benefits. The Firm

Operating from 126 countries and serving some of the largest and most successful companies, Deloitte Touche Tohmatsu International is one of the world's leading accounting and management consultancy firms. The London Audit Services Group serves a portfolio of property, construction, transport and voluntary and public sector clients.

The Role

Hays Executive

STRATEGIC SEARCH & SELECTION

Undergoing expansion, the group's voluntary and public sector practice is seeking additional staff, ranging from newly qualified accountants looking for their first managerial opportunity to experienced managers and senior managers. Keen to extend your expertise in the voluntary and public sectors as well as having an opportunity to work in other areas, you will gain further experience in the tendering process, including

initial client meetings, proposal writing and the preparation for and delivery of presentations. You will also assist in training and will attend national conferences.

The Person

Deloitte & Touche is seeking to recruit high potential chartered accountants. Your personal goals in the medium term should be ambitious. Most importantly, you are highly motivated in your work, confident and possess well developed presentation and interpersonal skills.

In return, remuneration will be highly competitive including PRP.

To apply please telephone or write enclosing your cv and current salary details to our recruitment advisor, Mark Hyman, Hays Accountancy Personnel, 141 Moorgate, London EC2M 6TX. Tel; 0171 628 8525. Fax: 0171 920 0432.

Hays Accountancy Personnel





Deloitte &

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IT Senior Appointments

3.4



"Ensure your success with an organisation positioned to compete

in tomorrow's world" INFORMATION SYSTEMS AUDITOR

Home Counties

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Company

Our client is a highly dynamic and expanding Group, with a turnover in excess of £1 billion. This UK based Company is now a major International Organisation employing 40.000 people worldwide. With a history in the services sector, this Group has diversified considerably to be a major player in the communications and distribution fields, as well as emerging technologies.

internal Audit plays a vital role in the control environment of the Group and is regarded as an area for manager training and development. Due to the diversity of the Company, this position will be high in profile and exposure requiring an ability to handle clients and give presentations to all levels and areas of the Group. An element of UK and interhational travel will be required.

Person

The successful candidate will be of graduate calibre, be committed to further professional and personal development and have at least 5 years experience, ideally within a computer audit or technical role. This should be complemented with a broad knowledge of Information

- Mainframe, midrange and PCs

- UNIX, 4GL's

- Relational Databases - Networking

- Practical knowledge of the full systems development life cycle

This is an excellent opportunity to gain wide exposure within a dynamic and expanding group, with excellent prospects for promotion to a

If your talents and ambitions are equal to the challenge please call, John Hunt on 0171 209 1000 (W) 0181 675 7886 (H) or send, fax or E.Mail your CV to Drax Dearman Associates at Charlotte House, 14 Windmill Street, London W1P 2DY, Fax 0171 209 0001 E.Mail: Drax@dearman.demon.co.uk Quoting reference FT0034.

DRAX · DEARMAN · ASSOCIATES

IT Director

Newspaper Industry

HARVEY NASH PLC

Salary c. £60,000 + bonus + car

Our client is one of the country's quality national titles and

like all newspapers, IT is absolutely crucial to their aim to ensure your newspaper is produced on time every day. Following internal promotion within the group it is now seeking a new IT Director who will take full responsibility for the continued success of the IT department and to plan and carry through an evolving IT strategy in this changing Over the last ten years Information Systems and the

Technology that supports them have become the backbone of newspaper publishing. Page make-up, editorial, sales and marketing systems are totally dependent on IT, as is the transmission of the papers to the print sites in the UK and Europe.

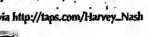
Reporting directly to the Managing Director, the IT Director, will work with the Board to develop thisstrategy and then manage the IT group, currently 45Location: London

We are, therefore, seeking an experienced IT manager with first class interpersonal and management skills as well as a broad but solid background in all aspects of IT. Clearly, knowledge of the publishing Industry would be a key advantage but we are open to applications from outside if you believe your experience and ideas

strong, to deliver the best available solutions for the

To apply, please write, enclosing your CV to the advising consultants John Kearney or Pippa Hartley at Harvey Nash Plc, 13 Bruton Street, London W1X 7AH. (Tel: 0171 333 0033). Please quote reference number HN1873FT and include current salary details and where possible, a daytime contact number.

Also apply via http://taps.com/Harvey_Nash



GLOBAL ASSET MANAGEMENT

WE SEEK THE FINEST TALENT IN IT

Global Asset Management (GAM) is an expanding, international investment management group. Founded in 1983 and with nine offices worldwide, it manages over \$8 billion on behalf of private, institutional and intermediary clients. GAM's management has always viewed IT as a prime source of competitive strength, and technology plays a significant role in all aspects of the firm's activities. We now require additional highly talented individuals to fill a number of key roles.

Development Manager

A key component of this role will be team building, Ideally you will have managed a team of up to 50 people developing client/server solutions for an investment management or other sinancial institution. Your background should include the management of multiple reams developing to various roots, Including Visual Basic, Access and Oracle. Ideally you will also have experience with Lotus Notes, Internet and Intranet developments, Ref:

UK Support Manager

Responsible for the management of the Support Desk and Executive Support function, you will offer the bigbest quality communication skills. The performance of the Support function dictates the way the IT department is perceived by the business, and you must be able to work well under pressure and withstand high levels of stress. Self motivating and dedicated to providing a quality service, you must have experience managing a support function in the finance sector, with a minimum of 5 years' technical experience in MS Windows, Office. Lotus products and Netware, Training experience an advantage. Ref: 10696A6

Operations Manager

London is GAM's operational hub and with a team of six you will provide 24-hour cover 5 days/week through three shifts, with a remit to eosure that GAM's systems are available, accessible and secure. Responsibilities include

running/monitoring processing on the corporate database. system backups, data distribution, cc:Mail, Lorus Notes and Netware administration and application implementation. With solid experience in most of these areas, you will also have the management skills to lead a team working in a challenging support environment providing the highest level of user satisfaction across locations. Ref: 10696A2

Global Implementation Manager

This new role will co-ordinate change management of business critical systems across all locations. At project inception you will determine the minimal risk change strategy and thereafter ensure compliance, whilst building a responsive, quality change programme for the Group. You will have had exposure to formal change management and bave a thorough grounding in the development cycle and project macagement. You will be decisive with the intellectual capacity to operate successfully and independently. International travel will be involved. Ref:

Business Analysts/Project Managers

You will co-ordinate all user and technical involvement from feasibility to implementation on projects that focus on key business requirements. You will have significant systems development experience, Ideally gained in a client/server environment, preferably in the investment management arena. With a record of major project delivery and a business focused approach, you will operate at the most senior level across functional boundaries and cultures.

Remuneration will be appropriate to attract the best people. Roles are based in Central London. Candidates must possess a good degree and have excellent communication skills. To apply, please send or fax your CV, quoting the relevant reference number, salary details and where possible a daytime telephone number, to our advising consultants, Goodman Graham & Associates, 8 Beaumout Gate, Shenley Hill, Radlett, Herts WD7 7AR. Fax: 01923 854791.

 $\mathbf{G}\mathbf{A}\mathbf{M}$



FT IT Recruitment appears each Wednesday in the UK edition, and each Friday in the international edition.

For more information on how to reach the top IT professionals in business call:

Will Thomas +44 171 873 3779

Clare Bellwood +44 171 873 3351

European IS Professionals

Our client is a premier global Fortune 200 Corporation, committed to shareholder value growth through core business development, innovation and excellence. Committed to sustained customer satisfaction, the company is constantly reviewing its operations and a new strategy for organising Europe as an integrated market has been defined. To support this change the 15 policy has also been reviewed and comprehensive changes are underway. Specifically, this plan is to move the IS organisation from a Country to a European base and hence to develop systems which serve the business on this basis. The Company has therefore, identified the need to bring on board some exceptional European experience to add value to the existing team and the following two requirements have now been defined:

European Systems Manager £ Excellent package

European restructuring has provided a unique opportunity for a motivated Systems Development Manager with up to date

Working closely with global management teams and external suppliers, your brief will be to contribute significantly to an efficient and cost effective transition from a Country to a European based Systems Development Organisation.

Previous experience of managing change across the continent with particular emphasis in the consumer products industry is necessary The control of resources, budgets and timescales ensuring cost-effective solutions which demonstrably improve the business is essential. Key to your success will be highly developed interpersonal skills as you will have to work across borders utilising teams not necessarily under your direct management. Ref: HN1791FT

European IS Services Manager – \$8 million budget £ Excellent package

The integration of European Services generates the need for an experienced manager to advise and recommend to Senior European Management the strategic utilisation of operational services to meet business goals both now and into the future. An essential area of experience is negotiation with vendors, evaluating their capabilities and ensuring detailed service level agreements are met within effective cost/performance parameters.

Working with country services managers, your brief will be to ensure that all services are supplied in a secure and cost effective way, maximising the benefits of an integrated European Strategy.

Although the role is not technology specific, you must have experience of a broad range of current client/server and relational database technology. Ref: HN1792FT

Both the roles above are based in the North West but will require mobility and travel throughout Europe. An excellent remuneration package is offered reflecting the calibre of individuals we wish to attract for each role. This will include a company car, private healthcare, 25 days holiday, pension and share ownership scheme and relocation assistance where required. To apply, please send a CV and covering letter to Harvey Nash Pic, 13 Bruton Street, London W1X 7AH, (Tel: 017) 333 0033). Please quote the appropriate reference number and remember to include current salary details, and where possible, a daytine contact number. Also apply via http://taps.com/Harvey_Nash

HARVEY NASH PLC



Project Leader - Financial Systems Provide the systems to underpin dynamic growth.

Leeds based

up to £30,000 pa

Chercal Electric is a diversified technology, manufacturing and a diversified technology, manufacturing selections are company employing 216,000 people worldwide and generating tevenues of more than \$60 billion. In Europe, by escelling in the markets in which we operate and by acquiring new companies, our growth has been particularly dynamic, exceeding even our own expectations. Client Business Services Europe, part of GE Capital, was established a year ago to facilitate this growth by providing a growth of the providing a growth of range of financial support services to GE companies in the

We are looking for a highly tale and individual to play a key role in a project to implement the current Millennium financial systems in GE businesses operating across Europe. Travelling extensively throughout the UK and across Europe, you will actively drive the development, implementation and enhancement process, working closely with the Project Manager and a team of Business Analysis.

You will also be expected to provide production support for the systems, including out-of-hours support when required.

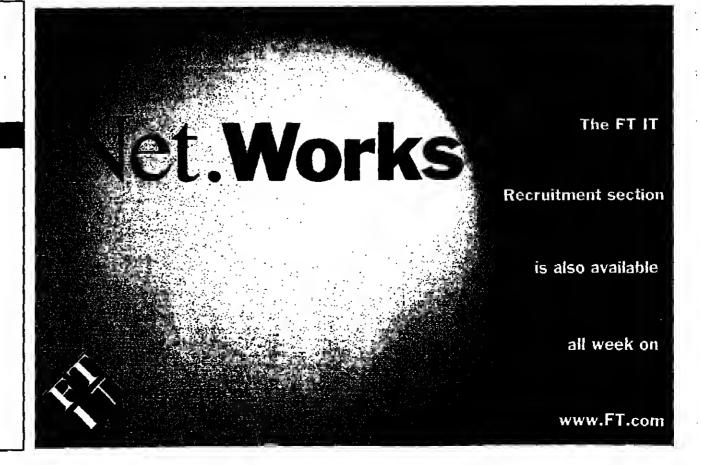
This is a fast-paced environment where high-level responsibility and job fulfilment go hand-in-hand; one where initiative, determination and an appreciation of timescales are all critical autibutes. To qualify, you will need 3.5 years' appropriate systems experience demonstrating proven development skills in either COBOL (On-line & Batch) or Millennium PDL & SDT. The ability to prioritise and manage software maintenance backlogs is essential, as are the skills to communicate effectively with both technical and non-technical personnel.

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IT City Appointments



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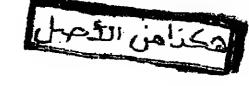
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Amsterdam: by Ronald van de Kroi

Dutch challenge London Storm gathers from the east

The ISD is rekindling old rivalry as Holland bids for a bigger world share

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The implementation of tha European Union's Investment Services Directive is set to add new impetus to the Netherlands' stock-market battle with Britain. Thanks to the directive, the Amsterdam Stock Exchange will this year be able to allow foreign securities houses to hecome "remote members", making it possible for them to trade Dutch equities in the Dutch capital from elsewhere in Europe.

The campaign to attract foreign equity traders from the mirrors Amsterdam's earlier efforts to win back bond trading from London. This was accomplished in early 1994 hy arranging special membership for foreign, mainly Londonbased, traders to take part in a revamped Amsterdam Treasury Market (ATM) - or the Dutch government bond market

Eightean foreign houses ranging from Goldman Sachs international to the London branch of Swiss Bank Corp. and from CS First Boston to Nomura International, have taken out special membership for ATM purposes. These same brokers are being targeted in Amsterdam's drive to promote remote membership for equity

The Amsterdam exchange is

in talks with eight equity houses, raising expectations that five or six may sign up for remote membership by the end

Another event scheduled for mid-1996 is the creation of a new structure for the Amsterdam Stock Exchange to make its deciston-making process less unwieldy. The new-look exchange will be run less like an association of members and more like a business: it will be owned by a bolding company and have the status of a public limited company.

The simplified structure will make it easier to negotiate a merger with the Amsterdambased European Options Exchange, creating a more tightly focused capital market for the Netherlands, It should also make the Amsterdam Stock Exchange better equipped to compete with foreign counterparts, as trading and settlement of trading will fall under the same umbrella. in fact, all of Amsterdam's

reforms since the late 1980s the abolition of stamp duty, the encouragement of block trading between banks and the automation of order flows on to the hourse - have been designed, explicitly or implicitly, to boost liquidity and thereby increase the ability to compete with London, the Dutch capital's main rival,

The flow of trading in Dutch bonds and sbares into London particularly steady in the late 1980s - has now been stemmed. In Dutch government bonds, the ratio between

roughly 50:50, after being 60:40 in London's favour in 1993. In equities, Amsterdam now claims to account for 70 per cent of turnover in international Dutch stocks, up from 65 per cent in 1993. London's share, according to the Amsterdam bourse, bas therefore fallen to 30 per cent.

Nonetheless. Amsterdam knows it must not be complacent. It watches London carefully. The deep-seated rivalry ans that the recent turmoil in London about trading systems has been greeted with quiet satisfaction in the Dutch capital. When Amsterdam adopted its new trading system on September 30, 1994, it ron-

The hoekman now takes the role of a stock specialist

sciously eschewed London's quote-driven market-making methods and opted instead for a complicated hybrid system combining both quote-driven and order-driven elements. With London now reconsidering how to reintroduce some measure of order-driven trad-Amsterdam's decision looks far-sighted.

Besides allowing for both market-making and orderdriven husiness, the new trading system, Trading System Amsterdam (TSA), also distinguishes hetween retail and

> portfolios built up outside the Netberlands. Big professional investors tend to have established ties with their trading intermediaries, and a reform in the Dutch trading system will not necessarily influence immediately how a New York-based investor places orders with a London-based broker.

wholesale market segments. The wholesale side is further

split into two systems -

Amsterdam Stock Exchange

Trading System (ASSET), an

"advertising" screen for quotes

posted by member firms, and

Automatic Interprofessional

Dealing System Amsterdam

(AIDA), effectively an auto-

in the retail market, the

"hoekman", formerly a stock

jobber, bas now taken the

New-York style role of a stock

apocialist. Frequently blamed

in the past for the difficulty of

effecting large trades in Amsterdam, the hockman is

now also active in the whole-

sale market. In 1995, the hoek-

man firms were involved in

about two-thirds of wholesale

turnover between members of

Despite the reforms - widely

regarded as a successful, if

complicated, compromise to

retain the hoekman role in a

revised form - Amsterdam still

remains vulnerable to the

encroachment of foreign

of around 7 per cent of the

European exchanges means we

would do well to remain mod-

est as well as vigilant with

regard to future develop-ments," Baron Boudewijn van

lttersum, chairman of the

New Year speech to members

on the first trading day of 1996.

Amsterdam's top stocks.

such as Royal Dutch/Shell,

Philips, and Unilever are all

liated on other international

exchanges, and they are widely

held by foreign investors in

Amsterdam exchange, said in a

"Our market capitalisation

the Dutch exchange.

exchanges.

mated interdealer broker.

"A substantial part of leading Dutch issues are in foreign hands, and investors are simply more active than in the Netherlands," Mr van Ittersum said. "In order to increase our market share it is therefore important that this fragmentation of the market be overcome through the direct affiliation of foreign houses, which can offer a positive contribution to the liquidity of Dutch stocks in our market.

130 ---

Could there one day be a central market that includes Eastern countries?

The financial markets of east ern Europe could enjoy substantial growth this year as international investors take a close look at prospects in the

■ New markets: by John Pitt

region.
Following strong gains in other emerging markets over the past few years, many investors have decided that the time rould be right for further expansion into countries such as Hungary, Poland, and the Czech Republic. There is also increasing interest in both Turkey - which bas high hopes of becoming a member of the European Union - and

Of course, the impact of the Investment Services Directive on these markets is negligible. Even if they did belong to the EU, they would probably be too small and too underdeveloped to take advantage of the new remote membership rules. The question is whether, in the future, trading links with the west will be mutually desirable.

The answer is probably yes. The financial markets of eastern Europe are working hard to catch up. Mr Mark Mobius. for instance, who runs Temple ton's \$7bu emerging market fund, argues that eastern European countries as a whole have moved very swiftly "to huild complex market mechanisms for the foundation of conomic development...They bave opened effective stock exchanges much more quickly than other lower-income countries around the world".

He notes that Slovenia has probably been the most successful of the group, having sold-off some 300 companies and giving preliminary approval for another 600 privatisations.

According to Daiwa Europe, 1995 was a watershed year for foreign domestic investment in this region. "While the regional total of just under \$10bn is less than half the sum flowing into China, it nonetheless marks a taking-off point



1995 98 1993 1994 which will accelerate other regional investment decisions. having reached a critical mass in many rountries," the broker comments. "As credit ratings improve, and western financial involvement deepens, FD1 could increase by between 30

250 ---

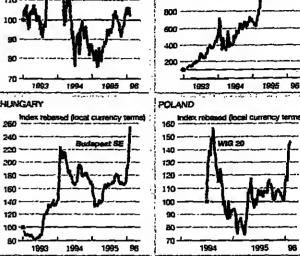
erai more years" A similarly hallish viewpoint romes from UBS. "The 'transformation recession' which occurred as the economies made the jump from the command economy to the market economy is over," says the

to 50 per cent annually for sev-

Customs union could lead to more mergers in Turkey

investment bank. "Major strides are being made in privatisation and corporate restructuring...and expertise in previously unknown concepts such as accounting, marketlng and distribution is

Mr Roger Monson at Daiwa comments that the main roncern at the moment is transparency. For instance, in the Czech Republic more than 80 per cent of trading takes place



off the official market. But all the markets are developing stock market procedures comparable with those in the west. and some are receiving funding help from the European Bank for Reconstruction and Development or grants from the IMP/World Bank.

Of course, the markets differ widely from each other. At present, huying equities in the Czech Republic, for instance, involves making transactions through a local broker, with the purchase being made in either koruna or, if the deal has originated in London, sterling. Settlement is T+3 or T+4.

In Turkey, the equity mar-ket is well-established and liqnid, with daily volume approaching an average of \$200m on the 180 listed stocks, giving a market capitalisation of more than \$25bn. Analysts say that trading is quite transparent with companies publishing four sets of financial statements a year. Settlement is T+3 and trading, at four hours per session, is now elec-

While Turkey has yet to be affected by the ISD initiatives, its enstoms union with the ED has already become a reality. The customs union brings the country more fully into the single European market by extending many of the European Union's trade and competition rules. Turkey is one of the EU's biggest export markets, and the EU accounts for some 50 per cent of Turkey's

Ms Feyza Sensoy at Carnegie says the customs union could ad directly to more mergers and acquisitions activity, as well as an tocrease in foreign direct investment.

A similar situation can be found in Israel, where it is far too early for the ISD to have had a significant impact. A London-based analyst says the state's main trading partner. apart from the US, is the European Union, while hilateral trade with Germany is the most important

The equity market is romputerised, has a market capitalisation of some \$50hn, with about 40 leading and liquid stocks traded. Settlement can be same-day

although, since most transactions are conducted in foreign currency necessitating a forex conversion, trading is usually conducted T+2. With a gradual easing of

tensions in the Middle East, analysts expect a steady growth in corporate earnings forecasts are for a rise in 1996 of 13 per cent.



■ Regulation: by Christine Moir

nce more unto a breach?

The growth of remote membership has serious regulatory implications

It would he a mistake to believe that attempts to create a new single market in securi-ties and derivatives trading will usher in an ers of uniform regulation across Europe. The Investment Services Directive and its sibling, the Capital Adequacy Directive, together set minimum standards for both markets and traders. But minimum is not necessarily ideal: the gap between the ISD and CAD standards and best practice leaves ample opportunity for regulatory arhitrari-

Under the directives, the bome country of a securities firm is responsible for authorising it to trade elsewhere in Europa. When travelling on tha "passport", however, the firm must obey the husiness rules in the host country.

In principle, that should mean that in any one market all firms - local or visiting -

will operate by the same set of rules. In practice, however, disparities will probably be inevitable. The host country cannot take away a visiting firm's

laxer country could - theoretically - cock a snook at tighter regulation.
The host country could fine or discipline the incomer for any hreach of rules hut would need the co-operation of the home country to have it de-authorised - something that

passport, so someone from a

might not be easy to achieve. The potential for inequalities become apparent when you consider the position of firms from a stringent regime. They will not he able to relax their standards for fear of having their passports cancelled by their home authority. British fund managers are

wincing at the thought that tough UK regulations may cost them husiness abroad. "The SIB lays down very tight rules about handling client money, which add to our costs. Some other countries do not. In these places, therefore, our charges would be uncompetitive compared with local firms," com-plains Mr Stephen Tanner, director general of the Institu-

The host country cannot take away a visiting firm's

erate this trend. While certain minimum stan-

essential there is no consensus about what they should be. The London Stock Exchange has had to tighten its trade publication rules to meet the transparency requirements for a regulated market under the ISD. Yet many UK institutions have hotly argued that they would settle for a degree of opacity if that were to enhance the liquidity of the market. It is one of the issues complicating the exchange's current

reform programme.
The same institutions applaud Frankfurt and Paris for settlament systems that they regard as superior to London's. But the abandonment of Taurus (London's lata lamented settlement experiment) was ample proof that superiority can come at too high a price. Taurus was killed

At the heart of the new regime is the idea that all firms trading in securities will be fit and proper and financially strong enough to meet the risks they take. Hence CAD, which lays down the principle of capital adequacy. Even here, different systems

tal are called for. It is rumoured that some less scrupulous operators are seeking to set up in the country with the lowest capital requirement and then win their passport to more demanding markets. Even the approach to regula-

against them.

Notwithstanding these anomalies, the twin directives need to merge.

ket and experience has shown that the best regulated mar-kets are the most liquid. Countries and markets struggling to meet the requirements of the ISD at present will see a vivid corroboration of this as 300 of Europe's blue-chip companies begin to choose the markets on which they want to be listed undar the new Eurolist arrangements.

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WILL ISD DELIVER?

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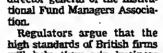
Single European Equity Market

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Regulators argue that the high standards of British firms will help them win business when they are abroad. For most investors, bowever, the cost of trading will ha the overriding factor.

The price of regulation may also affect markets. The same institutional fund managers groaning under their regula-

passport

tory costs are eager to saize the chance of cheaper trading abroad. Many have already abandoned the London Stock Exchange's Seaq system for foreign securities in favour of trading directly on cheaper markets. The opening up of all European markets may accel-

dards of regulation are clearly

off because it was too expensive to survive.

tion differs between countries.

All pay lip service to the concept of open borders and a sin-gle market but some may not apply it in practice. Although the directives are designed to facilitate openness they do offer a window to protectionists. EU states are required to give authorised firms access to their markets and customers hut they may exclude anyone by invoking the "greater good" principle. Disgruntled insurance companies denied access to Germany and mortgage issu-ers unable to penetrate France believe it is this that worked

will reinforce the trend to bigber standards that has been a feature of the past decade. The lowest common denomina tor that applies under the ISD sets a fair standard that can be raised over time. It is already clear that not every market will qualify as a regulated market. Some may cease to exist or

Liquidity is probably the key factor in the survival of a mar-

Eurolist is yet another approach to creating a single investment market. Companies wanting exposure to more than their own market will be able to access all the other European bourses by paying a single fee and using standardised procedures, investors will then be able to bny their shares either through the investors' home market or through the company's national market.

For many institutional investors, Eurolist, when it is fully developed, will be an alternative to the ISD-driven single market and may even be prefin different countries mean erable.

exchanges will continue trade their bond products inde-

pendeouly, at least until the

Directive and monetary union.

arguing that the directive into

be likely to concentrate busi-

ness in London. "In many

respects, by allowing remote

trading the ISD will strengthen

London's position," he says,

adding that brokers and banks

will be attracted both by the

existing concentration of busi-

ness in the UK capital and by

the liquidity bound up on the

trading floor at Liffe. The

point is that you will want

your trades to be where man-

agement takes place. It will

make sense for many to have

all their trades operating out of

onset of monetary union. In London, Mr Damei Hod. son, chief executive of Liffe is sanguine about the impact of both the investment Services

Perl

Three forces for change

Deregulation, new technology and Emu figure large in the futures and options business

IV

Liberalisation and the introduction of new trading technologies are leading to an intensification of competition between Europe's 24 futures and options exchanges. Already the threat of competition has led the second and third biggest exchanges, in France and Germany respectively, to link up, making rationalisation likely.

In the longer term, the prospect of European Monetary Union will increase the pressures. Mr Gérard Pfauwadel, chairman of the Matif, the Paris-based futures market, expects a wave of restructuring with some derivatives markets disappeariog, either through merger or takeover. The comblnation of pressures will mean "substantial modification in the landscape of futures and options exchanges in Europe",

Although only a handful of European states bas so far implemented the European Union's third investment services directive, the new rules will effect more change, even-

tually making it possible for an exchange based in any one EU country to trada across borders. That, combined with new trading technologies introduced over the past five to 10 years, will allow the brokers and banks to trade on exchanges from offices anywhere within the EU. In theory at least, banks will be able to base trading operations for a number of exchanges at one

Already, technologies introduced over the past five to 10 years have permitted extensive development of remote trading. The Deutsche Terminbörse, for example, Germany's derivatives exchange, which is now a division of the broader Deutsche Börse, has been fully electronic since its inception in 1990, and is already giving access to members based outside Germany.

Members of Matif gained access to DTB's Bund and Bobl contracts following an agreement between the two exchanges in the autumn of 1994, and a handful of traders based in the Netherlands is now trading DTB contracts. The DTB had been unable to ohtain authorisation to operate in the UK, but, under the oew European rules, will open a telecommunications facility there. The link will reduce the

based in the UK.

Smaller electronic exchanges such as Spain's Meff, the Stockholm-based OM and the Amsterdam-based EQE, will also enjoy greater freedom of operation hut, at the same time, could become more vulnerable to competition.

Looking further shead European monetary union will tbe continent's exchanges even if integration is confined to a relatively narrow group of EU members. The

The likelihood is that Emu will spark fierce competition for bond business

likelthood is that EMU will spark fierce competition for bond business between the London International Financial Futures and Options Exchange (Liffe), on the one hand, and the Matif and the DTB on the other. At present, Matif dominates trade in the French bond and money market business, but more than 70 per cent of transactions in German government bonds are conducted at Liffe Indeed, the hund and

cost of trading for members euromark contracts are Liffe's most popular products, and alongside UK and Italian bond and money market contracts, account for more than 50 per cent of the exchange's business and revenues

> From 1999, European governments that join Emu are likely to raise debt in the euro, the new European currency, rather than their national currencies. Bonds denominated in those national currencies will be converted into the euro. Governments will continue to issue their own debt - and a French rnment euro-danominated bond will be rated differently from a German one, for example. However, the likes of the bund contracts currently traded at Liffe and the DTB will disappear.

While competition for the new German and French euro" denominated bond futures is likely to be fierce, the outcome of the battle remains uncertain. Although the French and German exchanges have developed plans to set up a joint electronic trading system, their alliance - just like the process of monetary union Itself - has not been easy and its future is still far from guaranteed. Unlike the DTB, Matif still trades its most popular products by open outcry. Paris deal-



ers and their firms have opposed proposals to remove the French bond contracts from the trading floor and switch them to an electronic

This has led to some inequality in the Paris Frankfurt deal. Although the DTB agreed to allow Matif members to trade its most popular contracts 18 months ago, Matif was unable to reciprocate fully: traders' opposition means two of its

ing systems via remote mem-

bership."

most popular contracts are not on the joint network.

The decision by the Deutsche Börse to integrate tts derivatives division (the DTB) fully has also had an impact on the original plans, conceived early in 1992 by Mr Pfauwadel, chairman of the Matif, and Mr Jorg Franke, his opposite number at the DTB. Last year, the agreement between the two derivatives markets was extended to the cash equity markets.

Co-operation is now focusing on two parallel trading systems, one of German design for equity derivative products and, potentially at least, for "euro" denominated bond cootracts; the other, a French system that will be used in the casb equity markets. If co-operation is to go ahead, the German anthorities must, by the end of next month, agree to use the French system. In any

one room in London." Liffe is confident of its abit. ity to retain European bond business but is also putting considerable energy into efforts to build links with exchanges in other time zones. Last year, the market signed agreements with the Chicago Board of Trade and the Tokyo International ` Futures Exchange (Tiffe). Liffe will trade the US long bond future and the Tiffe euroven contract on the Liffe floor in London, ontside trading hours at each of the other two markets. Similarly, Liffa's biggest contracts will be traded on the Chicago floor, when trading is

over for the day at Liffe.

■ Technology: by Henry Harrington

Behind the remote reality

That electronic trading is forcing revolution is received wisdom. But what software and systems are involved?

Today, there is nothing to stop straints that confined stock a British broker trading shares on the Amsterdam stock exchange from under a sun umbrella on a Greek

The convergence of computers and telecommunications bas provided the technology the trading floor and allow members to trade via computer terminals. And the adoption of the European Union's Investment Services Directive (ISD) on January 1 this year has dissolved regulatory cooexchange membership within national boundaries. Provided they obey the rules of the distant exchange, members can now trade remotely from other countries within the Union.

The only obstacle to crossborder trading is the tardiness of some governments in passing enabling legislation for the ISD. Bnt. according to Mr Jean-Pierre Paelinck, secretary-general of the Federation of European Stock Exchanges (FESE) most, if not all, will legislate by mid-year.

border access to exchanges are liquidity and cost. Illiquidity on Enropean bourses bas deterred US end Japanese been repatriated. While Loninvestors. The overbeads of brokerage offices in each EU

Two factors driving cross-

state are unsustainable, given

the technological advances

and plummeting cost of com-

puters and communications. The ability to keep up with technology, will be one of the things determining the stock exchange leaders of tomorrow. A few years ago, more Swedisb shares were traded in Londoo tban in Stockholm, Bnt. according to a new report*, since 1991 the vehicle through which London dealers mede their markets in continental

Exchange's Seaq International has been "crumbling". That Swedish business has

don has held back, efficient, computer-based markets bave been developing in continental Europe. The report says the process bas a long way to run: "Proprietary electronic trading, brokerage, order routeing, price dissemination and posttrade support systems will further drive down trading costs through improved technology. lower overheads and the bypassing of oligopolistic Intermediaries. This competitive pressure may be further increased through cross-horder expansioo for exchange trad-

equities - the London Stock

says that despite an impressive array of features, Prosoftia's Tradenet software is standardised. He says he has faced limited competition in the markets be has entered - Switzerland, Sweden, Austria and Germany. The cost of implementation is between SKr2m and SKr4m (£200,000 and £400,000) and the normal package caters for between 10 and 50 traders Tradenet software provides users with administrative and analytical tools and the ability to aggregate small orders to save costs. It can trade and

eveo define derivative prodnets. In addition, it can control order flows in a bank's own marketplace and commnnicate with feed vendors such as Reuters and Bloomberg. In the trading technology business all roads lead to "Silicon Fjord" in Stockholm, Mr Peter Morris, president of the

London-based company, MTi. for example, says his product, Extra, has its roots in a package developed by a Swedisb

Different tax

regimes are just

make cross-border

retail sales difficult

The Investment Services

Directive (ISD), in theory,

turns Europe into a single mar-

ket in which recognised finan-

cial companies are free to sell

their products and services

The directive's over-riding

purpose is to allow product providers or intermediaries in

In practice, bowever, this

across the European union.

one thing that

broker for keeping track of stocks on Scandinavian

The development of remote membership is made increas-Extra, which costs around \$25,000 (£16,300) per position. ingly possible by the quality and cost-effectiveness of the bas developed the multiple technology. Mr Carl Kling-herg, marketing manager of exchange trading feature to overcome the limited liquidity in European markets. It allows Prosoftia in Stockholm, a division of Sungard Data Systems, large transactions to be made in small parcels, avoiding price reactions by ronteling the deals through a number of markets. But remote membership of exchanges does not necessarily raise opportunities for suppli-

ers of technology to leap aboard a digital gravy train. The hardware is low-tech by modern standards - PCs and telephone lines. Much of the software for the links is being developed and installed in-house by members and the exchanges and is run via data feeds of financial information providers such as Reuters and loomberg. Mr Mike Duncan is director

of equities technology at Nat-West Markets in London, one of the first firms to trade remotely on January 1 on the Stockholm Stock Exchange (SSE). He says that the whole exercise of linking personal computers (PCs) to the SSE using the SSE's Sax software probably cost less than

At the other end of the line,

Mr Carl Joban-Hogbom. senior vice president of the SSE, says that seven remote memhers bave joined the exchange. He edds that the decision was taken that the exchange should not get into the business of selling software. "What we are good at,

bowever,

hotb

bopefully, is creating mar-Although Tradepoint, the

In the trading

technology business all roads seem to lead to 'Silicon Fjord' in Stockholm

London-based electronic stock exchange that started trading in September last year, has no continental European members yet, its chief executive, Mr Michael Waller-Bridge. says all UK members bave remote access and that the exchange is "geared np" for continental European firms.

Tradepoint bought a licence for its trading system from Vancouver Computer Trading Even though Tradepoint's cus- International Affairs (RILA).

tomisation might make the technology attractive to other exchanges in Europe, it is nnlikely to be promoted beavily. "Our purpose is not based around marketing software," says Mr Waller-Bridge.

According to Mr Herve de Laitre, a spokesman for SBF. Bourse de Paris, an alternative view is taken in France. The Paris Stock Exchange has sold its Supercac software to both the Belgian and Toronto Stock Exchanges and is tendering to supply the Frankfurt Stock Exchange.

Cedel, best known for its ' Euromarket clearing and settlement, has launched a prodnct that allows investors to place their orders and receive confirmation from brokers or exchanges within 17 seconds. The service is available via ADP. Bloomberg and Telerate and its emphasis has so far been on the highly automated North American markets. But the general mahager, Mr Jerry Metter in London, emphasises that Liberty InterTrade Direct is an "open, neutral network for processing orders, not executing them".

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*The European Equity Markets - The State of the Union and an Agenda for the Millennium produced by the European Capital Morkets Institute (ECMI) (VCT) for \$1.25m (£817,000). and the Royal Institute for

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any EU state to set up in any other EU state, provided they are regulated as fit and proper

On the continent, unit trusts are little-known and likely to be seen as risky brave new world may be long in the making. "I bonestly don't believe the ISD is going to make an immediate difference to anybody," says Mr David Ainslie of the UK finan-

ciel services group, Towry Law. Part of the problem is that the ISD really does not change much. The sale of open-ended investment funds, or unit trusts as they are known in the UK, has already been regulated by the UCITS (Undertaking for Collective Investment in Transferable Securities) directive. Sales of life insurance products

Some companies have taken advantage of the new rules to set up operations, often in Luxembourg or Dublin, to sell products across Europe. But

are regulated by various life

their biggest success has been in selling to expatriates or to so-called "mobile executives", who have an interest in bolding investments outside either their home or working country. Although often lucrative. this market is small.

■ The ISD and the retail investor: by Philip Coggan

The problem in attacking the mass market is distribution. in most of Europe, customers buy financial products through the banks, or their insurance companies; independent financial advisers are fairly rare. Investors are used to fairly straightforward, safe, but low-yielding, investments; on the continent, inflation has not taken the same toll on bank deposits that it has in the UK. The likes of unit trusts are little-known and likely to be perceived as

A group whose name unknown overseas will hav little chance of success in tr ing to break into a market wit a new product: setting up distribution system from scratch would be prohibitivel expensive.
Although Fidelity, the glan

US fund management group bas sold equity products i Germany, it has the advantag of relatively big-name statu and of operating close to the high end of the market. Europe-wide products canno

reatly be sold to the retain investor until tax systems are integrated. Take, for example a product such as the endow ment mortgage. This grew ou of the special circumstances o the UK, where, until 1984 interest payments and life insurance premiums were subject to relief. The same reliefs do not apply in, say, Belgium or Spain.

According to Mr Kelth Bedell Pearce of the Prudential: "From the cuatomers point of view, local taxation and local security systems will determine whether they want to buy something."

A prime example is pensions. Generous state or corporate

bstacles to integration benefit systems have prevented the development of a personal of the financial advisers, Berry Birch and Noble. pension system in many Euro-

> providing these systems is rising sharply, and reform is likely; nevertheless, it will take a while before individuals are convinced that they need to provide for their futures via a packaged pension product. Another obstacle to Euro-

pean countries. The costs of

pean integration may be the perceived need of firms to consolidate in the domestic market, ratber tban expand "Our main focus is in the

UK. There is so much to deal with in our own market, in terms of regulation, without thinking of Europe," says Mr John Cole, managing director

Mr Cole eventually expects to see firms of his size expand-

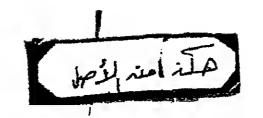
ing into Europe via co-operative links with other groups. So far, for UK advisers, the main impact of the ISD is the effect of the capital adequacy rules, which are a big handicap for the small one and two-man firms that constitute a large

chunk of the industry. The ISD may be a useful stick with which financial services companies can beat recalcitrant regulators into agreeing their applications. However, a lot more changes will be needed before the dream of a single market for financial products for the retail investor can he realised

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Sterling yesterday rallied sharply in the wake of the release of the Scott report with early assessments indicating that the government would emerge relatively unscathed.

The pound jumped by over half a plennig, and a half cent, against the D-Mark and the dollar, before steadying. It closed in London at DM2 2623, from DM2.2603, and at \$1.5377, from \$1.5385. Japanese interest rate mar-

kets were the other main focus of attention following comments from Mr Wataru Kubo, the finance minister, which were taken to mean that Japanese interest rates might be raised. The September euroyen contract on the Simex futures exchange in Singapore fell to 98.82, from a previous settle-ment of 98.99, before rallying to finish at 98.91.

Talk of higher interest rates boosted the yen, which fin-ished at Y106.11 against the

Feb 15

POUND SPOT FORWARD AGAINST THE PO

dollar, from Y106.805. In Europe the main event was the Bundesbank council meeting, where official rates were left unchanged, while the repo rate was fixed at 3.3 per cent for a further two weeks. The D-Mark was generally

The lira continued to suffer from the political vacuum in the country, and fell to L1,086 against the D-Mark at one stage before recovering to fin-ish at L1,080. The dollar held up well in the face of a firmer D-Mark.

finishing at DM1.4713, from The European trading day

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E Pound	la New Yor	rk
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rates was not because the economy was overheating, but because he wished to alleviate the hardship pensioners, who are reliant on interest income, are experiencing. analyst at IBJ International in London, said it was also rele-

tant; his reason for saying that

there was a case for higher

vant that Mr Kubo was a socialist polltician within a cabinet dominated by the Liberal Democratic party.

He added: "The Bank of Japan is fairly independent in these matters and the Japanese financial system needs a sustained period of low rates to

rebuild balance sheets." Mr Edmonds said the signs of a recovery in Japan, were still tentative. "I don't think we are likely to see the BOJ follow through," he said. A rise in Japanese interest

rates would have a seismic

equivalent to when the US Fed-

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eral Reserve raised interest rates in February 1994, bringing to an end a long period in which cheap US money propped up markets globally. Japan, and the BOJ, are now in an analogous position.

Dec'96 Jan 98 Feb

Mr Stephen Lewis, analyst at the London Bond Broking company, said Mr Kubo's comments "mark a major turning point for global financial markets." He went oo: "The Japa-nese debate on interest rate policy is likely to push up market rates as participants build in a larger risk factor against the chance of a tightening in official policy.

"It will no longer look like a one-way option to borrow yen at virtually no cost and reinvest the proceeds almost anywhere. The speculative element in global capital markets is ebbing away."

Ahead of Mr Kubo's comments, there was already evi-dence, in the weakening of some high-yielding currencies, and the rally of the yen against the D-Mark, that some of these trades were starting to

* Corrency impressed hy the release of "It was a bray - there's no e Mr Chris Fu analyst at IDE looks like sterling has got away with it completely.
While sterling avoided heavy MONEY RATES

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ttaty Week ago Netherlands

selling pressure in the run up to the report, the risk element capped its rally. Now, said Mr Furness, the outlook was bullish. He said he could see sterling rally to DM2.28.

Mr Steve Barrow, economi at Chemical Bank in Londo was cautious about the outloo for sterling. "The discrepand between UK and Europea economies could work to the advantage of the pound, but we fear that such a discrepant could quickly cause trade pro lems, and hence are not enth siastic about the view that re atively strong UK growth w lift the pound against the D-Mark."

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APPOINTMENTS

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TITRES PARTICIPATIFS IN

ECU PROVISORY COUPON

ON AUGUST 10, 1998

For the period of remuneration ending on August 10, 1996, a TMOE of 7,00 per cent or an ECU LIBOR of 4,54688

This coupon payable on August 10, 1996, will not be less than ECU 24,61 for each tire participatal of ECU 1,000.

The definitive coupon will be known after the publication of the net consolidated income for 1995.

Capital One Master Trust U.S. \$380,000,000 Floating Rate Class A Certificates Series 1995-2

For the interest period 15th Feb-ruary, 1996 to 15th March, 1996 the Certificates will carry an interest

Certificates will earry an interest rate of 5.4225% per annum with an amount of U.S. \$43.68 payable per U.S. \$10,000 denomination and U.S. \$436.81 per U.S. \$100,000

INDOSUEZ HIGH YIELD BOND FUND Société d'investissement à

L-2520 Lucembourg RC Lucembourg S: 43.962

NOTICE TO THE SHAREHOLDER

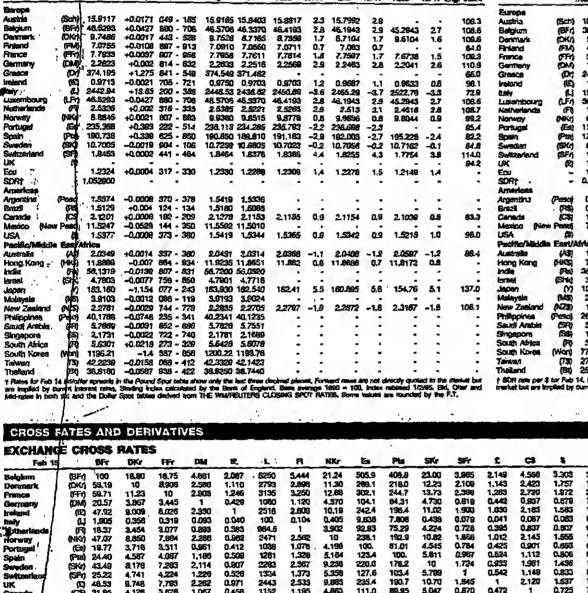
This is to inform the Shareholders of the INDOSUEZ HIGH YIELD BONO FUNI Scaw that the Board of Directors' Meeting head on February 73, 1956 riss detector by a dividend of USD 5.25 per share in the holders of Distribution Shares.

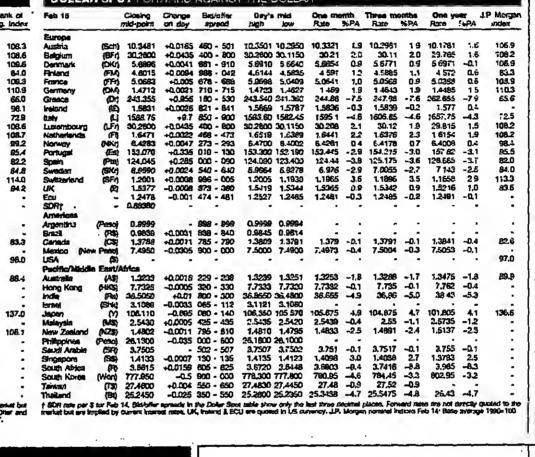
The shares will go ex-divident on Febr. 18, 1936 and the payment of the divid will be carried out on March 1, 1995.

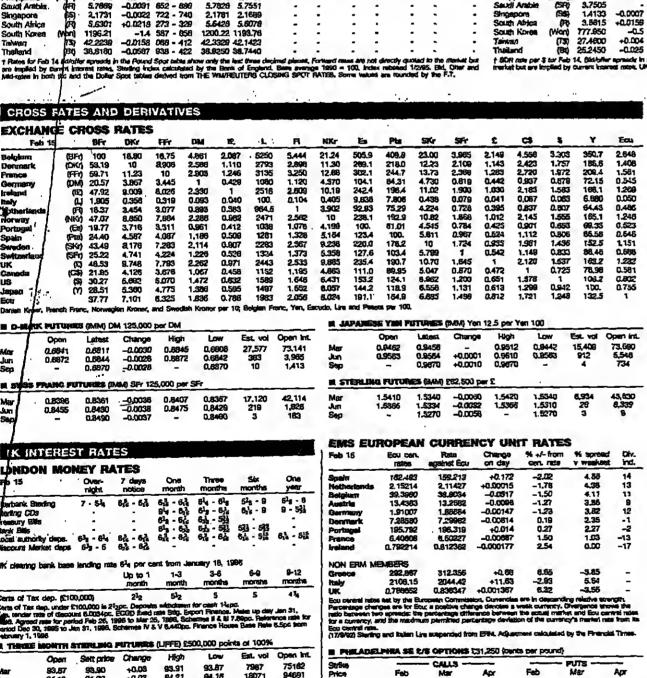
The Board of Directors

Union Bank of Switzerland London Branch Agent Bank

13th February, 1996







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Bep Dec	93,93	93.98	+0.64	94.00	83.82	7717	47017	1.500	3.6		3,8B	4.16	0.01		0.16	0.78
aar aar	93.64	93.70	+0.04	93.70	93.64	3275	32168	1,510	2,8		2.89	9.38	0.01		0.25	1.07
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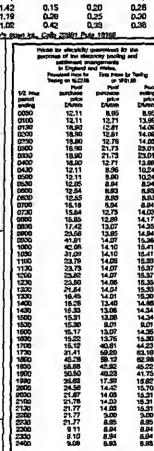


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US\$1,500,000,000 Floating rate notes 1996

Notice is hereby given that for the interest period 16 February 1996 to 16 May 1996 the notes will carry an interest rate of 5.125% perannum. Interest payable on 16 May 1996 will amount to US\$12.81 per US\$1,000 note.

Agent: Morgan Guaranty Trust Company

JPMorgan

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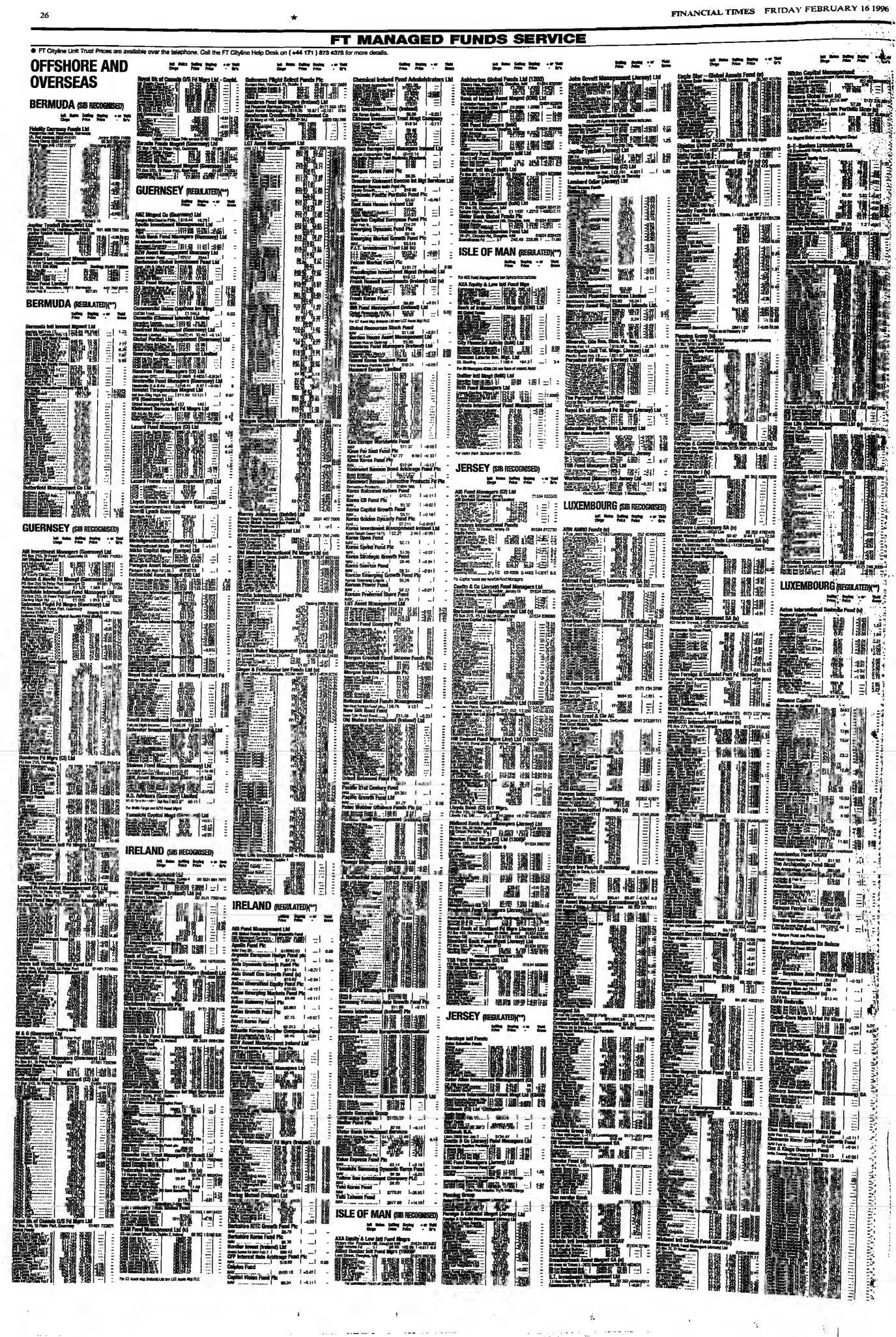
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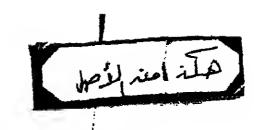
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#### LONDON STOCK EXCHANGE

# Footsie just fails in attempt at new closing high

UK Stock Market Editor

Publication of the Scott report into the "Arms to Iraq" scandal was greeted with sighs of relief around the City's trading rooms. The report, which has cast a shadow over UK markets for some time, was viewed by market nbservers as not as damaging to the government as had been feared.

The relief over the Scott report, combined with more good inflation news, confirmation of Rentokil's interest in bidding for BET, and a dawn raid on Yorkshire Tyne Tees Television by Granada, helped share prices to forge ahead.

asm that the FT-SE 100 index came within 1.5 points of its all-time closing high and 2.8 of its intra-day peak. It ended a drama filled session bursting with strength, and a net 34.8 ahead at 3.779.8.

Buying interest was not confined to the leaders; the second liners, which have outpaced the Footsie in recent sessions, made renewed progress, with the FT-SE Mid 250 index climbing 27.4 to a fresh peak of

London's performance was all the more impressive since it took place as Wall Street faltered after a firm opening. The Dow Jones Industrial Average, up 12 points in early tradafter London closed for business. The head trader at one broker

said he expected London to huild on its excellent performance, noting that this morning's expiry of FT-SE 100 options could be pinned at 3,800. He said sizeable sums were being

pushed into the market and that aggressive funds were trying to pin down the next takeover stocks. "The feeling is increasing that any companies looking to make acquisi tions will have to speed up their search and move pretty quickly if they do not want to get caught up in a potential election; they will be better off bidding sooner rather than later." he said

Other dealers said recent fears that the March reporting season would bring a series of disappointments had also been overplayed.

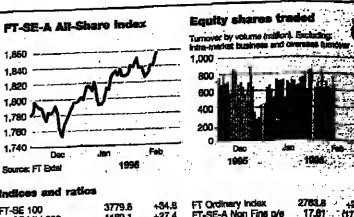
There was also a growing expectation among marketmakers that March could bring another round of global interest rate cuts, including the UK, the US and Germany.

The Footsle opened marginally easier after the modest setback on Wall Street overnight, where the Dow was off 21 points. News nf the dawn raid on Yorkshire Tyne Tees TV by Granada, and a fresh burst of takeover apeculation, particularly in BET, saw tha market gather itself and race higher for the rest of

Bank stocks advanced strongly after encouraging results from Cheltenham & Gloucester, the building society acquired by Lloyds TSB, and National & Provincial, now controlled by Abbey National. Lloyds TSB reports preliminary figures

this morning. Composite insurances brushed aside a number of downgrades, closing sharply higher on the session. The best Footsie performer was Ladbroke, long viewed as a potential target for Bass.

Trading volume reached 906.7m shares, which should see the valoe of customer husiness top £2bn. Wednesday's retail activity was



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### Media sector crackles

Domino theorists applied their skills to the media sector as Granada launched a dawn raid on Yorkshire Tyne Tees Televi-

sion yesterday. Granada has boosted its stake in Yorkshire Tyne Tees TV from 15 per cent to just under 25 per cent but has "warehoused" a chunk of the shares with a third party, as it is allowed to hold no more

broadcasting rules. The theory is that Granada's move pushes Carlton Communications into a position whereby its only option is to launch a knock-out takeover bid for MAI.

Analysts said United News & Media, which last week announced its intention to merge with MAI, has spent the intervening period defending the move to institutions. Carlton fell 17 to 1029p, while MAI jumped 24 to 446p, United rose 7 to 639p, Granada put on 91/2 at 7341/4 and YTT appreciated 150

to 1017p. Meanwhile, the idea that other television groups would be soon targeted ensured that Scottish Television climbed 57

to 685p. Lower down the madia chain, consolidation hopes pushed radio stocks higher. USM-quoted GWR was lifted 14 to 225p, Capital 10 tn 651p and Golden Rose 11 to 64p as the Guardian newspaper group Increased its stake from 11 per cent to 14.4 per cent. Finally, Pearson - the media conglomerate which owns the Financial Times - jumped 27 to 706p on little rationale apart from its perceived status as a takeover target in a sector that is under close scrutiny.

#### **BET** bid approach

City bid fever was given added impetus yesterday when support services groups Rento-kil and BET rusbed to opposite ends of their respective Footsie rankings following news of a bid approach from Rentokil.

Up 10% on Wednesday on hot talk of a Rentokil bid, BET surged a further 341/2 to 1841/2p on the announcement that Rentokil had approached BET with a view to making a rec-ommended takeover. In contrast, Rentokil closed 26 off at 336 p. Both stocks hit recent volume records. BET saw 48m shares dealt and Rentokil 24m.

The snsp reaction from sector analysts was that sny agreed deal was unlikely to be struck much below 200p, at which price a takeover would still be earnings enhancing for Rentokil.

But a number of brokers urged caution given that BET's market value is around half that of Rentokil. Until now, the latter's takeover strategy has been aimed exclusively at rela-

tively modest bolt-on deals. Furious two-way trading drove Shell Transport as the company matched very disappointing figures with the biggest dividend increase in more than a decade. Trading was further compli-

cated by very heavy switching

between Shell and the Royal

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Dutch side of the business.

The day began with an announced fourth-quarter current cost net income of £851m. compared with analysts' forecasts of between £1.03bn and

back up again.

Then, the company revealed a full-year dividend that renresented 70 per cent of earnings. Described by Mr John Toalster of SGST as a "powerful pain killer to appalling fourth-quarter figures", it sent the shares

Subsequently, Royal Dutch fell sharply in the Netherlands and the US. ABN Amro Hoare Govett moved it to a hold in Holland and recommending switching into Shell in London. Although the stance is positive for Shell, there is a strong arhitrage between the twn sides of the company and the slide in Royal Dutch dragged Shell lower to finish a net 121/4 down at 869p with turnnver

reaching 19m shares.

didate over the last four

months and Granada's successful bid for Forte only served to encourage the speculation. Shares in Bass closed just a penny ahead at 746p. Yorkshire Electricity crackled forward 17 to 733p on spec-

shares.

shares put on 8 to end the day

at 181p, the hest performer in

the Footsie. Turnover was a

Once again, it was drinks

and hotels group Bass that was

mentioned as the most likely

predator. Dealers also pointed

to the heavy dealing in Lad-

broke stock uptions as a fur-

ther sign of likely corporate

activity. By the close of the

session, some 2,241 lots had

been dealt in the sector, the

equivalent of around 2.2m

Ladbroke has been a bid can-

PINANCIAL TIMES EQUITY INDICES

	Feb 15	Feb 14	Fob 13	Feb 12	Feb 2	Yr ago	<b>High</b>	T.Ow
Ordinary Shere	2763.8	2738.7	2748.7	2736.3	2727.7	£322.6	2788.2	2238.3
Ord. div. yield	3.61	3.64	3.61	3.62	3.84	4.55	4.73	3.78
P/E ratio net	17.25	17.12	16.96	16.89	15.84	17.40	21.33	15.35
P/E ratio no	17.03	15.90	15.75	15,68	16.63	15.57	22.21	15,17
For 1975/98 Ordin Date, 1/7/25,	ary Share	ndes sinci	i complat	ion, high 2	788.2 184	11.56, iow	40 4 36 5	40, Bate

Open			11.00		13.00	14.00	15.00	16.00	High	Low
2735.9	2746.0	2751.3	2752.4	2754.9	2759.5	2756.0	2758.9	2781.4	2763.B	2735.8
			Feb 15	Feb	14	Feb 13	Feb	12 F	eb B	Yr ago
SEAO ba	ngams		36.80	7 31	.652	31,795	32.3	14 3	0.926	22,122

SEAO bargains	36.807	31.652	31,795	32,314	30.926	22,122
Equity turnover (Em)†		1974.2	2064.8	1555.0	2003.7	1484.0
Equity bargainst		37,036	37.247	39,482	33,615	30,990
Shares traded (milit	-	648,4	759.1	622.2	643.0	647.9
(Excluding intra-market but	ones and ov	-	***			

Rises and talks 52 Week highs and lows | LIFFE Equity actions

Bld speculation returned to ulation that Scottish Hydro hotels and leisures group Ladwas taking a close look at the broke yesterday sending the company. Hydro eased a penny stock sharply ahead. The

GEC and British Aerospace met with strong demand following a press report that the two groups had been actively discussing a merger of their

defence operations. The electronics giant added 91/4 to 3751/4p, in 12m traded, for a four day improvement of 5 per cent. BAe, which announces 1995 results at the end of the month, closed 13

better at 837p. Little more than 300p in December, GEC has been one of the London market's more spectacular recovery stories. The driving force has mostly been hopes for mould breaking management changes.

A recent huy note from Robert Fleming Securities expects successor to managing director Lord Weinstock to be announced by the spring. The broker predicts that new management will move rapidly to streamline GEC into five core

An investor presentation by Kleinwort Benson and a UBS note on the merits of airport stocks got behind BAA. The shares jumped 12 to 509p in ahove average volume of 10m.

British Airways also found favour, adding 8 to 510p as a number of tentative merger rumours did the rounds. BA's name has been linked to American Airlines and also KLM. Lehman Brothers put out a note extolling the virtues of a deal with the Dutch airline.

P&O moved ahead 5 to 5490. for a two-day gain of 14, as market talk shifted from the possibility of a bid for the group to the prospect of a big property disposal.

The firm market trend encouraged buying of several retail stocks. Hopes on UK interest rates were also said to have been another boost to the

included Great Universal Stores, where the shares appreciated 9 to 709p, after trade of FT-SE 100 INDEX FUTURES (LIFFE) \$25 per full index point while Kingfisher 3.7m. shrugged off recent weakness to close 61/2 ahead at 521p. # FT-82 MID 250 INDEX FUTURES (LIFFE) £10 per full index point Marks and Spencer, about which UBS turned more positive this week when it removed the stock from the sell list, was # FT-SE 100 INDEX OPTION (LIFFE) (2777) \$10 per full index point 3600 3660 3760 3760 3760 C P C P C P C P 183 1 133 1 83 1 34 2 150 71₂ 166 12½ 10½ 21½ 68½ 36 193 30½ 153½ 30½ 117½ 44 37 63 4 213½ 35 178½ 46 141½ 82 110½ 80 227½ 4412 193 73 a particularly busy trade. Volume reached 8.1m as the shares gained 41/4 to 4321/4p.

Transport

Burton was one of the most active trades in the sector yesterday. Volume rose to 15m. with a single trade of 5m done at 130.5m included in the total. The shares put on 3 to 132%p. Shire Pharmaceuticals had a

sparkling stock market debut yesterday. Placed at 175p, the shares started trading at 210p and ended 8 up at 218p with 6.9m changing hands.

Clyde Petroleum lifted 2 to 60p as Merrill Lynch put the stock nn its buy list. The broker believes a spate of astute acquisitions gives an asset valuation of 70.5p a share and a fair value of 67p a share.

MARKET REPORTERS: Peter John, Joel Kibszo,

FUTURES AND OPTIONS

Sett price Change

3784.0

+38.0

EURO STYLE FT-SE 100 INDEX OPTION (LIFFE) £10 per full fidex point

LONDON RECENT ISSUES: EQUITIES Net Div. Grs P/E. div. cov. yid net 5% †Selynatray 115 Century Iras 8 Cuthaus 34 Do Werrards 64 Modelker 6 finan Palm Wits 69 forces Care

120 Theveletion Polity 52 TSet Sealing Syst 198 Shire Phants 6 TSkyePhanna Wis

FT GOLD MINES INDEX +2.7 2338.37 1701.33 2.60 2.13 2738 49 +1.9 2687.38 1855.18 41,90 2927,34 1831,05 2115.04 +31 2052.22 1397.18 0.64 The Acancel Times Limited 1998. PT Gold Mines Index! is a trademark of The Pronocel time. Figures in brackets show number of companion, Buste US Dollars, Base Values: 1000,00 
† Perfox Learnt prices were unmaterial to the

The list of those in demand IT - SE Actuaires Share Indices Peb 15 chgo% Feb 14 Feb 13 Feb 12 Ago *0.9 3745.0 3747.8 3726.6 3051.1 +0.7 4181.7 4160.3 4162.2 3438.7 +0.7 4168.9 4167.1 4166.4 3450.5 -0.9 1665.9 1866.7 1857.6 1525.3 +1.0 1665.4 1869.3 1856.9 1554.8 +0.7 1671.3 1670.0 1863.6 1486.7 FT-SE 100 FT-SE Mid 250 FT-SE Mid 250 ex Inv Truete 3.85 3.50 3.64 3.76 4.92 2.68 3.08 3.30 3.72 2.00 1.74 1.79 1.95 1.80 2.20 1.82 1.91 1.94 16.23 8.81 7514.93 16.23 6.81 20.57 23.80 19.25 25.14 16.88 6.12 15.04 6.55 18.72 5.69 22.25 3.86 19.80 3.95 4198.5 1882.1 1684.8 1684.3 FT-SE SmallCap ax inv Trust FT-SE-SMALL-SHARE +0.3 2033.29 2030.36 2028.54 1715.64 +0.3 2006.77 2003.72 2001.84 1693.63 2038.68 1639.39 FT-SE Actuaries All-Share P/E Xd adj. Total natio ytd Ratum Peb 15 chge% Feb 14 Feb 13 Feb 12 ago 10 MINERAL EXTRACTION(24) 1.51 2.39 1.35 1.45 20.99 0.00 14.05 0.00 22.24 0.00 12 Extractive Industries(5) 15 Oil, Integrated(3) 16 Oil Exploration & Prod(15) 37.88 noo 1290,93 20 GEN INDUSTRIALS(276) 21 Building & Construction(34) 4.06 3.77 3.93 4.06 5.55 3.07 18.48 1.99 15.84 0.36 15.87 0.61 16.41 0.91 15.11 3.32 20.92 2.04 16.99 3.48 25.38 0.23 13.18 0.39 14.79 0.00 +0.6 2018. 12 2025.61 2016.39 1611.61 +0.6 1053.91 1053.66 1054.82 936.55 1.87 2.09 2.03 1.86 1.48 1.95 2.24 1.26 2.53 1.79 1093.45 1908.59 +0.9 1892.21 1897.85 1891.36 1717.27 +0.1 2418.02 2423.55 2438.27 2195.67 +1.1 1758.55 1767.84 1785.21 1796.68 +1.4 2313.95 2325.77 2303.36 1886.87 22 Building Made & Merchs 948.53 1128.00 973.13 1205.36 1360.27 1335.74 Chemicale(23) Diversified Industriate(21) Electronic & Elect Equip(35) 2347,37 Engineering(71) Engineering, Vehicles(13) Paper, Poky & Printing(28) +0.7 2253.71 2258.80 2252.19 1742.18 +0.5 2605.48 2618.70 2618.95 2107.46 +0.5 2647.40 2663.49 2619.77 2713.19 3.29 3.91 3.75 29 Textities & Apparei(19) 1474.37 +0.6 1485.51 1465.80 1456.04 1459.40 19.78 0.00 884.27 19.18 7.79 1337.49 17.55 28.49 1018.18 17.36 4.53 1146.18 15.33 1.96 981.10 26.92 2.08 1170.36 23.81 0.05 1780.35 12.02 0.00 1183.01 1.75 1.87 1.73 2.15 1.78 1.69 1.94 3677.58 2846.73 2579.85 +1.0 3642.79 3680.03 3641.75 2843.29 +1.1 2615.70 2629.05 2814.28 2536.92 +0.6 2556.84 2575.82 2568.68 2356.16 -0.2 2618.79 2641.30 2639.53 2533.58 3,72 4,27 4,16 3,66 2,63 3,10 SU CONSUMER GOODSET Health Care(20) +0.1 1945.76 1833.11 1833.77 1597.17 +1.2 5210.52 5228.03 5185.36 3504.16 1948.23 +0.8 4769.11 4815.70 4819.93 3689.08 2.09 1.79 1.94 2.12 2.41 2.24 2.06 2.52 +1.0 2312.91 2307.84 2296.20 1845.94 2.98 3.85 2.88 2,19 3.78 3.06 3.31 2.30 +11.7 2607.66 2597.85 2607.08 2258.59 +1.4 2851.43 2843.02 2820.87 2083.72 +1.2 3793.40 3759.48 3713.42 2718.97 +0.9 1918.31 1924.57 1935.20 1769.65 +1.1 1921.72 1927.34 1817.98 1514.49 42 Leisurs & Hotele(23 43 Media(45) 44 Retailers, Food(15) 45 Retailers, General(43) 47 Beverafes, Pub & Rest.(24) 48 Support Services(45) 3837.83 1935.32 1942.55 +0.6 2859.59 2872.92 2862.72 2145.83 +0.7 2029.25 2010.92 2002.45 1467.41 +1.2 2302.50 2294.14 2285.80 2192.92 2978.23 2042.92 21.55 2.39 24.17 3.94 49 Transport(21) 50 VTLITES(33)

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FT-SE 100

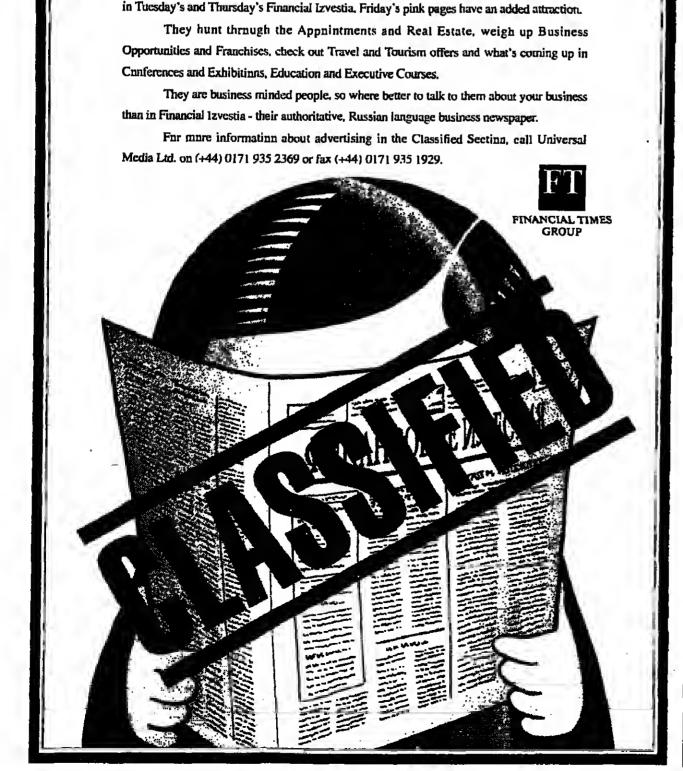
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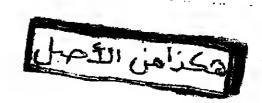
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FINANCIAL TIMES FRIDAY FEBRUARY 16 1996 ★ 31 NASDAQ NATIONAL MARKET NYSE COMPOSITE PRICES 4 am class February 15 4 pm clase February 15 Sheck Draphy Dep Sty Devices 0.33 21 1931 40¹2 40¹8 40¹2 + ¹3 1.20 11 39 44¹4 44 44 - ²8 0.20 41 20 10²8 9¹8 10 + ¹4 - V -0.05 8 23 10% 10% 10% 10% 10% 19 2295 2314 2214 2312 +1 2.05 8 23 10% 10% 10% 10% 0.44 11 308 10% 10% 10% 10% 0.00 18 187 29½ 29% 29 0.92 14 131 130% 29½ 29% 1410555 29% 27% 25% 0 488 13 14 14 2 13 5036 30% 28% 29% 6 6182 20% 20 20% 18 8 22½ 27¼ 27¼ 4½ 182505 25¼ 25 25½ +¾ 12 508 10½ 8¾ 10¼ +¼ 5 546 ½ 1¼ 1½ +¾ 0 391 134 153 154 +16
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Impert Bt	0.40	16	387	24	24	24	24	-1	
Intercept	25	1816	15	2	15	13	-1		
Intercept	412	23	47	27	27	27	-0		
Intercept	412	23	47	27	27	27	-0		
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Financial Times. World Business Newspaper.

# IBM shares climb to a five-year peak

#### Wall Street

US shares were mixed at midsession yesterday as technology issues in the Nasdaq composite continued to hold recent gains while broader indices posted modest losses in choppy trading, writes Lisa Bransten in

Both the Dow Jones industrial Average and the Stan-dard & Poor's 500 alternated between positive and negative territory in early trading and activity was expected to remain volatile through to today's expiration of share options, known as dooble-

By 1 pm the Dow stood 7.22 lower at 5,572.33 and the S&P 500 was off 1.04 at 654.54. The

#### **NYSE** volume



345,135,000 2 5 6 7 6 9 12 13 14 15 February 1996

American Stock Exchange composite slipped 0.59 to 560.49. New York SE volume was 233m shares.

Economic news out yesterday generally pointed to a modest rebound in the industrial sector. Durable goods orders, for example, rose by a stronger than expected 1.3 per cent in December and the Federal Reserve Bank of Philadelphia's index of business activity jumped to 3.8 in February from a negative 16.6 in Jan-

The technology-rich Nasdaq composite posted a modest gain of 2.94 at 1,090.97 and the

technology index added 0.3 per cent. Rising tech stocks included America Online, up \$2% at \$53%, Broderbund Software, \$1 stronger at \$45%,

Biotech companies, which are also concentrated on the Nasdaq, were mostly stronger. Chiron appreciated \$1% to \$111%. Genzyme moved foradvanced \$1 to \$751/4.

from a jump in the price of IBM shares, which climbed \$3 to a five-year peak of \$1171/2 on reports that an influential analyst had put out a high rating on the company

are heavily represented in the Dow, were mostly lower. Boeing relinquished \$% at \$821/4 and General Motors retreated \$1% to \$51%.

\$1% or 6 per cent at \$31% after announcing that shareholders of Farnell Electronics had approved their company's acquisition of Premier.

sion, unable to maintain a firm early trend, and the TSE 300 composite index was 4.49 easier by noon at 5,055.20 in volume of 47.9m shares.

Dlamond Flelds Resources. further bids for the company covery in Labrador. Princeton Mining picked up 4 cents to 34

### Latin America weak

Mexico City was slightly weaker by midsession, shedding an early gain that reflected hopes that the peso would rebound after recent

ulative buying of Bancomer ahead of the bank's expected release of its 1995 earnings later in the day. Bancomer B stock was up 1.9 per cent in volume of 1.5m shares.

on Wednesday as the peso stopped a recent losing streak

down at 539.12 by midday.

#### S Africa takes upward track

gold shares benefited from a slightly firmer hullion price and industrials were boosted by a buoyant bond market.

The overall index was no 76.6 to 6,854.1, industrials gained 81.3 at 8,575.4 and

France (99)

Japon (482) Malaysia (1)

Malaysia (107) ... Mexico (18)...... Netherland (19). New Zestand (1

Norwey (33) ...... Singapore (44) .... South Africa (45)

Euro-Pacific (1564

North America (732) Europe Ex. UK (526)

Spain (37).

Stocks that attracted particular attention were Vaal Reefs, which jumped R21 to R373, and Western Deep, R11 up at R183. An analyst noted that the liquidity in both companies made them early targets hy sellers in times of weakness and, conversely, also ensured that they were among

Anglo American gained a relatively modest R4 at R262.

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Gross Div. Yield

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down at Fl 232.10.

Oracle Systems, climbing \$13 to \$52%, and Lam Research, which gained \$1% at \$40%.

The Dow got some support

But cyclical shares, which

Berkshire Hathaway, the investment vehicle of Mr Warren Buffet, added a further \$700 to the \$1,500 it jumped on Wednesday, bringing the shares to \$33,900. On Tuesday, Mr Buffet announced a plan that would allow investors to divide their A shares into 30 B

Premier industries gained

Toronto edged lower at midses-

C\$14 ahead at C\$38, remained the centre of attention as investors continued to await and its Voisey Bay nickel dis-

reached 11m shares. Brokers said there was spec-

Market sentiment improved

and rose in response to higher interest rates. Progress on peace talks between Zapatista rebels and the government also cheered investors.

SAO PAULO was lower at The IPC index was down midsession as investors took 19.12 at 2,952.13. Volume had profits ahead of next week's Carnival holiday. The Bovespa index was down 582.71 at 52,725. Encouraging news on constitutional reform and the discovery of a new cilfield by

Petrobras did little to help. BUENOS AIRES was also softer at the opening and did not make ground thereafter. The Merval index stood 5.92

Johannesburg was higher as

Analysts noted that shortcovering and basket trading were driving gains, continuing the npward trend which began on Wednesday.

golds advanced 52.2 to 1,800.

FT/S&PACTUARIES WORLD INDICES

293.81 176.72 178.96 164.35 425.66 246.63 72.82 147.21 496.76 1101.73 272.84 76.29 225.38 431.68

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279.79

the most sought after when good times returned.

# Royal Dutch down 4%, Amsterdam at new high

the stock following disappoint-ment over the group's fourthquarter earnings. The opening of Wall Street brought in a fresh wave of selling, particularly as the ADRs retreated, and the shares finished FI 10.70

Downgrades came from Gold-man Sachs in New York, which cut its earnings estimate for the current year, and ABN Amro Hoare Govett in London. Mr Charles Spaan, pan-Euro-Amro, said that he had downgraded the company to hold from buy, mainly as a consequence of the share's outperformance relative to the overall market since last Sep-

tember. He was recommending switch into Shell Transport. The AEX index finished up 0.43 at 511.16, a new record high, but down from an intraday peak of 512.59.

The other big story of the session was Philips. up Fl L60 to Fl 66.40, but off a high of F168.50, having pleased investors with 1995 figures which were at the high end of expectations. Polygram slipped 10 MADRID liked the recovery

in the dollar and the rise in the

Royal Dutch dropped 4 per cent in AMSTERDAM as a number of brokers downgraded cent to an all-time high of 334.99 as turnover soared from Pta28.35bn to Pta40.47bn.

The gains were led by utilities, np 1.9 per cent, communications, ahead 1.6 per cent, and banks, with a 1.3 per cent advance. One of the strongest individual features was Endesa. Pta160 or 2.4 per cent bet-ter at Pta6,800. in a note this week Goldman Sachs recommended the stock, expecting 12 to 13 per cent annual earnings per share growth to continue

improving operational effi-ciency, and debt reduction. FRANKFURT was studiously non-committal on the great majority of its blue chips, only Karstadt standing out with a gain of DM8.50 at DM587 as the Dax index eased 1.26 to an This-indicated 2,426.51.

due to new asset construction,

Mr Adrian Hopkinson, at Westdeutsche Landesbank in Düsseldorf, said that the department store sector was prohably due a technical bounce after a 2 per cent drop in the week ending on Wednesday; he noted that Douglas, the specialist retailer, was 86 pfgs higher at DM48.01. Turnover rose from DM7bn

to DMS.1bn. There was some action in the

FT-SE Actuaries Share Indices Feb 15 Open 10.30 11.00 12.00 13.00 14.00 15.00 Close House changes FT-SE Eurotrack 100 1538.55 1539.25 1539.23 1538.84 1540.30 1538.52 1537.30 1537.82 FT-SE Eurotrack 200 1657.97 1657.70 1657.23 1659.11 1660.30 1658.27 1658.60 1656.35 Feb 14 Feb 13 Feb 12 1547.77 1650.50 1550.87 1655.80 1557.59 1683.82 1683.45

medicare/pharmacenticals ued switch out of fixed income area: Fresenius prefs rose DMI1 or 6.5 per cent to DM181 as the dialysis merger plan with W.R. Grace, of the US, came into the spotlight again; and Altana, a disappointed growth stock late last year, peaked again, up DM17 at

DM965 on its new ulcer drug. PARIS found movement difficult and the CAC-40 index ended with a slight gain of 7.83 at 1,964.21 in light turnover of FFr3.4bn.

Morgan Stanley said yesterday that it was remaining neutral on the market and continued to see a year-end target of 2.200. Mr Markus Rösgen said that he expected the economy to show weakness during the first quarter, followed by a pick-up during the second half of the year. "We believe that this scenario will prove to be positive for equities, which should benefit from the continand into equities."

On the downside, Credit Local de France fell FFr5.90 to FFr400.10 as reports circulated that it might make a hid for Crédit Foncier de France, up FFr1 to FFr75. MILAN was weak, although

up from its lows as investors faced up to the prospect of early elections, but demonstrated little conviction that the polls would necessarily resolve the political deadlock. The Comit index fell 7.17 to 604. The real-time Mibtel index

29 weaker at 9,684.

Analysts attributed fairly heavy turnover of about L1,000bn to position squaring ahead of the introduction today of a new, five-day settlement system.

recovered from 9,577 to finish

Among industrials, Fiat rose L50 to L5,240 and Olivetti finished L144 higher at L941.7; in

L26 to L4,753. ZURICH edged ahead in thin trade ahead of today's Soffex options expiry, and the SMI index picked up 6.1 to 3.272.2. Industrials were out of favour in response to an easing dollar, hut rising futures ou

government bonds led to renewed interest in financials. Among the banks, SBC, which said late in the day that it would raise its cash bond rates by 25 basis points, rose

SFr6 to SFr439. Swiss Re jumped SFr22 to SFr1,235, profiting from positive market expectations over its future profits outlook. Credit Suisse commented that in the long term the above average earnings momentum and expected higher p/e ratio should result in a clear outperformance. Winterthur Insurance rose SFr12 to SFr792.

Ascom moved up SFr10 to SFr1,310 ahead of announcing a small fall in 1995 sales which, it said, was in line with its own STOCKHOLM offered a con-

trast in and around the automotive sector as the Affarsvarlden General index shed 10.0 to 1,809.0.

Volvo B rose SKr5 to SKr140 after showing its new \$40 model to analysts, one of

mixed telecoms, Stet receded whom said that it was a very good presentation. However, investor's planned sale of a 70 per ceut stake in the truck. maker Scania received a much colder reception, Investor Bs falling SKr4 to SKr240.50 on disappointment that only 20

per cent would be offered to existing shareholders. ISTANBUL made solid progress on hopes that the Motherland party would reach a compromise with the pro-islamist Welfare party to form a coali-

tion government. The composite index rose 2.514.89 or 4.8 per cent to 54,045.01. Turnover was TL11,250bn, up 44 per cent

from Wednesday's figure. WARSAW fell for the third consecutive session as turnover eased and analysts said that the market now seemed to be in a downward phase that could last until the end of the

The Wig index lost 1 per cent to 10,554.6 as turnover fell 31.6 per cent to 104.4m zlotys. Analysts said that the release of January corporate earnings reports starting today might help to encourage some new buying.

Written and edited by William Cochrane, Michael Morgan and

### ASIA PACIFIC

Source: FT Extra

ume of 190m shares.

day. The composite index

gained 4.56 at 1.064.23 in vol-

Against the trend, Genting

# Hint of higher interest rates leaves Nikkei easier'

receded 20 cents to MS23.00 on ary 29. The BSE-30 index gave

Comments by the finance minister that domestic interest rates might be too low caused a flurry of selling on both the futures and hond markets and left equities weaker, writes Emiko Terazono in Tokyo.

The Nikkei 225 average was off 57.40 at 20,886.19 after fluctuating between 20,751.05 and 21,010.36. Comments by Mr Wataru Kubo, the finance minister, that low interest rates were hurting pensioners, and that monetary policy should be handled with such individuals in mind, prompted selling, However, there was some buy-

ing later by foreigners. Volume came to 500m shares, against 456.2m. The Topix index of all first section stocks fell 7.15 to 1,610.26 and the Nikkei 300 shed 0.93 to 301.43. Declines led rises by 695 to 333, with 183 issues

unchanged. In London the ISE/Nikkel 50 index lost 2.65 at 1,412.81.

Mr Kubo's comments also drove the dollar lower, weakening sentiment further. Brokerage dealers sold in order to individuals liquidated speculative issues on fears of a rise in interest rates.

Nissan Motors fell Y9 to Y848 on worries about larger than expected losses at its Mexican operations. Reports that the company's consolidated losses could total Y80hn unnerved investors. Other car companies were firmer, however, with Honda Motor up Y10 to Y2,800.

Profit-taking hit oils: Nippon Oil declined Y10 to Y653 and Cosmo Oil Y19 to Y572. Traders said overseas investors continued to indicate interest, owing to the firmness in crude oil

Banks were lower amid the parliamentary testimonies over the jusen crisis. Industrial Bank of Japan fell Y20 to Y2,930 as Mr Yo Kurosawa, the bank's president, testified before the parliamentary budget committee, and was con-fronted with allegations that the bank had shifted bad loans to its affiliate. Other banks

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shi Bank down Y20 to Y2,300. Concerns over semiconductor demand weighed on hightechnology stocks. Toshiba retreated Y15 to Y820 and Fujitsu Y20 to Y1,090. in Osaka, the OSE average

slipped 108.88 to 22,310.96 in

#### volume of 169.8m shares. Roundup

Demand for blue chips drove KARACHI further ahead. Even after late profit-taking, the KSE index finished 31.35 or 1.7 per cent higher at 1,854,45. after 1.868.23. Turnover hit a record high of Rs67m.

Pakistan Telecom was a star rformer. It hit a day's peak of Rs43.90, encouraged by the overnight rise in its GDRs on Wall Street, and ended Rs3.75 or 9.6 per cent up at Rs42.75 Brokers remarked that the stock was currently a favourite among speculators, ahead of its privatisation in the next few

HONG KONG was swept forward by soaring index futures, and the Hang Seng index fin-ished 107.35 ahead at 11,471.81 after pushing to within three 11,521.06. Turnover improved to HK\$6.1bn.

Hung Kai Properties put on 75 cents to HK\$56 and HK\$72 respectively, and Henderson climbed HK\$1 to HK\$57.75 SINGAPORE signalled that the recent consolidation has been completed, the Straits

Among major property

stocks, Cheung Kong and Sun

Times industrial index ending 37.42 up at the day's best of 2.439.21. Fraser & Neave led the index gains, adding 70 cents at S\$20.00, followed by Keppel Corp. 50 cents harder at a new

high of S\$14.20. Analysts noted that foreign funds were still cautious but suggested that the forthcoming 1996 hudget and the March earnings season would help to spur activity after next week's

KUALA LUMPUR firmed on program buying of key blue chips, hat activity remained thin ahead of next week's holi-

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n Telecom	speculation that the company would announce disappointing
(Da)	1995 earnings. Dealers said,
(Rs)	however, that earlier rumours
	of a call warrant issue had
	faced.
	SEOUL eased on profit-tak-
	ing after the sharp rises
	recorded by some stocks in

recent days, and the composite index ended 0.63 off at 869.35. Insurance shares were among the main losers, with the sub-index skidding 66.72 to 5,201.43. international Fire and Marine Insurance fell Won1,400 to Won71,600, and Ssangyong Fire and Marine by Won500 to

Won25,700. BOMBAY finished lower in a technical correction after the almost uninterrupted rally which had taken the market up by 25 per cent since Janu-

up 38.88 to 3,542.12 and analysts noted that the momentum of foreign inflows seemed to have slowed with offshore funds imposing stricter limits on purchases.

BANGKOK closed fractionally higher in moderate trade. The SET index made 1.67 to 1,380.87 in turnover of Bt6bn. Cogeneration, in the energy

sector, topped the list of most active stocks, gaining Bt5 at Bt98.50, while Bangkok Bank, the country's largest financial institution, shed Bt4 to Bt242. TAIPEI saw light trade as

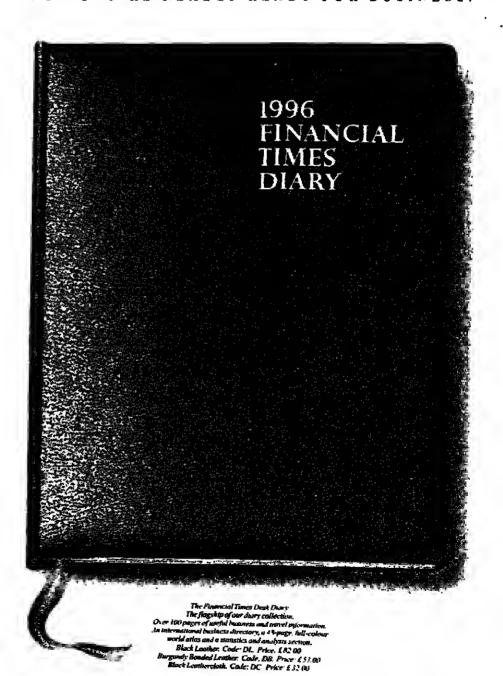
sentiment remained cautious ahead of China's proposed military exercise near the Island starting next week. The weighted index dipped 27.37 or 0.6 per cent to 4,809.02. Turnover was light at T\$16.5bn.

three successive rises, with sentiment soured by news of a grenade attack in the financial district of Makati. The composite index eased 9.69 to 2,933.70, but was off an intraday low of 2,908.83. Volume was 8.9bn

shares worth 2.1bn pesos. SYDNEY was influenced by the overnight fall on Wall Street, as the All Ordinaries index lost 2.3 to 2.298.5 in turn-

over of A\$712.8m. WMC lost 27 cents to A\$8.08 after worse than expected halfyear results, and Ampolex shed 5 cents to A\$4.18 after it said that Mobil's planned A\$4.25 a share offer was insufficient. and advised shareholders to take no action. The golds index rose 17.7 to 2,173.4, with Great Central Mines up 8 cents at A\$3.50 and Newcrest Mining 13 MANILA lost ground after cents higher at A\$6.20.

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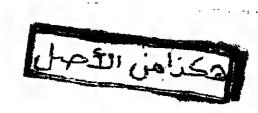


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# London police 'make safe a small device'

By John Kampfner at Westminster and John Murray Brown in Dublin

Fears of a full resumption of the Irish Republican Army's terror campaign increased yes-terday as police said they had "made safe a small device" in central London. Scotland Yard said the device "bore all the hallmarks of the Provisional IRA" and criticised imprecise locations given in two coded

warmings.
The incident came in the wake of an IRA warning that it would not restore the ceasefire It abandoned last Friday shortly before it detonated a bomb in the Docklands area to the east of the City of Londoo.

Several streets and Underground stations were closed for a few hours during a search which centred on a telephone kiosk. Office workers were told to stay in buildings. The "device" was found close to the scene of a bomb attack on a pub near Long Acre in which a customer died.

In Ireland, the IRA said it had been given "a clear, unambiguous" understanding by the former government of the government of the Republic of Ireland that detailed negotiations about the future of Northern Ireland would begin soon after a ceasefire. It said



Soldiers of the British army's Royal Irish Regiment unloading equipment yesterday from a Royal Air Force Rercules at Belfast. The soldiers are among 500 newly posted to Northern Ireland

the present government of the republic had been informed of that when it came to power.

But Mr John Bruton, the prima minister, said he had not been told of any such deal. Officials of Mr Bruton's government are due today to have their first contacts since last

week's London bomb with Sinn Fein, the political wing of the IRA. But the ominous statement from the IRA (right) reinforced British and Irish fears of a series of terrorist attacks in the weeks ahead. Britain has already restored a number of the security mea-

fire was introduced in August 1994. The first contingent of 500 extra troops sent back from the mainland began arriving in Northern Ireland early yester-

The IRA denied that last week's bomb in London had

highlighted a split in the republican movement and said it wished Sinn Fein success in efforts to secure all party talks.

Mr Micbael Ancram, a

Northern Ireland minister in the British government, yesterday reiterated the govern-ment's commitment to elections to a constitutional convention. "There can be elections without ceasefires," be said in Northern Ireland. "There can be negotiations between democratic parties who accept democratic principles. That process will continne

But he refused to be drawn on the possibility of Sinn Féin being allowed to take part in elections without a new IRA ceasefire. Senior UK and Irish officials met in London to prepare an anticipated summit between prime ministers John Major and John Bruton next week. The two governments appear

to be beading towards a compromise in which the Irish plan for brief Dayton-style "proximity talks" could take place soon, followed by elections in Northern Ireland on the pattern suggested by the British government. These, in theory, would prepare the ground for all-party negotiations on a political

The Irish Republican Army will continue "to assert Irish national rights in the face of British denial for as long as necessary," a spokesman for the organisation's "general beadquarters staff" said yes-terday in an interview with the republican newspaper An Phoblacht (The Republic).

Re added that the end of the 17-month ceasefire was brought about by John Major's cynical misuse and betrayal of the historic opportunity offered by the Irish peace initiative . . . He has betrayed the Irish peace process and has deliberately squandered this opportunity to resolve the causes of the age-old conflict between Britain and the Irish people."

He boped anti-republican "loyalist" paramilitary organisations would not abandon their ceasefire, called in 1994 soon after the IRA

"The IRA have no desire to engage loyalists in any military sense," said the IRA spokesman. "We do know that they bave continued to very actively target nationalists . . . On the other hand they have shown themselves capable of imaginative and radical thinking at times."

Names

switch

By Ralph Atkins,

stance on

auditors

Insurance Correspondent

Lossmaking Names have

raised the stakes in negotia-

tions with anditing firms

caught in legal actions over

Lloyd's of London. They are

suggesting that the anditors

may be left out of a planned

out-of-court settlement - so

that they could still be pur-

News of the move comes as

pressure mounts before the

implementation of Lloyd's

offer worth £2.8bn (\$4.3bn) to

lossmaking and litigating

Names, the individuals whose

assets have traditionally sun-

ported Lloyd's. Names had

wanted auditors - including

some of the "Big Six" accoun-

tancy firms - to help increase the settlement fund to above

Now, however, some Names

believe their interests may be

LLOYD'S OF LONDON

best served by settling with

other parties, including Lloyd's agents – while reserv-

ing rights to litigate against

anditors.

Auditors have been attacked

for allowing Lloyd's syndi-cates' annual accounts to close

without taking proper account

Under the Lloyd's recovery

plan, billions of dollars' worth

of US pollution and asbestos-

related liabilities outstanding

on old Insurance policies

would be transferred to a new

company, Equitas, but at a

cost to Names of an extra

of the Gooda Walker action

group - representing many of the worst-bit Names - said:

"Many action groups would

prefer to keep the anditors out

of the settlement because we

would be able to claim the

£1.9bn in Equitas premiums

off them, on top of the £1.5bn

losses that we're already

Mr Michael Deeny, chairman

of future liabilities b

sued for compensation.

recovery plan.

**UK NEWS DIGEST** 

Minister hails

power' era

end of 'workers'

Britain is experiencing "a spectacular economic recovery" with rapidly falling unemployment and rising inward investment. Mrs Gillian Shephard, education and employment secre-

tary, said in Paris. She said the country's success was a result

of the government action to cut taxes on employers, increase job flexibility and curb trade union power. During the 1970s

the UK had experienced "workers' power" which brought high

unemployment, strikes, inflation and economic stagnation, Mrs Shephard said in a speech delivered in French.

and decided to reform the labour market and relations

between bosses and workers", Mrs Shephard continued. "This

policy is today considered by the majority of the British people

as irreversible". Britain had rejected the social chapter of the

European Union's Maastricht treaty to avoid compromising

the country's policy of employment deregulation, Mrs Shep-hard said. "Too powerful trade unions and an overregulated

job market will naver be factors in economic growth or

increase of jobs in the UK". But this did not mean she was

telling the French to do the same as the British. "I have no

intention of telling another country what is the best way it should decide its employment policy."

Rational EU debate urged

Robert Taylor, Employment Editor

"This is why we radically changed our thinking in the 1980s

The business debate on Europe had to focus on three areas of interest, said Mr Adair Turner, director-general of the Confederation of British Industry. They involved a practical programme to complete the single market - including liberalisation in sectors such as telecommunications, more effective elimination of state aid and more rapid translation of single market directives into national legislation, he told a forum in London organised by the pro-Brussels European Movement. Businesses also wanted sensible debate on a pragmatic

approach to institutional reform, especially in those areas affected by future European Union enlargement, Mr Turnes and that the CBI, the biggest lobby for British employers supported enlargement as a means of creating a bigger mar-ket. But he warned that it could not occur without a review of structural funds and the Common Agricultural Policy.

He said support for European economic and monetary union should not be used as the sole measure of "good Europeanism". To establish the best options for UK business there had to be rational discussion of a single currency based on "logic and facts rather than emotion and slogans". Michael Cassell, Business Correspondent

#### Inflation sinks to 13-month low

Declining trend Annual % change in RPI

and steep price discounting after Christmas pushed inflation last month to its lowest level for more than a year, The annual rate of retail price inflation fell from 3.2 per cent in December to 2.9 per cent last month, the Central Statistical Office announced. That

was the first time it had been below 3 per ceot since December 1994. The underlying inflation rate - which excludes mortgage interest payments 20 to 28 per cent in January from the previous month's 3.0 per cent. The figures reinforced economists' expectations that the government was on course

A sharp fall in mortgage costs

to meet its inflation target and that interest rates would soon be cut again. Mr Michael Saunders, UK economist with the US investment bank Salomon Brothers, said: "Inflation is likely to fall further in February with the headline and underlying rates down to about 2.5 per cent." The government's target is to bring underlying inflation down to between 1 per cent and 2.5 per cent by spring 1997. Graham Bowley, Economics Staff

GKN faces component rival

GKN faces a potential challenge to its world-leading role as producer and licenser of the mechanism which allows frontwheel-drive cars to work - the constant velocity joint. The joint has a market of about 180m units a year, worth more than \$4bn, of which GKN makes about 34 per cent and licenses its technology to manufacturers around the world. Rival technology - still at an early stage of development - is being developed by FF Ricardo, the UK engineering consultancy group, for Jersey-based company Transmission Systems under a joint venture with Lica, the London investment capital

The "Lica CV Joint" has been patented in 57 countries and this week was claimed by its developers to be lighter, smoother, more efficient and potentially longer-lasting than conventional CVJs. The joint is said to be fully efficient even when a car or truck is being turned on maximum steering lock a condition where conventional CVJs can suffer high wear While GKN is refusing to comment on the rival technology. its own engineering assessment is understood to raise doubts about it in several areas including its ability to withstand high-speed operation, heat generation and vibration. Mr Derek Barnard, Transmission Systems' managing director, said the criticisms were groundless. The technology would start full trials in about a year. John Griffiths, Industrial Staff

Forgotten anniversary: The 25th anniversary of the full replacement of old currency with decimal comage passed almost unremarked yesterday. Many people polled about the anniversary had forgotten the names of coins that had been used for more than a hundred years. The present system in which 100 pence add up to £1 replaced a pound consisting of 240 pence or 20 shillings. Until 1956 the penny was itself divided into four farthings.

### Scott report on arms for Iraq Guidelines on sensitive exports were discreetly relaxed

# Concealing of policy was reprehensible'

By Jimmy Burns in London

On September 24 1980, President Saddam Hussein invaded Iranian territory, sparking off a bloody conflict between neighbours. In Jannary 1981, the British cabinet's overseas and defence committee, chaired by prime minister Mrs Margaret Thatcher, agreed that although, lethal arms and ammunition should not be supplied to either side, "every opportunity should be taken to exploit Iraq's potential as a promising market for the sale of defence equipment". To that end lethal items should be interpreted in the "parrowest sense and the obligations of neutrality as flexibly as possi-

The flexible interpretationwas supported strongly from the outset by tha Ministry of Defence and UK defence businesses, notably International Military Services, a govern-

ment-owned company. ■ 1981 IMS negotiated a multi-million pound contract for the building of a secretive weapons complex in Basra, southern Iraq, which included testing facilities for Exocet missiles. Mr John Nott, the defence secretary, wrote to the Iraqi ambassador in London, assuring him that the UK government would fully guarantee the performance of all IMS's

contractual obligations. The UK's commercial links with Iraq were underpinned Scott's main points

DEFENCE SALES TO IRAQ Decision to relax govarnment. guidelines not revealed to parliament. Government statements in ... 1989 and 1990 "consistently failed" to comply with recognised standards of procedure. Overriding and determinative reason was "fear of strong public opposition".

WILLIAM WALDEGRAVE (Treasury minister) Fallore to inform parliament of government policy on arms sales deliberate and view on revised guideline "not even remotely tenable"

SIR NICHOLAS LYELL (attorney-general) Showed "unsound" judgment in applying for public interest immunity certificates and "a serious misunderstanding of the role and duty of a minister" making such an application.

OTHERS Lord Howe and Foreign Office staff rapped for misleading parliament over government guidelines and arms policy Lord Howe's reasons were not "sufficient" to give and in certain respects misleading. Ministers who signed PII documents, and especially Michael Heseltine (now deputy prime minister), exonerated.

PIL CERTIFICATES Some documents covered by so-called gagging orders were "not warranted by authority" and "ought to have had no place in a criminal trial", "Defects" cited in their preparation and signing

THE MATRIX CHURCHILL TRIAL Ought never to have commenced.

Credits Guarantee Department. (\$77m) that was kept secret. The concealing of that policy although the UK continued to from parliament was . . . .

following the start of the Gulf reprehensible", yesterday's war with trade credits report states. Other defence approved through the Export equipment, including dual-use items ostensibly for civilian Part of these credits included a purposes but easily converted defence allocation of £50m to military ends, began to flow towards Iraq rather than Iran

supply both countries.

At the end of 1984, Sir Geoffrey Howe, the foreign secretary (now Lord Howe), approved a new set of guidelines which, though intended by some officials to be more restrictive, were open to diverse interpre-

The government would "not in future approve orders for any defence equipment which in our view would significantly enhance the capability of either side to prolong or exacerbate the conflict". Lord Howe, in a move critic-

ised in the report, agreed that the guidelines should initially circulate within Whitehall and only "trickle out" in response to parliamentary questions. By 1987 there was a 16-page of defence equi exports to Iraq which had been approved by government. The list included radar systems, spares for jet aircraft, laser rangefinders, reinforced helmets and high-precision lathes. Iraq grew in the 1980s to become the third-biggest export market for the the UK machine tools industry. By the end of 1988, and with two years to go to the invasion of Kuwait, the annual value of UK machine-tool exports to

Iraq stood at £31.4m. Initially machine tools made by British companies were destined for the production of artillery shells, although an early batch from Colchester Lathes, a subsidiary of the 600 Group, were officially marked

in the export applications for the "manufacture of jigs, fix-tures, dies and general englneering products". Three junior ministers - Mr

William Waldegrave (Foreign Office), Mr Alan Clark (Department of Trade), and Lord Trefgarne (Ministry of Defence) decided in December 1988 to change the wording of the guidelines. "No arms to enhance the military capability of either side" was replaced by the much looser "no arms for offensive operations".

The three ministers agreed not to publicise the change in wording, and parliament continued to believe that the old guidelines curbing UK defence exports to Iraq remained in

Among the more controversial exports covered by report are those involving Matrix-Churchill and other British companies in the development of Irao's own conventional weapons and nuclear industry in the run-up to the invasion of Kuwait. Matrix-Cburchill became part of an Iraqi procurement network spanning several countries including the US and Chile.

Matrix Churchill machines were found by UN inspectors after the 1990-91 Gulf war in Iraqi military establishments involved in a nuclear programme. UK components were also supplied by British companies for Iraq's so-called Super-

# Thatcher ministers criticised while she is cleared

By George Parker at Westminster

Baroness Thatcher was prime minister throughout the 1980s, and head of a government which is criticised severely by Sir Richard Scott. Yet she emerges from the report with her reputation Sir Richard could find no evidence

that the Mrs Margaret Thatcher, as she then was, knew of the relaxation of guidelines on arms sales to Iraq agreed by her junior ministers. The former prime minister was not "formally informed of the changes", he says. that Alan Clark, the former trade min-ister, told the inquiry that Mrs

Thatcher had been informed of the new approach, but Sir Richard says that assertion was not based on any direct knowledge. "There is no documentary indication that the prime minister was at any stage after December 1968 consulted about or kept in touch with the development of defence sales policy towards Iran or Iraq," the Scott report

Sir Richard says Mrs Thatcher did give an erroneous answer to a parlia-mentary question on April 21 1989, in which she said the government had not changed its policy on arms sales to fraq.

This answer drafted in the DTI
[Department of Trade and Industry]. was inaccurate and misleading," be says. "Mrs Thatcher had not been kept abreast of the change." Lady Thatcher, now aged 70, told the

inquiry she had no knowledge of the way the guidelines were operated but Executive pay reform is opposed

should have been told of the decision by junior ministers to relax them following the 1988 ceasefire in the Iran-Iraq war. But other former ministers are subject to criticism, some of it scathing. Mr Tristan Garel-Jones, a junior Foreign Office minister at the time of the Matrix Churchill trial is lambasted for the wording of his public interest immunity certificate. Mr Garel-Jones claimed in his certificate that the disclosure of documents revealing Matrix Churchill's involvement with the security services could cause 'unquantifiable damage In his evidence to the Scott inquiry, Mr Garel-Jones said the expression could have been taken to mean "unquantifiahly small". Sir Richard said such a suggestion was "risible". Lord Howe, who was foreign

secretary from 1983 to 1989, also faces criticism from Sir Richard, who says he sent letters to MPs about the relaxation of the rules which were "untrue" and "misleading" in impor-

Lord Howe is said to have been aware of a "broad relaxation" of policy in the summer of 1988, even if he was not aware of the detail. He defended his failure to reveal the "reformulation" of policy on the grounds that it could be damaging to foreign policy.

But Sir Richard concludes that Lord Howe went too far in disguising the change. "A formulation could, and in my opinion should, have been found which would at least have avolded

By James Blitz

at Westminster

# Interest in Forbes tax idea grows

By William Lewis and Jim Kelly smoothed out over time. It

Companies yesterday sought to prevent implementation of one of the most controversial executive pay reforms to be proposed in recent years, angering some institutional investors and members of an influential directors' pay group.

The Confederation of British Industry said it did not want directors of public companies to have to disclose the full capital value of their pensions, a reform put forward by actuar. ial experts following publication of the Greenbury commit-

tee's report on executivs pay. Instead the CBI said that a "significant majority" of its members wanted the disclosure of directors' pensions to use a method called "accrued benefit". This method - one of the five options put forward by actuaries on behalf of Greenbury - would result in lower figures being disclosed and have had to reveal huge capital

defended the choice as being based on "facts not conjecture and being in line with US practice. It added that large pay increases would still be

reflected in the benefits shown. Sir Richard Greenbury, chairman of the Greenbury committee and of the Marks & Spencer retail chain, said he supported the accrued benefit method. "It is a personal view, but I think that is the best way forward," be said yesterday. The Institute of Directors also

backs the method. The move angered at least two Greenbury committee members and top institutional shareholders who complained that it was part of an attempt committee's original demands.

to water down several of the Actuarial experts were asked by Greenbury to put forward a method of "transfer value" - in which some companies would

benefits in their accounts. However, companies lobhied the London Stock Exchange and government to reconsider, and the same actuarial experts agreed to publish a consultative document to which the CBI was responding yesterday.

But one Greenbury commit-tee member said: "I am very dapressed about this." He added that the CBI method did not follow the spirit of Greenbury: "There are a lot of vested interests around." The National Association of

Pension Funds, a representative body for fund managers, is expected to publish its recommendation on pension disclosure soon, and it is thought to oppose tha accrued benefit method. Greenbury members say the pensions issue is the latest example of some of the report's recommendations being diluted. Parts of the Greenbury code on pay now only hava to be "given full consideration" by public companies. Shareholders' right to vote on certain bonus plans for directors are also in doubt. Mr Martin Broughton, chief executive of BAT and chair-

man of the CBI's companies committee, said the accrued benefit method was backed by the Association of British Insurers, a body representing fund managers. He insisted that the CBI's chosen method was in line with Greenbury committee principles. "We believe the accrued benefit method will provide the information as simply as possible, so that it is readily understood by both shareholders and companies without needing an actuary at their elbow." The Institute and Faculty of Actuaries is considering responses to its consultation paper and is expected to recommend a method within two months.

Mr Steve Forbes, the US millionaire publisher, has just suffered a setback in his bid for the Republican presidential nomination. Yet this is also the week when his flagship idea the introduction of a flat rate of tax to cover all incomes became a new watchword for a group of MPs in Britain's governing Conservative party. Some Conservatives have

put pressure on the government to consider a long-term commitment to a flat rate of tax which would replace the complex structure of income taxation in Britain. It is a remarkably radical

proposal even by the standards of the current Conservative party. Yet it has not been dismissed by Treasury ministers who tend to be unusually cautious about such swaeping Lex, Page 12 innovations. The concept is

of the tax system, with three rates of income tax and about 30 reliefs and allowances, would be swept to one side. In its place would come a single positive rate of tax for all incomes - 10 per cent and 15 per cent are the figures most

favoured by the MPs proposing

the idea - and the abolition of

every existing form of relief.

The only allowance would be an income tax exemption ensuring that people on low pay are kept out of tax and that their payments to the Inland Revenue are progres-

Some MPs were passionate in their claims for flat taxation this week. Mr Nigel Forman, a respected member of the House of Commons Treasury committee, said the idea had "considerable merits" and should not just be seen only in a US con-

Mr David Shaw, Conserva-

simple. The current structure tive MP for Dover, argued that engineering" by means of spea flat tax would mark "the end of big government and complex systems of taxation". The government has been

> cantious so far. But Mr Michael Jack, financial secretary to the Treasury, surprised some MPs this week by conceding that his backbench colleagues were "putting forward ideas that should be considered by. anyone thinking about the future of taxation".

What are the arguments in favour? Mr Forman gives five. He argues it would greatly simplify the calculations which taxpayers have to make, and reduce tax evasion through more transparent arrangements. It would "enhance the country's competitive position internationally" through lower rates and encourage people to take a closer interest in public

expenditure restraint. Above all, he says, it would reduce the potential for "social

cific tax incentives, reducing the number of people who take social and business decisions because of tax incentives. But Mr Jack has raised sev-

eral objections. To be attractive, a flat rate would almost certainly involve an immense cot in government revenue. Treasury calculations show that a 15 per cent flat rate of tax with an income-exempt allowance of £7,000 (\$10,780) would reduce the government's revenue yield by £32bn at 1996-97 income levels.

To be revenue neutral, the flat rate of tax would have to be set at 27 per cent - well above existing basic and lower rates - with an allowance of £7,000.

Another argument cited by British ministers is that of a flat rate of tax would have less impact in the UK than in the US, where a more complex tax code continues to exist.

The stakeholding company has more than one responsibility and measure of success, argues John Kay

# The root of the matter



holding corporation? The dehate is hetween those who think that Barclays. Glaxo and BT exist to maximise returns to their shareholders: and those who think they have wider, but more specific, objectives.

They should seek to be outstanding businesses in their field. The corporate objective of Barclays is to be a great bank: Glaxo should aspire to be a fine drug company; and BT's purpose is to be an effective provider of telecommunications

And what do we mean by a good business? A successful bank, pharmaceutical company or telecoms husiness is one which meets the legitimate, and changing, needs of its many stakeholders. It delivers quality and value to its customers, provides a secure and rewarding environment for its employees, develops productive partnerships with its suppliers, earns high returns for its investors and deserves and receives the respect of the community within which it

The phrase "a good business" is like the phrase "a beautiful view". It is multi-faceted, and not quantifiable, but nobody has much difficulty in recognising it. Almost everyone would agree that Barclays is a better bank than BCCI, Glaxo a better pharmaceutical company than Distillers, and BT a better telephone operator than it was.

Put like this, stakeholding theory seems barely controversial. There are not many people at Barclays who do not share an aspiration to be a great bank. And if you ask the people at Barclays what they are trying to do, 100 people will tell you tbat, for every one who mentions sbareholder value.

So what is the argument about? Opponents of the stakeholder approach do not, of course, suggest that firms should ignore the interests of their customers and their

itive markets require that firms will do these things anyway.

A profit maximising firm will

deliver good value for its customers, and develop the skills of its employees; not because these things are ends in themselves, but hecause they will lead to higher profits in the long run. Now if there is no difference between the theories. there is not much point in going on

But there is a big difference. The shareholder value approach is fun-damentally instrumental: meeting customer needs is e means not an end. When the shareholder value maximising firm expresses concern for the welfare of its employees, it does so not because it has genuine concern, and if its managers do they must try to suppress it; It does so because it fears that failure to express such concern will be bad for its long-term profitability. Even if the actions which follow appear to be the same, the difference is pro-

We do not need to have read Kant's moral philosophy to appreciate the difference between the per-

#### The phrase 'a good business' is not quantifiable

son who proffers his friendship because he likes you, and the person who proffers it because he hopes to sell you double glazing. Both may buy you a drink hut one

is admirable, the other repulsive, The commercial difference is that the double glazing salesman's smile is effective only for activities like the purchase of double glazing, which happens only once. It is in this very fundamental sense that stakeholding economies are long term and shareholder ones are not.

What is wrong with instrumental approaches to human relationships is not just that they are immoral. It is also that they rarely work for



Robert Maxwell: did not exemplify the sta

long. And mostly, we understand that. Opponents of stakeholding therefore point to undeniably successful businesses, such as Marks & Spencer or Matsushita, which make profits at the same time as they provide value for customers and satisfaction to employees, and argue that pursuit of maximum profit inevitably leads companies to fulfil the interests of other stakeholders as well. But this argument is topsy

One need look no further than Robert Maxwell or Michael Milken to see that it is possible to make very large amounts of money without establishing enduring businesses of substance or value, or meeting any real needs other than your own. In contrast, no one who reads about Matsushita or M&S can be in any doubt that the primary objective of those who huilt them was to create good husinesses

The essential point is not that profitable businesses are good businesses - they may or may not be -hut that good businesses are profit-able. And for the straightforward reason that being profitable is one of the things - although not the only thing - that good husiness is

So stakeholding does not suggest corporate executives should attempt to advance the public interest. It

simply claims that husiness has more than one responsibility and more than one measure of success. Now this multiplicity of corporate objectives which this implies causes some people difficulty

And there is something, although not much, in the point. People often perform most effectively when given crude and clear objectives whose achievement can be easily monitored - "kill the enemy", "sell as much life assurance as you can". But mostly, and fortunately, life is not like that. Being a good journalist, or a good teacher, or a good economist, or a good parent, involves balancing competing interests and conflicting objectives.

We could eliminate this uncertainty by defining simple criteria for judging all these things - journalists should write short sentences, teachers aim for the maximum GCSE passes - hut the gains we would make by clarifying the objective would be more than offset by the losses which result because the objective is grossly over-simpli-

Why on earth should anyone have ever thought that business was so much easier, or that the rather wellpaid job of corporate executive involved none of the halance of judgment required of a journalist or

# Germany needs its works councils

The head of Siemens tells Wolfgang Münchau why consultation with workers is necessary

erman industry is worried on two counts. One is the short-term downturn in the domestic economy, the other is the long-term question of German competitiveness with the rest of the world.

Germany is gripped by a mood of Industriedämmerung because of those two problems. Many leading industrialists have called for an overhaul of the welfare state and a new relationship between industry and the trade unions.

But their ranks do not include Heinrich von Pierer, chairman of Siemens, the electronics group. He believes Germany's problems result not so much from a malfunctioning system as from specific errors. Indeed, von Pierer believes that Germany draws strength from a co-operative system of industrial relations. This includes co-determination and collective regional wage hargaining, two main pillars of Germany's industrial relations

Von Pierer says that co-determination at Siemens helped the company achieve fierce restructuring over the past three years. Under the programme. called Top, Siemens achieved a substantial improvement m productivity, hrought about largely hy cutting 40,000 from the company's German workforce over several years.

To achieve cuts of such scale and without disruption Siemens had to co-operate with its works council. Von Pierer says: "The works council is not a problem because of the way we constructed the programme from the beginning. First, we cut a deal with the works council. And this deal became possible because we convinced them that we were not planning just a simple re-engineering programme."

Cost reduction, although needed, "was just not enough. We told ourselves that we have to combine this with other elements. We recognised that we could only achieve productivity gains through growth, and that we could achieve growth only through new and improved products. Productivity is naturally

**COMMERCIAL PROPERTY** 

the most important. But we also need growth and innovation." Von Pierer believes this multi-faceted strategy was vital

for obtaining the support of the Siemens workforce, which is among the best-paid groups of employees in Germany. "The works council supported

us because we put our restructuring plans on three pillars [cost cutting, innovation and growth]. Today the chairman of the works council would tell you that we would no longer exist if it had not been for Top. Just imagine, where else would you hear something like this? The reason is that we work hard to persuade the works council and that we do not work against

The general experience in German industry is that

The German system can work for management, as long as change can be implemented gradually

co-determination works as long as no one is forced to leave unwillingly. If that happens - as at Daimler-Benz Aerospace recently - works councils become unco-operative and even militant. At Dasa, which has a long record of compulsory redundancies, goodwill between employers and

employees has disappeared. The German system can work for management, as long as change can be implemented gradually. Von Pierer says that co-determination has its advantages: "It means that we create a relationship of trust, that one talks to the people, that one tells the truth, that one huilds up a reserve of trust, not only if you are in difficulties, but over a long

Von Pierer, however, is critical of a series of developments in the German metal and electrical industries, most notably the generous wage agreement - a

complicated formula averaging an increase of between 6 and 7 per cent – negotiated last year by I.G. Metall, the metalworkers' union,

and employers.

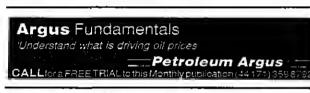
Another problem for Siemens is Germany's bureaucratic and inflexible working-time rules. most notably the stipulation that no one work for more than 10 hours at a stretch. Like most other German industrialists, von Pierer is unhappy about the large and growing non-wage element of labour costs, made up of a series of social security charges – Siemens will pay more than DM100m (£45m) this year to cover just the percentage increase in those social security contributions.

But von Pierer is sceptical that the cost of German labour is the prime cause behind the rapid rise of investments overseas by German companies. Siemens is among the companies that invest heavily and increasingly abroad, but as von Pierer points out, cost savings are not the prime cause. "The build-up of engineering capability and production must be done with a view to the markets. I think it is inappropriate in the long run for us to regard south-east Asia as a region which you treat solely as an export

destination." Von Pierer believes that Siemens, like other German companies, has undergone substantial cultural change towards US corporate culture but cautions that Germans will never completely emulate the

American model. We can't deny that we have a different culture, a different history, a very different social environment. We have co-determination and, of course, we have a 'social' market

"As a businessman I also have to pursue aims other than [profit. maximisation]. I have to ensure, and this is a must, that shareholders receive the profit they can expect. But consider that we employ 370,000 people. In order to achieve sustainably high profits, we require employees who



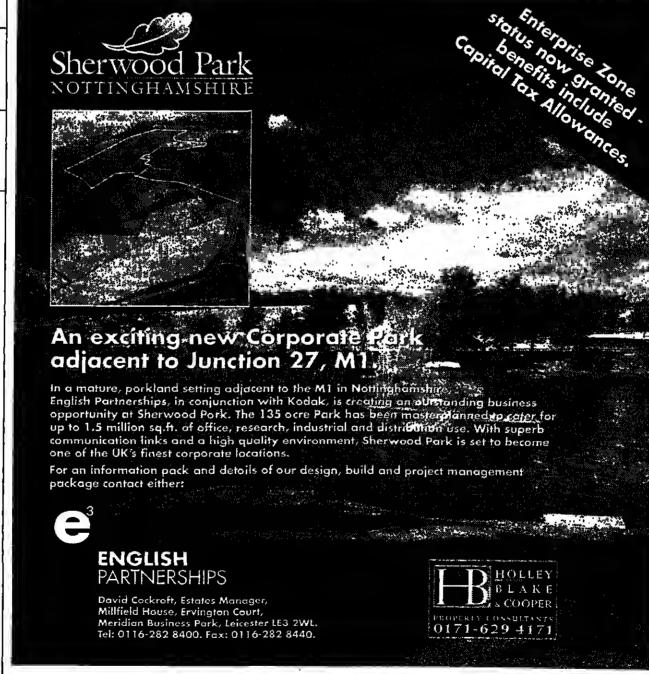
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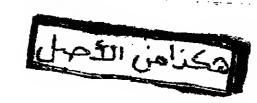
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■ BONN DANCE

Oper der Stadt Bonn Tel: 49-228-7281 Ein Sommernachtstraum: a

Torch-bearing art Peter Aspden visits an exhibition devoted to the Olympic Games he long-jumper, naked and con-Atlanta was controversially chosen to host the Games over Athens, site of the first modern Olympiad in 1896. The cost of templative, stares ahead and prepares to launch himself forward. He holds two weights in his hands, to give him extra impetus, which he will discard at the end

imp will not even be measured.

It is a long way from this enchanting scene of aesthetic unity to the vibrant, occasionally ugly scenes of the modern Olympic Games. Yet the athletic contests of ancient Greece are the tonchstone of all modern sport. The Olympic flame is still ht from Olympia; Greece is still the first nation to hoist its flag in the opening procession of each Games.

of his fifth and final jump. In the back-ground, a flautist plays. All is harmonious;

if the jumper fails to land gracefully, his

What we know of ancient sport comes from two sources: contemporary written accounts and art. The trouble with the poets of the period is that they had little respect for occuracy. They pay tribute, for example, to the dominance of one Phayllos of Kroton, who is supposed to have jumped the equivalent of 17 metres - a physical impossibility.

So most of our knowledge comes from the artistic treasures which depicted every aspect of sporting life: splendid red-figured amphorae showing erect boxers bopping each other with bandaged fists; stifflimbed long distance runners; a goddess shrouding muscular young men with ribbons and wreaths; lyre-players celebrat-

Many of the most precious examples of these have now been brought together from museums all over the world to form a semi-permanent exhibition, Olympism in iquity, at the Olympic Museum in Lauone, Switzerland. Pieces from the British Museum, the Hermitage in St Petershurg and others have been picked to complement the wealth of material devoted to the modern Games, which celebrate their centenary in Atlanta this year.

that decision can be measured in goodwill as well as dollars: Greek museums have significantly declined to lend any pieces to the exhibition. What there is in Lausanne is marvellous: pride of place goes to a stunning small cameo with the head of Zeus, probably engraved in Alexandria under the first Ptolemies, which spent 500 years embedded in a Venetian wall. It is one of the first examples of relief sculpture on precious stone.

group of giant amphorae from the British Museum – prizes from the Panathenaic Games ~ show wrestlers, charioteers and javelin throwers as they would have appeared in competition. These were far from purely decorative. The winner of certain events would win up to 140 of these vases, full of olive oil. The omphorae are a salutary reminder that the ancient Games were not so pure as many romantics would have us believe; material reward was an important motivating force for many athletes.

But it was the ideals of classical Greece and Rome, as interpreted by the philhellenic scholars of 19th-century Europe, which inspired Pierre de Coubertin to fouod the modern Games. The famous Olympic motto inscribed at the exhibition's opening: "Citius, Altius, Fortius" (Faster, Higher, Stronger) is, despite the Latin, a modern invention.

The entrance to the Olympic Museum, adorned with eight columns of Thasian marble (a gift from the Greek government), echoes the colonnade of the Temple of Zeus in Olympia. The white main huild-ing sits high above Lake Léman, before a dramatic amphitheatre of Alps.

But one can only go so far by paying tribute to antiquity: inside the museum, which opened three years ago, is some of

the most modern technology to be found in any museum in the world. Banks of inter-active video screens mean that you can call up any piece of action from any Olympic Games which exists on film. Here is sport as social bistory: you can move from the flickering black-and-white images of Jesse Owens in the "Nazi" Olympics of 1936 to the unforgettable Black Power salutes of 1968.

The museum also doubles up as a major research centra for the history of the Olympic movement with stacks of souvenirs, original photographs and documents and a well-stocked library.

On the top floor comes another reminder of the changing face of sport: a temporary exhibition devoted to the history of Coca-Cola. Other than it quenches thirst, is a major sponsor of the museum, and is based in Atlanta, there is no obvious reason for this collection of ephemera.

Perhaps the most intriguing of all is a collection of the original Olympic torche used to carry the flame from Olympia to the host venue. The practice was first carried out for the Berlin Olympics of 1936; close inspection of the torch reveals the chilling sight of the Nazi eagle clutching the five Olympic rings with its claws.

Twelve years later came the London Games, and a typically English: "With Thanks to the Bearer" inscribed on the torch. Different styles, shapes and symbols follow, with the first, inevitable appearance of a manufacturer's logo on the torch for the Winter Games in Sarajevo in 1984.

One could reflect on the commercialism of it all: but then one returns to Olympism in Antiquity and a battered bronze discus from the 6th century B.C., boldly inscribed with the statement: "Simos Made Me". Simos may not be lining up with Adidas, Nike, Reebok et al in Atlanta, but his spirit will surely smile upon them.

"Olympism in Antiquity" at the Olympic



Victory pose: an athlete depicted on a 5th century BC Greek pot tries to catch the leaved twigs thrown to him by the public to honour him. In his right hand, he carries his sponge and bag on a stick.



# Molière and Racine revisited

Alastair Macaulay reviews 'The Misanthrope' and '1953'

greatest century for new drama that the world has known since the 5th century B.C. Sometimes, as in the time of Sophocles and Euripides, all-time masterpieces would burst onto the stage every year, As, for example, when Paris saw, in 1866, the premiere of Molière's *The Misonthrope* and then, in 1667, the premiere of Racine's Andromaque. Quite by chance these two plays have turned up again on the London stage this week, updated in modern verse versions: The Mismthrope adapted by Martin Crimp at the Young Vic, and Andromaque revised as "1953" hy Craig Raine. The former, unfortunately, is a piffling affair - but the latter is exciting and unusual.

When Molière first presented The Misanthrope - his supreme masterpiece, and among the greatest of all plays - in 1666 general opinion went against it. Who could be surprised? It is a comedy riven by a central streak of tragedy so close to our daily lives that no simple reaction is possible. Here, amid a milieu of elegant social hypocrisy, is Alceste, who must always speak his mind sincerely (or be silent) at the cost of social comfort. He is as disturbing a presence in a comedy as Shylock.

Alceste - who is a playwright here -uses the f-word in his second sentence and proceeds in that vein. (Molière's Alceste is end of Act IV, he polishes off half a bottle of Scotch in one go, and expresses his major outburst of misanthropy in Act V under a crashing hangover. This Alceste has no discrimination; he is merely an

.B. Priestley's The Long

Mirror was written in 1940, and has not been

The 17th century A.D. was the angry loudmouth. Though Ken Stott acts him well, Crimp's characterisation (like Lindsay Posner's direction) is so coarse that it removes all the daring and the beartbreak from Molière's play. Everyone speaks their lines like lumpen, rhyming

> At "1953", Craig Raine's poetry is the complete heart of the production. Under Patrick Marher's direction, the actors deliver the best verse-speaking London theatre has heard in many months. The rhymes are almost transparent, the iambic metre gives a beautiful rhythmic tension to every line, and the brief silences between sentences are dramatically alive. The characters seem to derive their very stance - elegant, often immobile and in profile - from the poetry. Wonderful, and

Raine is, of course, an anagram for "Racine", and "1953" is a brilliantly imaginative updating of Andromaque. Recine's play occurs some eight years after the fall of Troy, Raine's is set, breathtakingly, eight years after the British lost the second world war. We are in fascist Italy: Hitler is still alive; and the young claimant to the English throne, whom Hitler wants killed. is present. This fictional "1953" is alarmingly real. Originally commissioned by the old fashioned in his literary tastes.) At the sion was published in 1990; in 1992, I as Annette; Jason Isaacs and Adam Kotz reviewed on this page its staging by the Glasgow Citizens. Raine has made several revisions, but much of the play is the

same.

Racine's play is a horrifying tragedy of volcano, is active again.

desire. A loves B, B loves C, C loves D. But B is Hermione (here Princess Ira), who tells A (Orestes; or Klaus Maria von Orestes, Hitler's envoy) that he must kill C (Achilles's son Pyrrbus; or Mussolini's son Vittorio), whom she loves and who has rejected her. When he obeys her, however, she commits suicide. Meanwhile D (Andro maque; or Annette Le-Skye) has married C to save her son's life; hut she too is prepared to commit suicide rather than consummate a marriage to the man who is forever linked with ber first busband's death and her country's fall.

Raine's version drops the heroic grandil-oquence of Racine, and instead employs a heighted naturalism of modern detail. The change of style is radical, and yet both the psychology and (paradoxically) the classicism of Racine's play are vividly present. Raine, like Crimp, uses swear words and foul language; and yet he places them so well that the effect is always dramatic.

The only serious flaw in Marber's staging is that Emma Fielding, though visually impressive, is miscast in the monstrously hard role of the monstrous Ira. She lacks (Racine's word) "violence", and the dynamics of her big speeches are theatrically effective rather than psychologically true. The only problems are tiny matters to do with matters like hilliards are good as Vittorio and Orestes; and all the supporting roles are superlatively played. I am impatient to see this staging again. Verse drama, that almost extinct

# The Long Mirror

professionally staged in Britain since a Royal Court run in 1952. Well-made plays are no longer fashionling role in which all emotions able, nor is the acceptance of supernatural phenomena - in are secondary to Branwen's peculiar state, and by the final act Aubrey begins to flag. The this case, astral travelling. But quality of the writing also Priestley does not take a straightforward line either of diminishes, so she still bas a better time of it than Peter Firth's Camber, who subsides evangelism or debunking. When Branwen Elder begins into a string of "Yes, yon're right, I see now" utterances. to recount her intimate knowledge of the life of composer Firth's return to the stage is

Michael Camber, it is plain an accomplished one, marred that no one is more disquieted than she hy the visions over only when the script lets him down. His Camber is a man which she has had no control. Juliet Aubrey ably conveys Branwen's unease at beving who bas never known quite what he wants in order to satcome to know a man as well as isfy his artistic and personal he knows himself, yet without needs, given to nnleashing ever meeting him; she is a "the murderous black dog" of

world awey from Madame his fearsome temper et the Arcati. However, it is a gruel-slightest provocation. The composer's mystified journey from disbelieving outrage to wholehearted dependence upon Branwen is laid out skilfully hy Firth, who emerges from this third-act quagmire by forging a synthesis of old and new Camber.

Director Marina Caldarone resists the temptation to go for an expressionistic production such as Daldry and MacNeil's An Inspector Calls; the drawing room set of a north Welsh private hotel is entirely naturalis-tic. The Mold andience, too, relishes the play's tongue-in-cheek references to Celtic witchcraft, although it

Orchestra: and the Denis Colin Trio

perform jazz music; 8pm; Feb 17

Drama Theatra, Opera Theatre,

Beethoven. Conducted by Richard

Australian Opera. Soloists includa

Wandy Dixon, Kathryn McCusker,

Horst Hoffman, Michael Terry and

Robert Allman; 7.30pm; Fab 17, 21

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Fidelio: by Ludwig van

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Schoenberg Ensembla: with

Chamber Choir, conducted by

James Wood, perform works by

Crawford Seeger; 8.15pm; Feb 18

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is occasionally a little nonplussed by the main subject matter. That we find the play's altruistic ending rather alien is our fault, not Priestley's. His craft is such that he pains takingly gives every other figure - Rebecca Johnson as Camber's semi-estranged wife, Sheila Reid as the botel's sole other guest and a scene-steal-ing David Lloyd Meredith as the general factotum - similar shafts of intuition which ecbo Branwen and Camber's central

The Long Mirror is something of an oddity in this day and age, but quite e fascinat-

Ian Shuttleworth At Theatr Clwyd, Mold, until March 2 (Tel: 01352-755114)

# INTERNATIONAL

#### ■ AMSTERDAM

CONCERT Concertgebouw Tel: 31-20-5730573 Sylvia McNair: accompanied by planist Roger Vignoles. The soprano performs songs by Haydn, Schubert, Messiaen, Poulenc and Bizet, 8.15pm; Feb 20

#### BERLIN

CONCERT Philharmonie & Kammermusiksaa Tel: 49-30-254880 Simfonie Orchester Berlin: with conductor Jiri Malat and pianist Mi-Hae Lee, perform Beethoven's Corolian Overture, Piano Concerto

No.5 and Symphony No.8; 8pm; Feb

choreography by Yuri Vamos to music by Mendelssohn, performed by the Ballett Bonn; 4pm; Feb 18

#### CAPE TOWN

CONCERT City Hall Tel: 27-21-4617084 The Musica Reservata Ensemble: with conductor Jacques de Vos Malan and soprano Mananna Serfontein perform works by Feldman, Cloete and De Vos Maian; 8pm; Feb 17

#### DRESDEN

OPERA Sächsische Staatsoper Dresden Tel: 49-351-49110 Jenufa: by Janácek. Conducted by Wolfgang Rennert and performed by the Sachsische Staatsoper Dresden. Soloists Include Anny Schlemm, Roland Wagenführer, Elisabeth Wilke and Matthias Henneberg; 7pm; Feb 18, 21

#### **■ FRANKFURT**

CONCERT Jahrhunderthalle Hoechst Tel: 49-69-3601240 Alban Berg Quartet: with planist Rudolf Buchbinder perform Mozart's String Quartet No.14 in G Major, Berio's Nottumo string quartet and R. Schumann's Piano Quintet in E flat major, Op.44; 8pm; Feb 21

#### ■ HAMBURG

CONCERT Musikhalle Hamburg Tel: 49-40-346920 NDR-Sinfonieorchester: with conductor Jiri Belohlavek and viola-player Hirofuml Fukai perform Bartók's Viola Concerto and

Mahler'a Symphony No.9; 11am; Feb 18, 19 (8pm) EXHIBITION

Hamburger Kunstnalle Tel: 49-40-24852612 Holländische Kirchenbilder: a presentation of seven paintings by 17th-century Dutch painters, Including Pieter Saerredam, Gerard Houckgeest and Emanuel de Witte. All these artists specialised in painting church Interiors; to Feb 19

#### LISBON

CONCERT Grande Auditório de Fundação Gulbenkian Tel: 351-1-7935131 Soloists of the Orquestra Gulbenkian: with bassoonist José Coronado and pianist Eric Maison perform works by Fasch, Skalkottas, Hindernith, Dutilleux and Saint-Saens; 6.30pm; Feb 19

#### ■ LONDON

AUCTION Christie's Tel: 44-171-8399060 Important Collectors' Motor Cars: highlights of this sale include a 1952 Frazer Nash le Mans replica. The car has retained the classic British Racing Green paintwork and still has the original green leather interior. Also a 1953 Austin Healey 100/4, a 1935 Aston Martin Ulster and a 1928 Rolls-Royce Phantom I Brewster Newmarket are on sale; 7pm; Feb 19 CONCERT

London Symphony Orchestra:

Mozart's Symphony No.39 and

Bruckner's Symphony No.5;

7.30pm; Feb 18

#### ■ MADRID

May 26

**OPERA** Barbican Hall Tel: 44-171-6388891 Teatro de la Zarzuela Tel: 34-1-4298225/6 La Cenerentola: by Rossini. with conductor Colin Davis perform Conducted by Antoni Ros Marba and performed by the Teatro de la Zarzuela. Soloists include Jennifer

Wigmore Hall Tal: 44-171-9352141

Olaf Bär: accompanied by planist Helmut Deutsch. The barltona

performs songs by Schubert,

**OPERA** 

EXHIBITION

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Royal Opera House - Covent

Garden Tel: 44-171-2129234

gegrüsst", "Dass sie hier gewesen"

Semele: by Handel. Conducted

by Charles Mackerras and performed by The Royal Opera. Soloists includa Ruth Ann Swenson,

Judith Howarth, Felicity Palmer and

Michael Chance; 7pm; Feb 19

LOS ANGELES

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this exhibition presents an

and "Lachen und Weinen"; 7.30pm:

Larmore, Rockwell Blake and Manuel Lanza; 8pm; Feb 21, 23

#### MILAN DANCE

Tastro Carcano Tel: 39-2-55181377 Shapiro & Smith Dance: perform choreographies by Shapiro & Smith. Part of the Milano Festival; 9pm; Feb 20, 21, 22, 23, 24, 25 (3.30pm)

#### MUNICH **OPERA**

Nationaltheate

Tel: 49-89-21851920 Il Barbiere di Siviglia: by Rossini.
 Conducted by Marco Guidarini and performed by the Bayerische Staatsoper. Soloists include Marita Knobel, Roberto Saccà, Enric Serra and Cecilia Gasdia; 7pm; Feb 17.

#### PARIS

CONCERT Salle Gaveau Tel: 33-1 49 53 05 07 Philippe Alegre and Ludmile Jankowska: the planists perform works by J.S. Bach, Mozart and Gershwin; 8.30pm; Feb 19 EXHIBITION Galeries Nationales du Grand Palais Tel: 33-1 44 13 17 17

 Sérinde, terre de Bouddha, Dix alècles d'art sur la Route de la Soie: exhibition devoted to the art produced along the Silk Road in Asia. The display includes paintings on silk, sculptures, manuscripts and icons; to Feb 19 JAZZ & BLUES Cité de la Musique Tel: 33-1 44 84 45 00

London Jazz Composers

■ VIENNA CONCERT

CONCERT

Musikverein Tel: 43-1-5058681 András Schiff: the planist performs works by Bartók and Haydn; 7.30pm; Feb 19

#### ■ WASHINGTON

DANCE Opera House Tel: 1-202-416-4600 Alvin Ailey American Dance Theater: perform Ailey's choreographies The River and Revelations, and Zollor's Shetter, 2pm: Feb 18

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Philip Stephens

# An obsession with secrecy

It took only a few minutes for the attempts by past and present ministers to defuse the Scott report to come to nothing in the face of its damning truths

The Scott inquiry into the sale of arms to Iraq was conceived in a spirit of half-honest inquiry. Its report has been made public by John Major's government in an atmosphere of rancid self-justification.

l use such emotive adjectives advisedly. Before publication, ministers spent eight furtive days building a wall of rebuttals. Sir Robin Butler, the cahinet secretary, and a team of Whitehall's finest were deployed in the same tawdry cause. It survived no more than a few minutes against the damning truths of Sir Richard Scott's text. The government made it impossihle for others to study in detail the 1,800-word report. It could not suppress its essential gist.

The 61-year-old appeal court judge has provided us with a masterly illumination of the dark recesses of power. Among its 1,800 pages there are certainly flaws, probably mistakes, no doubt occasional errors of judgment. But there is no contest between Sir Richard's erudite analysis and the pleading of those he so

Sample the contrast hetween the official gloss and the actual report. The first of the hefty hatch of self-serving Whiteball press releases to land on my desk before the report itself came from the Cabinet Office.

Drafted no doubt by a min-lon of the aforementioned Sir Robin, It stated with a confidence boroe of contempt that: "Sir Richard Scott's report completely exonerates all ministers and civil servants from any sort of conspiracy or cover up in relation to the sale of arms to Irao.

in fact the statement is technically true. Sir Richard endorsed it as such. But it is as deliherately, and grossly. misleading as the many public statements on arms sales to Iraq which formed the basis of the inquiry. Compare it with Sir Richard's central conclusion on whether ministers misled parliament about the

export of lethal equipment to Saddam: "The government statements made in 1989 and 1990 about policy on defence exports to Iraq . . . failed to discharge the obligations imposed by the constitutional

principle of ministerial accountability". There you The half-truths ran through every sentence of lan Lang's statement to the House of Commons. I have much time for the president of the board of trade. He is as decent a politician as we expect to find at

Westminster these days. But what cynical sophistry infused

his version of the report. We were told hy Mr Lang that William Waddegrave, the former Foreign Office minis-ter, had been cleared of the charge that he had misled parliament when constraints on deals with Iraq were relaxed. But listen again to the objective evaluation of the learned judge appointed hy Mr Major to discern the truth: "The answers . . . failed to inform parliament of the current state of government policy on nonlethal arms sales to Iraq. The

failure was deliberate." And the reason for these untrue statements. National security? Sensitive foreign policy considerations? Intelligence-gathering? Not a bit of it, says Sir Richard: "I have come to the conclusion that

the overriding and determinative reason was a fear of strong public opposition.

We could continue with this game for many hours. Sir Nicholas Lyell, the attorneygeneral, comes in for similar criticism for his role in the prosecution of three directors of Matrix Churchill. This was the company which collabo-rated with intelligence agents while selling Saddam Hussein sophisticated shell and missile-making equipment.

Sir Richard finds, as expected, that there was no conspiracy among senior ministers to send the company's directors to prison by withholding sensitive documents from the court. The so-called Public Interest Immunity Certificates were signed by the likes of Kenneth Clarke and Michael Heseltine in good faith.

But as to the attorneygeneral's role, he showed "a serious misunderstanding of the role and duty of a minister asserting a PII claim". And again: "I [Scott] question the propriety of instructing coun-sel to seek to avoid the disclosure of documents".

Neither Mr Waldegrave nor Sir Nicholas, of course, plan to resign. Sir Richard is generous in his assessment that while the two ministers were culpable, they did not appear wicked. Mr Waldegrave had shown no "duplicitous" inten-



Arms and the inquiry leaders: (from left) Sir Richard Scott, Miss Presiley Baxendale and Christopher Muttukumart

tions. Sir Nicholas emerges as dangerously incompetent.

More importantly, the perverse logic of contemporary politics tells Mr Major that to allow any ministers, tarnished or otherwise, to depart would be admit Tony Blair's charge that he "buckles" under pressure. The Tory right on the backbenches at Westminster. still seething over the outcome of the Nolan committee on standards in public life, is not in the mond to allow another member of the judiciary to meddle in politics.

whether that position can be sustained against Sir Rlchard's erudite indictments. The government's luck has changed in recent weeks. The economic outlook seems at last to promise a return of the feelgood factor. Mr Clarke is poised to cut interest rates. Rohin Cook, the shadow for-

We will see soon enough

eign secretary, will do his forensic hest to hreak the prime minister's resolve. But success or otherwise will hinge on whether the arms-to-Iraq saga remains an issue for the metropolitan political classes or whether it hegins to play also in Portsmouth and

But return to the real significance of Sir Richard's inquiry. I confess that in the few bours allotted, I have not even skimmed every page, let alone every word of his prose, There will he much to come back to, particularly with regard to the role of officials and the intelligence services. The central drift is clear

Here on graphic display is a culture of government which demonstrates a withering contempt for parliament. It a culture corrupted by the absence of checks and halances against the power of the executive and hy an obsession with secrecy. Here deceptions and halftruths hide behind the shield of something held grotesquely to be the "public interest".

You do not have to suhscribe to the view that most of the players are corrupt or

atmosphere corrodes the integrity and bonesty of government. Officials persuade themselves that their duty is a narrow one to the political masters of the day. Ministers see parliament as an obstacle to efficient administration, an enemy rather than an ally in the cause of good government. The truth of course is the

reverse. Consumers are protected by anti-competition laws from the corrupt behaviour of monopolistic commercial enterprises. Such laws make for more efficient markets. But there is no such defence for mere citizens from the concentration of unaccountable power in Whitehall. Much will be said about how

naive the bicycle-riding Sir Richard has been about the conduct of government. To his eternal discredit. Douglas Hurd, the former foreign secretary, has laid the groundwork. Trade relationships must be weighed against foreign policy goals, he says. National security and sensitive foreign relationships demand secrecy. A High Court judge, and a liberal at that, could not possibly appreciate the harsh realities of power. But to those outside the magic circle such protestations do no more than amplify the wrongdoings. Bad enough to score parliament, the voters and the truth. Worse to insist that there was nothing wrong in so

It is impossible at this point to assess with accuracy how much politicai damage Sir Richard's conclusions will inflict on an enfecoled administration. Not too much, I suspect. The prime minister himself has heen exonerated, a fact that makes it all the more extraordinary that he has been so willing to distort the findings of his own inquiry. Mr Major could have accepted the central thrust of the report, hlamed the misdemeanours on the ancien regime, and emerged with some dignity. But that is not the state of British politics.

From Mr Derek

Sir, I was intrigued to read

(February 14). As a US bank

researched European banks,

comments about "UK banks

failing to make it in the US"

Mr Paul Bedford's letter

stork analyst who has

must take issue with his

O. Sword.

Europa · Stuart Eizenstat

# Why Europe must forge stronger security links

The European Union and Nato must not act as if they were on different planets



supporter of the European Community and I leave an even more enthusiastic supporter of the European Union. But there are difficult economic and political tasks

ahead for the EU. The need for job creation and economic growth is central to virtually everything the EU wishes to accomplish. There are no mysteries to what must be done. Non-wage labour costs must be reduced; labour markets must become more flexihle: investments in training and education must be made: ann public deficits must be gradually but inexorably

Enlargement of the EU to central Europe and the Baltic states, along with Cyprus and Malta, also presents a profound challenge. Few things are more important to hringing lasting peace and stability to the Euronean continent than to heal the divisions of the cold war once and for all.

At present, only some centra! European industries are ready to compete in the EU's single market. Others are not: and if they did so tomorrow. significant unemployment might result, with waves of workers seeking jobs in the west. Additional economic reforms remain essential if enlarging the EU is to help the applicant nations and strengthen the union. But I leave impressed with the determination of central European states to take the difficult steps necessary for membership and of the EU to make the adjustments necessary to accept them as members. Another big challenge is to

the Maastricht treaty. The EU is paying a stiff price for the inability to fulfil immediately the high expectations aroused in two areas: a common currency and a common foreign

and security policy. l am impressed with member states' political commitment to economic and monetary union, in spite of the fiscal pain involved, and I leave convinced there will he a common currency for a key group of member states. If successful, the single currency would reduce economic uncertainty in Europe and cement the benefits of the single market. The US should pay attention to this great political and economic experiment.

The common foreign and security policy is equally diffi-cult. The US supports such a policy, and believes its evolution would make the EU a more effective partner. Europeans agree there are two essential problems with it: inadequate structures to implement effectively a common policy, and the absence of a commou spokesperson, such as Nato's secretary-general, to co-

ordinate and articulate it. This reflects a broader problem: key member states do not yet wish to relinquish their foreign policy prerogatives in favour of a common approach. I helieve that until this change has occurred, the common policy will always be less than the Maastricht treaty promised.

Bosnia has been an unfortunate haptism of fire for the common security and foreign policy. An effective foreign policy, even in the post-cold war era, still requires the ability to project a credible threat of military power. Many EU countries showed great courage in sending peacekeeping troops to Bosnia, But peacekeepers cannot be effective when there is no peace, and peace would not come until Nato projected its military power in a convincing and sustainable way. Bosnia thus demonstrated the need for US and Nato involvement in maintaining European peace. With US leadership, Nato will remain the principal European security organisation. But the relationship between the EU and the Western European Union is unclear. France's reengagement with Nato's defence forums and its interest in developing the European pillar of Nato raises further issues. All this requires a careful effort to ensure that the roughly parallel enlargements of Nato and the EU keep pace. Both have almost Identical lists of central European and Baltic countries interested in future membership at the earliest possible date. To discuss this issue, a dialogue is now barely beginning between the EU and Nato and should be strengthened. Nato and the EU are both in Brussels, and we need to ensure that they do not act as if they were on different planets.

The EU will not develop the political and diplomatic muscle compatible with its economic and trade clont until the key member states desire it, which at this point they do not.

During my tenure, the EU and the US have demonstrated a capacity to resolve some of our most difficult trade issues. The "New Transatlantic Agenda" provides a means to develop a stronger; global US-EU partnership, but it de s not guarantee the EU that role. The EU will earn its role by being able to act effectively and quickly as a partner to the US in the rest of Europe and

globally. Few nations or organisations in the world face more danniing challenges than the EU and its 15 member states, Nevertheless, there is too much Europessimism around, including in the press. Every major issue is treated like a life-or-death matter. This is nonsense I am optimistic that the EU's challenges will be successfully met. as have those in the past. If the EU did not exist, its member states would have to create it hecause it so clearly serves their most profound security and economic interests and those of their citizens.

The author is retiring as US

the US at present, Citicorp, can

Thomas Jones, as its principal

financial officer, perhaps a full

work ethic is necessary before

understanding of the American

have an Englishman, Mr



#### GREAT MUSIC FOR SPRING AT THE BARBICAN WITH THE FINANCIAL TIMES

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expensive and may not even work. That is patently not the

case. While it is not a cure for MS, there is strong evidence for an important effect in a certain proportion of patients with the relapsing-remitting form of the disease. Indeed, a recent article in the specialist peer-review journal Neurology, written by senior neurologists

from North America, concludes: "As the first approved, effective treatment for relapsing-remitting MS, Interferon beta-1b signals a new era in the management of MS." Can these neurologists.

of Royal Bank of Scotland. In December 1995, Citizens announced an agreement to acquire Bank of Ireland's US subsidiary and, indeed, New Hampshire's largest bank, First NH Bank. This transaction will transform Citizens Into a \$14hn institution with an enviable

A prime example of an impressive relationship hetween banks on both sides of the Atlantic is that of Citizens Financial Group, a subsidiary

franchise in Rhode Island, Coonecticut Massachusetts

and New Hampshire. Furthermore, Allied Irish Banks owns the \$9hn, privately

held First Maryland Bancorp, which has been a very profitable investment for Allied, and may be eventually spun off from its parent. Also, Sir Bruce Pattullo.

governor of the Bank of Scotland, was quoted in your newspaper (People, September 25, 1995) as saying that he regrets that the Bank of Scotland did not buy two US banks which became available in the late 1980s". Finally, if the largest bank in

Derek O Sword, Keefe, Bruyette & Woods. The World Trade Center, New York, NY 10048, US

one can succeed in the

banking!

ever-changing world of US

#### Really so bad?

From Mr James M. Wilson. Sir, I enjoy your arts columns and admire William Packer's and Clement Crisp's elegant writing. Is it just my impression, though, or are they relentlessly negative? I am struck particularly by William Packer's pieces on modern art. If he is right in finding so much of it so bad, then why do you and he devote so much time and space to it?

James M. Wilson, Boston Ventures Management, 21 Custom House Street. Boston, Mass 02110, US

#### 'Globalisation' a likely sign of decay

·LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171-873 5938 (please set fax

in 'fine'), e.mail: letters.éditor@ft.com Translation may be available for letters written in the main international languages.

Impressive relationships for UK banks in US

From Mr Phil Mullan. Sir, Martin Wolf's review of globalisation ("The global economy myth", Fehruary 13) was a refreshing riposte to some of the more outlandish claims made about international economic developments today. Against those who claim

"globalisation" as the "chariot of progress" it is possible to add that the most significant international players are the leading industrialised nations difficulty these days. They

pivotal trials of the product,

authorities in both the US and

these trials, all be wrong? To

Commission's European Public

and the rigorous licensing

Europe, which granted

Assessment Reports on

remain responsible for the lion's share of international trade, financial flows and foreign direct investment.

The general trend here is that the more sluggish and recession-prone is the domestic economy, the greater the resort to international operations. Hence we see the hig rise in US exports over the past 10 years and the rapid turn to overseas production by Germany and Japan over the periods of their protracted recessions. Also it explains the irony that the UK, which is well past its economic

prime, is, relative to its size, leading the world in many areas of internationalisation: ownership of foreign assets, location for others' foreign direct investment, export

dependence. Interoationalisation, or 'globalisation", seems to be more a sign of economic decay than progress.

Phil Mullan 1 Wellington Mansions, Shacklewell Road. London N16 7TP.

#### Price of MS drug reflects benefits and costs of development From Mr M.E. Wallace. who were all involved in the

Sir, I must protest most strongly at the article "Doubts cast on costly MS drug (February 15) regarding the marketing authorisation on the Drug and Therapeutics Bulletin basis of the evidence from review of our new treatment for multiple sclerosis, Betaferon (interferon beta-1 h). qnote the European The hulletin itself contained The article in the bulletin Betaferon, "the application asserts that the drug is contains adequate clinical data

to support clinical safety and efficacy, allowing a positive recommendation for marketing approval". You also report that the bulletin states that the product should only be used under trial conditions. I must point out that Betaferon has been granted a marketing licence for a specific indication; where this indication exists it would be unethical to limit usage solely to clinical trials. Indeed, this would be contrary to recently stated government policy on its provision. In

of the product, the NHS Executive sent out an executive letter giving recommendations on how Betaferon should be prescribed on the NHS, most notably that it should be under the supervision of a hospital neurologist. These guidelines were

simply arrived at, following extensive discussion between the company and the various parties concerned, as being the most responsible and practical arrangement given the nature of the disease, multiple sclerosis

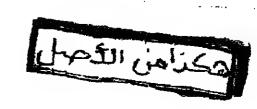
We believe that the price reflects the benefits to be obtained, It also reflects the very high development and production costs involved in such a biotechnology product. The total (global) development cost for any pharmaceutical products is in the order of 2200m. This increases still further for products produced via biotechnological methods November, prior to the launch which have far more complex

manufacturing requirements.
It is also important to note that Betaferon represents a new therapeutic concept; innovative therapies are inevitably costly to develop and Betaferon is no more expensive than many other drugs, including other interferon with aimilar nove status.

Schering regrets the confusion caused by the misinterpretation of published and peer reviewed results by the Drug and Therapeutics Bulletin.

The experience of more than 40,000 patients and their prescribers in the US and Europe re-confirms the value of Betaferon treatment for relapsing remitting MS.

M.E. Wallace, managing director, Schering Health Care, The Brow, Burgess Hill, West Sussex RH15 9NE.



FINANCIAL TIMES

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These cultural defences are Surope and traditionally over-shadowed by more powerful heighbours. But while all share a Naticular sense of vulnerability. teir concerns are not unique.

Muptoms of deeper insecurities. In Canada and Belgium, they reflect a shaky sense of nationbood, and in France an increasingly anguished effort to reverse a steady loss of linguistic hegemooy Ireland's and Portugal's concerns are at least partly related to their status as small countries located at the fringes of

by many other countries, there is a many other countries, there is a many other countries, there is a many other countries. ering of frontiers has unleashed

A mature democracy ters is devastating. Mr Waldegrave signed dozens of letters to MPs Scott report is the maturity of about policy on arms sales to Iraq which, Sir Richard has concluded he knew to be untrue. The judge's comments about Mr Waldegrave's apparent sincerity in denying

Britain's democracy. Is Britain a society able to debate openly the conflicting interests involved in selling arms to brutal dictatorships? Do its ministers recognise a cootinuous duty to secure public trust for their policies? Or are the public and parliament too immasuch knowledge do not qualify his judgment. Sir Nicholas is cansured for his failure to recognise ture to be trusted, justifying governments in disguising policy or even blatantly lying about it?

Far from evading such questhe "important constitutional and legal issues involved" in Mr Mich-ael Heseltina's strongly-volced concern about the Public interest tions, Sir Richard Scott places them at the forefront of his report. Immunity Certificates be was asked to sign in the criminal pros He asserts hluntly that successive ecution of Matrix Churchill execu ministerial statements in 1989 and

1990 about policy on defence

exports to Iraq "failed to discharge

the obligations imposed by the constitutional principle of ministe-

From this failure flowed, inter

alia, the prosecution of Matrix

Churchill executives for exporting

military equipment to Iraq. The

government's relaxation of policy or such arms sales, and the infolvement of the security ser-

vices with Matrix Churchill,

became known only once the trial

of three executives had started;

and only then after the release by

the trial jodga of documents which had been kept confidential

by the use of Public Interest

Immunity Certificates. The han-

dling of these certificates is

strongly criticised by Sir Richard.

A report extending to five vol-

umes and 1,806 pages, dealing with highly complex matters, can-

not be fully digested in a few

hours. Many of the recommenda-

tions relate to the security ser-

vices and the detail of export con-

trol procedures. Their implications are not immediately apparent, but

Yet three things are clear from

an initial reading. First, there was

Matrix Churchill case. Second,

very serious errors of judgment

were made by two named minis-

ters - Sir Nicholas Lyell and Mr

William Waldegrave. And third.

the affair raises wider public pol-

icy issues about the control of

arms exports and the accountabil-

The criticism of the two minis-

ity of ministers to parliament.

are likely to prova significant.

Arms exports

rial accountability"

Personal error

The position of the two named ministers will dominate the politics of the coming days. It may be futile to call for their dismissal now that the prime minister has thrown his weight behind them But Sir Nicholas and Mr Walde grave must consider the damage they will do to standards in public life if they decide to stay. Should they remain, the question will fairly be asked whether there any circumstances in which a minister will ever take responsibility for a serious personal error.

As to the wider issues, there are obviously acute difficulties in developing an ethically defensible policy on the selling of arms to warlike regimes. The British government's restrictions on arms sales to Iran and Iraq in the 1980s were an honest attempt to form such a policy. Governments need also to form realistic assessments of their capacity to control exports in any event, and Sir Richard is right to recommend a comprehensive review of export control regulations and procedures.

Yet he is also right to focus attention on the need for public accountability. Clearly national an initial reading. First, there was no government conspiracy to pervert the course of justice in the ger satisfactory that Parliament and the British public are not entitled to be told to which countries and in what quantities goods such as artillery shells, land mines and cluster bombs have been licensed for export?" He "respectfully suggests" that the obligations of ministerial accountability should be "urgently rethought". The sooner the better.

# Strains in the global village

More than 30 years ago, Marshall forces beyond the ability of gov-McLuhan coined the term "global eruments and nations to control Some observers, indeed, argue village" to describe a future world girdled by mass communications that the onrush of globalisation networks. Today, technology is calls into question the future of the nation state as a meaningful turning that vision into a univerpolitical and economic unit. Such sal reality. However, many global uncertainties inevitably prompt villagers - or at least their representatives - seem uncomfortable pressures to define more clearly distinctive common values which about the results. In a growing differentiate nations and communumber of countries, borderless nities from the rest of the world. information and entertainment media are viawed, not as a positive force for integration, but as a Blanket curbs divisive threat to national integ-

However, erecting cultural barrity and cultural values. The latest instance is the Euroriers is not a solution. Crude measures such as audio-visual quotas pean Parliament's revival this are almost certainly unworkable. It is near-impossible to define week of proposals for tighter curbs on broadcasting of foreign televi-sion programmes. In the words of Ms Luciana Castellina, chairman local content levels for films and television programmes, which increasingly rely on inputs of of the parliament's culture commaterial, skills and capital from a mittee: "What is at stake is the wide variety of international survival of the cultural identity of sources. Such restrictions risk Europe." in similar vein, France becoming protectionist ramps for which already applies strict local contest quotas to television broaduncompetitive local producers. Enforcement of blanket curbs casting - imposed a requirement last month that 40 per cent of

such as the European Parliamant favours would also involve an songs played by radio stations. objectionable degree of official intervention. Tha lina between Ireland recently passed a law quotas and censorship is dangercalling for a third of radio material be originated locally, while ously fuzzy, and open to political abuse. How could a European Portugal and Belgium may follow Union which hlessed such an Suit. Meanwhile, Ottawa and abridgement of free information Washington are in dispute about flows presume to lecture China for Canada's use of cultural protec-tion laws to restrict access to its clamping down on the internet and the supply of electronic husimarket by US-based companies in businesses including cable televi-

ness data services from abroad? Nor is there any reason to suppose that curbing foreign audio-visual services, even if it were practicable, would enhance the quality, variety or cultural value of local programmes. Indeed, the evidence from France suggests the contrary; the main result of banning Hollywood gameshows and soap operas from television screens there has been a crop of uninspiring French look-alikes.

Such axamples suggest that those who warn against the dangers of falling prey to foreign cultural imperialism may not be entirely wrong. But the threat is largely manufactured at home, and has much to do with deficient creativity and weak entrepreneurial drive. In such cases, restoring cultural dynamism is no simple task. But blaming foreigners for the problem is not the answer.



# Prised out of its Shell

The oil giant's shake-up has produced cost savings and boosted profits, say David Lascelles and Robert Corzine

and slablike as ever yesterday. But inside, Mr John Jennings, chairman of Shell Transport and Trading, the UK half of the Anglo-Dutch oil giant, was proclaiming that everything had changed.

After nearly two years of planning and implementation, Europe's largest company has completed its higgest restructuring in 30 years from which it hopes to emerge a more formidable competitor. "I am extremely optimistic about the prospects the restructuring will bring to our business," he said.

The changes directly affect only tha "corporate centre", the key operations in London and The Hague which control the multinational's worldwide operations. But the intention is that the revved-up core of the group should then drive similar changes through in the bundreds of operating companies that make up the Shell empire, and deliver profit improvements of as much as 50 per cent.

The restructuring was officially launched last spring when Mr Cor Herkströter, president, called for a 30 per cent cut in costs. On the face of it, the call seemed unnecessary since Shell had just announced record earnings of more than £4bn; its return on capital was 10 per cent, in line with the industry average. However, Mr Herkströter said this was not enough to sustain the company in the long run and set a

target of 12 per cent. Shell had an extra problem: its famed internal organisation marked by a strong emphasis on consensus

left Shell insensitive to its markets and customers. The complexity of lines of command also made it difficult to pin responsibility on individuals: when things went wrong, it was usually someone else's fault.

Shell was a laggard in the move to reform. Most of its major competitors - Exxon, Mobil, Amoco and British Petroleum - had gone through painful restructuring since 1990, impelled by weak oil prices and cut-throat competition. The latter was particularly acute in refining and petrochemicals, but Shell's huge positive cash flow shielded the company from the pain.

The outline for the changes bad been in preparation a year before the Herkströter pronouncement, with the help of McKinsey, the consultants. The aim was to strip out the old regional lines of command and replace them with structures based on lines of husiness; exploration and production, oil products (refining and marketing), chemicals, gas and coal. Each of these is now beaded by a tight-knit "business committee" of senior directors from the key operating companies which will keep the division focused on its business objectives. The new buzzwords are "performance", "behaviour" and "results"; staff are encouraged to see themselves in a business rather than a department or region. Share option schemes have been extended to more manag-

ers to increase incentives. Detailed implementation of the master plan was left to the individual divisions, with some facing a bigger task than others: refining

he grey slab of Shell and a proliferation of regional har-Centre on London's onies. This encouraged too many South Bank looked grey committees and turf battles, and jobs, but exploration and production had not changed for quarter of a century.

The exercise proved more difficult to carry through and "sell" inter-nally than management expected. The original completion deadline of Octoher 31 had to be extended twice, first to January 1 and then to February 1. Even now, tha exercise is not fully complete.

hell executives are cov about tha reasons for the delays. But staff resistance was strong. The which created a distinction between insiders and outsiders, and bred

Jobs were at stake, which sparked anger, particularly when UK employees discovered they were being offered less attractive severance terms than their Dutch colleagues. And many people had to be persuaded that change was necessary, given Shell's record earnings and £7bn cash mountain. The large dividend increase announced yesterday was intended to drive home to staff that tough financial targets will be set.

The abolition of the baronies, the most political step in the process because it would challenge powerful fieldoms, created fewer visible ripples. They were gone by last September when the members of the new business committees were selected by the committee of managing directors, the four-man inner cabinet. However these appointments included most of the former barons, meaning that the top man-

agement line-up hardly changed at all. This produced accusations that the change was less radical than being claimed. But Mr Peter Hadfield, the director of human resources who oversaw the exercise, stresses that it brought on a new generation of middle management.

The "new" Shell, as it now calls itself, may not look dramatically different. But executives say it could produce some surprises. For example, Shell has traditionally seen itself as a leading developer of new offields, even though these are financially less attractive than parprojects, in future, the profit consideration rather than the self-image could lead to a shift of emphasis in Sbell's exploration and production activity towards the latter.

The restructuring has been greeted with a mixture of apprehen-sion among Shell's competitors, and enthusiasm by its shareholders. "They are doing the right things, says Mr Fergus MacLeod, the oil analyst at NatWest Markets, "They need to become more centralised. and technology makes it easier to go that way. Their competitors such as Exxon and BP had adopted command and control systems which have made them more efficient."

The results of the shake-up are likely to be judged less in terms of costs saved through job losses which at 1.100 are relatively small for a company Shell's size - than in terms of improved profitability. The main objective is not reducing people," says Mr Hadfield, "because that's not where the big pay-out is going to come. That will come when we raise the business performance of the company."

# The pearl within

ome of the most striking changes in Shell's restruct-uring have been made to its division where there had been no

shake-up for 25 years.

Although it employed only 1,500 people at the centre, the division planned the work of 5,000 people out in the field. It also controlled a central part of Sbell's business: finding oil and gas, and getting it out of the ground. Mr Mark Moody-Stuart, the man-

aging director who oversees the sector, called for a "radical" redesign. He entrusted the task to two middle managers in their 30s: Mr Alex Kulpecz and Mr Chris Finlayson. Mr Knlpecz, an American, reckons be was selected "because I'm an outsider with the reputation of a maverick".

Over three months last summer Mr Kulpecz and Mr Finlayson worked with Booz Allen & Hamilton, the management consultants. on a blueprint. To stimulate ideas, they visited companies such as General Electric of the US, ABB, Merck and even rival oil companies such as Mobil. They also surveyed outsiders' perceptions of Shell and learnt that people found it difficult to work with, slow-moving, arrogant and high-cost. They found that its reputation was slipping in key areas: even though Shell saw itself as a leader in deep-sea drilling technology, its closest competitor. BP, was winning all the credit.

Mr Kulpecz's teams also considered bow Sheil's world might look 20 years from now: its markets and its relationships with oil producers. And they looked at how Shell could work more closely with smaller, entrepreneurial oil companies with very different cultures.

The plan has two essential aspects. First, it creates a simplified management structure under a new business committee. Seven or eight layers of management have been reduced to three, and geographical reporting lines have been eliminated. According to Mr Kulpecz, this means a decision that used to take a month may now be taken in a day. "We're now saying this man makes the decision, not a committee of 20 people," be says. Second, all units are now mea-

sured by their husiness results. Much the most important part of the division was the technical side which employed nearly 1,000 scientists and experts in petrolenm exploration. But many were work ing on little-used technology, and the management had no incentive to redeploy them. Under the new scheme, work will be dictated by the demands of customers such as other Shell companies. It will thus he organised around processes, such as drilling, rather than disci-

plines, such as geology. The organisation will be based on the processes required to make the business run, not on militaristic lines," says Mr Philip Ellis, one of the Booz Allen consultants. People must be sought after for their ability to add value to a decision, not for their position or title."

The changes encountered hostil-ity from staff who felt they bad been excluded from the planning process. "There was a lot of pent-up anger." says Mr Finlayson. A series of worksbops helped reduce resis-

The new scheme strips out 300 jobs and should produce a saving of about 30 per cent on the sector's FI 800m (£316.2m) of annual costs. So Mr Kulpecz and his colleagues met the Herkströter target. although it will be some time before this is confirmed in the

# BSERVER.

#### Tie me up tie me down

Most days of the year, an ald school tie doesn't get you very far in northern Germany. But donning a threadbare, none too precious niece of neckware was a very smart move yesterday, on ltioeiberfastnacht. The so-called old women's

carnival, a particularly Rhineland tradition that kicks of the revelry leading up to Ash Wednesday, is ng of an ordeal for the male of the species. His office turns into a

playground for his strangely attired female colleagues, who have carte blanche for the day to snip off ties, shoe laces, and - well, it depends how daring they are feeling. The tradition, it is claimed, dates back to 1824 and the formation by a

entirely devoted to celebrating a day free of men. Just to leaven the misandry, the ladies can these days normally be persuaded to comfort their victims with a kiss.

bunch of washerwomen of the first

"ladies committee" in Bonn.

Boy's own stuff Spanish football can now return to normal Barcelona, the Spanish champions, have knocked Numancia, the team which nobody

had ever heard of, ont of the cup. Numancia: from the central mountain town of Soria, had already beaten first division teams Real Sociedad, Sporting de Gijón and Racing de Santander, and drawn the first leg with Barcelona. But they lost 3-1 to Barcelona on . Wednesday night When 10,000 Numancia's

supporters, about a third of the local population, turned out to support their team in Barcelona's Camp Non stadium, Barcelona responded by unfurling a banner "Surrender, yoo're surrounded." Howaver, there is some consolation for Numancia's part-time players. The club has been approached with a deal to carry advertising on its shirts for Tauriton, a product for enhancing male potency.

#### Wheels within

Urban myth in South Africa has for some while singled out the BMW driver as a favourite target of the armed carracker. So BMW decided to take action, and automatically included insurance

in the price of new vehicles. The German manufacturer has been complaining loudly about insurance companies fat annual premiums - up to 20 per cent of a new car's value it has also used leaked police figures showing that car bliackings in South Africa broadly reflected a manufacturer's market share. But it pays to look at the fine

print of BMW's offer. Anyone reporting their vehicle stolen or hijacked will be subjected to a lie-detector test to support the claim. The company acknowledges that

this might be a "first" in car insurance policies, but argues that fraudulent insurance claims in South Africa could well become yet more prevalent than hijacking. So much for that business about the customer always being right.

#### All at sea

A HK\$4.2m (\$543,300) study has been ordered into who is making waves in Hong Kong. A lot of money to spend when the answer seems so obviously a large country

beginning with C.
But no, the object of study is the "confused sea state" in Hong Kong harbour, which is making life difficult for big bosts when docking, and for small boats trying to do most anything. So the government has announced that Hong Kong University will spend 12 months evaluating waves in Victoria Harbour.

Well, there are some things for which even China cannot be blamed.

#### On a roll

■ Vietnam may still be classified as a developing country, but nine years of economic reforms seems to be pushing it up the Rolls-Royce

The free-wheeling southern city of Ho Chi Minh City is reckoned to boast 200 or so millionaires who have thrived in the communist country's perestroika, and it would seem some of them are beginning to flash their money around. in recent months, Rolls-Royce has managed its first sales - to two buyers who were local Vietnamese businessmen in joint ventures with foreign investors.

One of them snapped up a "touring limousine", a 20-foot stretched model complete with television set and walnut-fronted cocktail cabinet which usually sells for \$400,000. The other bought a Silver Spur, a snip at \$210,000, but still a tidy amount of cash when the average monthly per capita income in the former Saigon is just \$810.

#### Blindman's buff

Is the German government recruiting someone to sell the idea of the single currency to a sceptical public?

An advertisement appeared recently in the Frankfurter. Allgemeine newspaper. "Wanted: Salesman able to sell picture to blind man, for one-off genuine

husiness deal". Then again, maybe not. It's a rather tall order, bearing in mind they are only proposing to pay DM50,000 (\$34,000).

# Financial Times

#### 50 years ago Threat of strike in Mexico

Almost simultaneously with official cabled advice from Mexico City that the strike at the Fresnillo mines had been settled, a Reuter message from Mexico City reported that the strike in the silver mines may be backed by a general strike in June if miners' demands are not met before that date. The general strike warning, says Reuter, comes from the railway, oil, electricians' and printers' unions, some of the strongest in Mexico. The miners are demanding a 40 per cent increas in salary based on the fact that the cost of living went up during the war to 200 and 300 per cent above pre-war prices.

U.S. effort to beat inflation President Truman announced in a White House statement big changes in the economic administration of the country and a new stabilisation policy. It is an all-out bid to end the growing political crisis, and to end the nation-wide strikes and the fear of inflation. The revised stabilisation policy will mean a general rise in wages and prices in the months to come.

Smaller cotton crop World cotton production for 1945-46 is estimated by the U.S. Department of Agriculture at 22,650,000 bales or 7.4 per cent lower than 1944-45 and 27 per cent below the 1935-39 average.

LAWYERS FOR BUSINESS

# FINANCIAL TIMES

Friday February 16 1996



# Bundesbank takes tough line on financial policy

By Peter Norman in Bonn

Germany must make greater efforts to cut its public sector deficit to meet the Maastricht treaty criteria by 1997, the Bundesbank warns today.

In its latest monthly report, the central bank says German financial policy faces "great chal-lenges" if the deficit is to be brought below the Maastricht limit of 3 per cent of gross domestic product. It was 3.6 per cent

The Bundesbank says: "In view of recent developments, the necessary medium-term (budgetary) consolidatioo requires still greater efforts than previously

It calls for a "double strategy" of cotting the deficit while reducing the burden of taxes and social security levies. It warns that "the already heavy pressure to reduce public spending will increase" if these goals are to be achieved.

The combined deficit of Germany's federal, state and local authorities was worse than municipal deficits would improve expected, last year, the report this year. Indeed, it warns that

ble improvement in the finances of Germany's pension, unemployment and bealth insurance funds despite a big rise in contribution

Instead of undercutting the 1994 level of DM106bn (\$72bn) as planned, the total deficit of Germany's regional authorities increased by between DM5bn and DM10bn last year. The social insurance funds had a 1995 deficit of nearly DM15bn after roughly

breaking even in 1994. The Bundesbank blames unexpectedly high revenue ahortfalls of about DM35bn last year for Germany's lurch into the red. Only a quarter of the shortfall reflected the economic slowdown. Revenues were also depressed by tax breaks for investments in eastern Germany.

The report says the federal government has coped far better with the 1995 tax abortfalls than the states or local authorities. But there was no sign that the combined federal, state and

adds. Nor there was any discerni- current plans are based on assumptions that appear too opti-

> The forecast reduction in the federal labour office deficit to DM4.5bn this year from DM7bn in 1995 assumed roughly unchanged employment conditions. However, unemployment rose to a record 4.18m in January and the government now expected that on average there would be 290,000 more jobless this year

than in 1995.

The Federal Statistics Office yesterday reported a 2 per cent real drop in retail turnover in 1995 compared with 1994. Mr Martin Hüfner, chief economist of Bayerische Vereinsbank, predicted that Germany would be the slowest growing of the big industrial nations this year. Wolfgang Münchao adds from Frankfurt: German engineering metal industry employers and the IG Metall trade union yester-

day failed to agree an ambitious

scheme for new jobs in exchange for pay restraint after the employers ruled out any agree-

> amending the 1979 directive on the conservation of birds which provides protection for 74 species, including honey buzzards, flamingos, swans, geese, kites, ducks, eagles, vultures, harriers, falcons, terns, puffins, stormy petrels, herons, egrets and storks. In most states, the hunting sea-

> soo closes oo January 31, but continues to February 28 In Greece and France, Most flocks of migrating birds return to breeding grounds across Europe in February, aithough some fly back

in December and January.

Mrs Maartje van Putten MEP, a driving force behind a fixed date said: "These are the birds that deliver the next generation. Hunting them during migration can have a seriously disruptive effect on their ability to breed

### Euro-MPs offer birds a safer

migration

By Caroline Southey in Strasbourd

Migrating birds returning to Europe after their winter breaks in the sun have won a reprieve from being gunned down by European hunters.

The European Parliament yes terday voted to clip the hunters' wings by fixing for the first time a date to close the shooting season across the European Union.

The environmental lobby backing the measures met fierce resistance from southern Europeans, particularly the French, who defended their right to hunt on the grounds that it was won through revolution and was an integral part of French culture.

The amendment to close the

EU hunting season on January 31 for all migrating birds was passed by just nine votes following a heated debate.

The pro-bunting lobby had backed a Commission proposal to allow member states to fix dates for particular species extending

to February 28.

The decision will present Mrs
Ritt Bjerregaard, commissioner for the environment, with a dilemma - whether to stand by the Commission position, which pre-dated her arrival in Brussels, or to stick to her green credentials and agree with the parliament. The final say rests with the Council of Ministers.

The proposals were aimed at

#### THE LEX COLUMN

# Grim tales

1996 91 92 93 94 95 96

holders. Anyone buying the shares now is taking a great deal on trust. Doubters should switch into British

The row over Farnell's proposed

\$2.8bn bid for Premier is a watershed

for UK corporate governance. The most extraordinary fact about yester-

day's extraordinary meeting is that 77 per cent of the electronic group'a shareholders actually bothered to vote

- a far higher proportion than is usual

While Farnell won convincing back-

ing for its takeover, it had to promise

to strengthen its board to gain the

support of key shareholders. The posi-

tive reading is that this will impose

greater control on Farnell's manage-

ment without destroying its motiva-

tion by rejecting the deal ontright. The Premier purchase still looks risky,

but at least shareholders know what

The idea of Rentokil trapping BET

makes a lot of sense. The management

record is certainly on the side of

Rentokil, which has abown an

uncanny ability to squeeze profits out

of unpromising businesses such as

pest control and tropical plant mainte-

nance. Its 24 per cent operating mar-

gins are three times those at BET even

though 70 per cent of their businesses overlap. And Rentokil's successful

foray into manned guarding through

1993's £75m takeover of Securiguard

suggests it can turn its hand to any

type of service business. BET has

they have let themselves in for.

Rentokil/BET

Farnell Electronics

on such occasions.

German budget deficit

As a % of GDP

The evangelical zeal of Mr Helmut Kohl, the German chancellor, for European monetary union was once thought to be sufficient to win the day, despite any technical obstacles such as missed economic targets. But today's monthly report from the Bundesbank, with its grim warnings of Germany's difficulties in meeting the monetary union criteria, shows that the doubters too will be a force to be reckoned with

Innocently enough, the report urges a redoubling of efforts to meet Maastricht criteria by slashing public spending while cutting rather than increasing taxes. But that is easier said than done, given the weakness of the German economy. Transforming the ratio of the budget deficit to gross domestic product ratio from 3.6 per cent last year to less than 3 per cent by the end of 1997 - when the decision on a single currency is due to be taken

would be a feat approaching
alchemy. As the French government has already learnt to its cost, the polit ical price of meeting the convergence criteria by cutting spending may

prove too high.

Meanwhile, the Bundesbank is subtly scotching the option of fudging the criteria. The unspoken message of today's report is that the Bundesb which has an advisory role in the monetary union process, would not let that happen. For Chancellor Kohl to force through monetary union against the explicit advice of the Bundesbank is virtually unthinkable. The tone of the report suggests that the Bundesbank is in no mood to come quietly.

#### Shell

Yesterday's results from Shell were so lousy that even a sharp dividend increase failed to stop the share price from falling. Perversely, gruesome chemicals and downstream results offer some grounds for optimism - if, as some believe, they include a fair amount of restructuring costs. But investors are still surprisingly bullish: the shares are trading at one of the highest earnings multiples in the international oil sector. True, Shell admits it needs to change, but it also needs to do more than talk.

So far, the company is straining to meet even its lowly target of a 12 per cent return on capital: at 10.6 per cent, its performance last year was herely above 1994. And Shell has long been reluctant to take the most obvious return-boosting step - gearing itself up to give money back to share-

recovered considerably from its crisisridden state in 1991. But it has yet to prove it can generate meaningful sales growth from what still looks like a sprawl of mediocre businesses. As a result, its shares have continued to underperform, while Rentokil's have rocketed over the past two years. If Rentokil pounces now, it could offer 200p a BET share (or £1.9bn for the group) and suffer no excumes diffi-

Such a takeover would look like a U-turn from Rentokil: the group has prospered on a diet of small bolf-on acquisitions. It would be unfortunate if Rentokil's target of 20 per cent annual earnings growth - which it has hit for 12 consecutive years - has become such a holy graff that its manement will take any risks to achieve it. By adding BET's lower quality businesses, Rentokil may well end up with a lower rating. That said, the benefits of applying its more successful management to BET probably outweigh

#### UK executive pay

The Greenbury committee's recom-mendation that the full value of tors' pensions should be disclosed is potentially highly embarrassing for many companies. So it is no surprise that the approach backed yesterday by the Confederation of British Industry would produce less dramatic headline numbers than the purist "transfer value" method first considered.

Nonetheless, the CBFs alternative method deserves to be taken seriously. Publishing a figure for the annual per sion to which directors will be entitied, and the change over the year, makes perfectly good sense. It is much easier to understand, and less dependent on actuarial assumptions, than the "transfer value". Most importantly, it is far preferable to the previous plan advocated by those who wanted to tone Greenbury down fudging the impact of salary increases on pensions by spreading them over several years.

Under the CBI proposal, a sharp sal ary increase would - rightly - show through immediately as a sharp pension increase. What it would not reveal, unlike the transfer value, is the full, capitalised cost of an increas over time, which shareholders will ultimately have to bear. There is a strong case for publishing both.

Additional Lex comment on Granad and Yorkshire-Tyne Tees TV, Page 20

# Arco signs \$1.5bn oil contract with Algeria despite threats

By Robert Corzine in London

Arco, the US oil company, last night shrugged off threats by Islamist militants and signed a \$1,5bn production sharing contract to rehabilitate the Rhourde El Baguel oilfield in Algeria.

The deal is the latest in a string of contracts signed in recent months between Sonatrach, Algeria's state oil and gas company, and western oil groups. It came a day after the extremists warned oil and gas workers in Algeria to stop work or face

The industry generates 90 per cent of the country's foreign exchange revenues, and its expansion through the harnessing of foreign capital is a main priority for the government.

The Arco deal follows the signing last month of an \$850m agreement with France's Total and Spain's Repsol for the develop- duction from 25,000 barrels a day

and the quality of justice in our courts and finds them wanting in

In support of its assertion that

Mr Waldegrave had been cleared,

Downing Street highlighted a

statement by Sir Richard that he

accepted that Mr Waldegrave did

not have "duplications intention"

m failing to inform MPs that the government's guidelines on arms

sales to Iraq had been changed.

However, in the subsequent

sentence, Sir Richard damns the

government's "flexible" approach

to the question of whether guide-

the balance"

ment of a gasfield in the southeastern part of the country.

In December, Sonatrach agreed its largest partnership accord to date, a \$3.5bo production sharing agreement with British Petroleum for the development of a gasfield in the south-western region of In Salah.

The Arco contract covers Rhourde El Baguel, Algeria's second largest oilfield, 450 miles sonth-east of the capital Algiers. The Los Angeles-hased com-

pany has paid a \$225m bonus payment to Sonatrach. Under the terms of the agreement it will invest a further \$1.3bn in the rehabilitation of the field, which was discovered in 1962. More than 450m barrels of the

3bn barrels of oil originally in place have been produced. But Arco intends to drill additional wells and use modern gas injection techniques to boost pro-

duplicitous"

not been altered.

to a peak of 125,000 a day early in the cext decade. The company expects to produce more than 500m barrels over the 25-year life of the project. It will receive 49 per cent of the field's output, which should begin to rise by the end of the year, according to

company officials. Mr Jay Cheatham, president of Arco's international exploration and production division, said the contract was the result of "three years of hard work and complex

In Los Angeles last night Arco declined to comment on the latest threats to oil workers in Algeria, But Mr Cheatham said: Our people are anxious to begin

Algeria's oil and gasfields, concentrated in the southern desert, have been largely spared in the four year conflict between Islamic militants and govern-

# Government 'misled' MPs | Rivals start Kremlin race

Continued from Page 1

He also said "Mr Waldegrave that if the Czech Republic joined knew, first hand, the facts that, in my opinion rendered . . . untrue" letters he had sent stating that the Iraqi arms policy had Sir Richard then sums up the

FT WEATHER GUIDE

paradox at the heart of his report. He "did not receive the impression of any insincerity on the part of Mr Waldegrave in his claim that he had acted in good faith. But the report says it was "clear, in my opinion, that policy on defence sales to Iraq did not remain unchanged"

the Nato military alliance and became a base for Nato nuclear weapons, Russia would respond with force. "Since I am responsi-ble for the nuclear security of Russia I would have to take adequate measures and ensure that those sites did not exist. They would simply be destroyed."

Although Mr Mikhailov is not directly responsible for Russia's foreign or defence policy, his aggressive comment suggests either a lack of discipline within the cabinet or a new

harder line towards the west In comments likely to set the tone for the coming camp Mr Zyuganov attacked Mr Yeltsin as a "weak rival" [and] quite a vulnerable politician. He said: "If Yeltsin wins again it will mean further destruction and putrefaction of this country.

Echoing hardline delegates at the Communist meeting, Mr Zyuganov denounced Mr Yeltsin for stealing" Russia's rich resources through privatisation, beginning the bloody civil war in Chechnya" and allowing western coun-tries to try to turn Russia into "a colonial economy".

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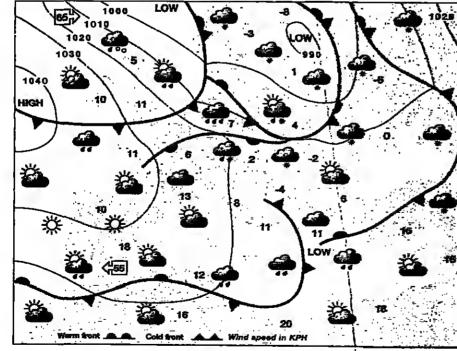
NATWEST MARKETS

### Europe today

the Low Countries and France. The UK will become brighter with occasional rain in the north, where temperatures will drop. Rain or snow will fall in Germany this morning. The Alps will start with snow, turning to rain later in the day. South-western Europe will be sunny, apart from the north coast of Spain. Greece and Sicily will have rain. some sun.

#### Five-day forecast

Low pressure systems will bring colder, rainy conditions to northern and central Europe. The south will stay mainly dry with some sun. From Monday high pressure extending from the British Isles to Lithuania will bring colder weather to central and western Europe, with temperatures falling below freezing at night.



Caracas Caratti Cassibles Chicago Cologne Dakar Dallas Delhi Dubal Dubal

Constant improvement of our service. Lufthansa

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